



#### GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**City of Hamilton** 

Ohio

For the Fiscal Year Beginning

January 1, 2019

Christopher P. Morrill

Executive Director

II Introduction

## **Table of Contents**

How to Use This Budget Book	VI
Map of Hamilton	VII
City Organizational Chart	VIII
List of Principal Officials	IX
Hamilton at a Glance	X
Budget at a Glance	XI
Strategic Plan	XII
City Overview	1
About the City of Hamilton	2
Letter From the City Manager	7
2020 Budget in Brief	11
Fiscal Policies	16
City Debt	21
Budget Overview	27
Budget Process	
Budget Timeline	31
Budget Assumptions	32
Staffing	33
Fund Classifications & Structure	35
Funds Chart	38
All Funds Budget Summary	40
General Fund Long-Term Plan	41
Revenue Trends	42
Department Funding Matrix	48
Fund Matrix	49
Capital Budget Summary	50
Department Overviews	67
How to Use This Section	68
City Clerk	70
Mayor and City Council	
Office of the City Manager	74
Civil Service & Personnel	76
Municipal Court	
Neighborhoods	80

External Services	. 83
Building	84
Economic Development	86
Health	88
Parks	90
Planning	92
Resident Services	94
Internal Services	. 97
Finance	98
Information Technology Services	102
Law	105
Infrastructure	. 107
Business Services	108
Engineering	110
Public Works	115
Utility Operations	120
Public Safety	. 125
Fire	126
Police	129
Financial Summaries	. 131
How to Use This Section	132
General Fund	. 133
Special Revenue Funds	. 137
- Central Benefits	138
Charter Fire Force	139
CDBG Funds	140
Economic Budget Stabilization	142
Fire EMS Levy	143
Hamilton Capital Improvement	144
HOME Funds	146
Land Reutilization	148
Motor Vehicle License Tax	149
One Renaissance Center	150
Police Levy	151
Probation Services	152
IV Introduction	

Public Safety/Health Income Tax	153
Refuse	154
Stormwater Management	155
Street Maintenance	156
Other Funds	157
Capital Projects Funds	161
Clean Ohio Grant Program	162
Governmental Building Sale	163
Infrastructure Renewal Program	164
Issue II Project	166
Parking Capital Improvement Fund	167
Special Assessments	168
TIF and RID Funds	169
Debt Service Fund	171
Enterprise Funds	173
Golf Fund	174
Parking Fund	175
Electric Utility Funds	176
Natural Gas Utility Funds	178
Wastewater Utility Funds	
Water Utility Funds	182
Internal Service Funds	185
Central Services	
Fleet Maintenance	188
Trust & Agency Funds	189
Benninghofen Trust	
Unclaimed Monies	191
Classification Summary	193
Glossary	243
Glossary: Ac - Ca	244
Glossary: Ca - De	245
Glossary: De - Gi	
Glossary: Go - Pe	247
Glossary: Pe - Su	
Glossary: Su - XI	249

## **How to Use This Budget Book**

We have made every effort to make this book as easy as possible to read, but we understand just how difficult it can be to find what you are looking for in such a complex document. To make your search easier, we have provided a number of tools, such as the "How To Use This Section" pages, to help you find what you need. The Table of Contents can lead you to the various sections of this book with valuable information on fiscal decision making, City priorities, departmental functions, and the City's overall operations.

## **Organization of This Book**

The City of Hamilton's Annual Budget Book is divided into seven sections:

#### Introduction

Includes a listing of principal officials, Citywide organizational chart, and a brief "Budget at a Glance" summary. This section also includes a map of the City of Hamilton and relevant information such as population distribution as well as a summary of the City's strategic plan and a table of contents outlining key sections of the budget document. Pages I-XII.

#### **City Overview**

Contains the City Manager's Letter, an outline of Hamilton's history, and information about financial policies of the City including debt. Pages 1-26.

### **Budget Overview**

Discusses the budget development process, fund classifications, and information regarding the City's economic climate and fiscal history, staffing trends, and assumptions used to develop the 2020 Adopted Operating Budget with respect to budgetary trends. The All Funds Budget Summary and Fund Matrix introduce the budget for calendar year 2020, and the Capital Budget Summary outlines capital investment priorities in 2020. Pages 27-66.

### **Department Overviews**

Illustrates historical and current financial data for each of the City's organizational departments. Also included are the purpose and function of the City of Hamilton's various departments and divisions, the goals and accomplishments, department missions, staffing trends, budgetary trends and highlights, and key performance indicators (KPIs). Pages 67-130.

## **Hamilton Highlights**

Hamilton Highlights have been included throughout the budget book to highlight City accomplishments within various Hamilton communities. These one-page features provide information about awards, accomplishments, and exciting endeavors at the City of Hamilton.

City Debt Table	26
Annual Street Program	66
EmPower Hamilton	82
RiversEdge at Marcum Park	91
Downtown Development	124
17Strong	136
Financial Transparency	160
Street Spark	183
Water Innovation	185
DORA Zone	191

### **Financial Summaries**

Outlines revenues and expenditures as well as the purpose of various City funds, including: General Fund, Special Revenue Funds, Capital Projects Funds, Debt Service Fund, Enterprise Funds, Internal Service Funds, and Trust and Agency Funds. Pages 131-192.

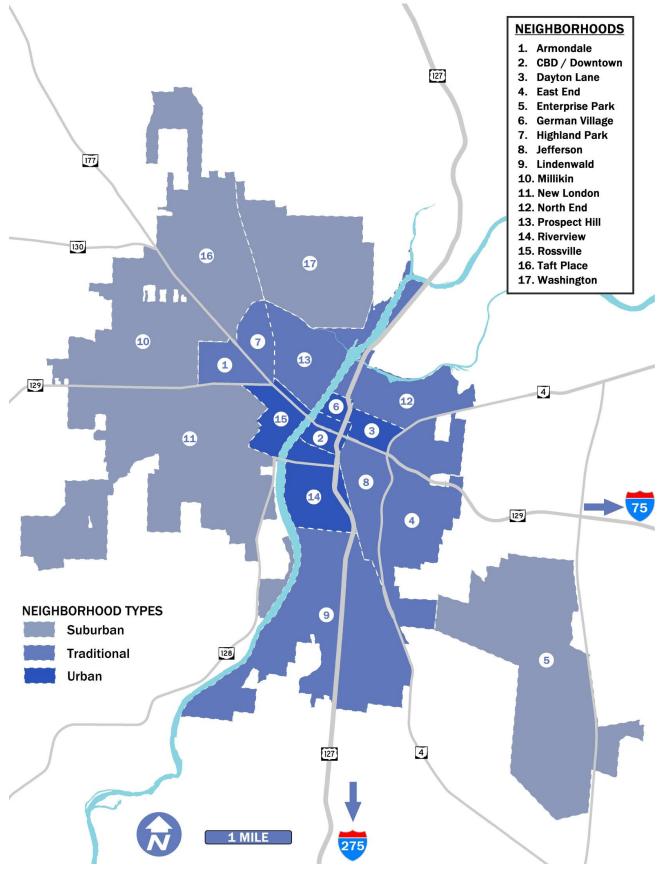
### **Classification Summary**

Outlines the full fund Classification Summary for revenues and expenditures of the 2020 Budget. Pages 193-241.

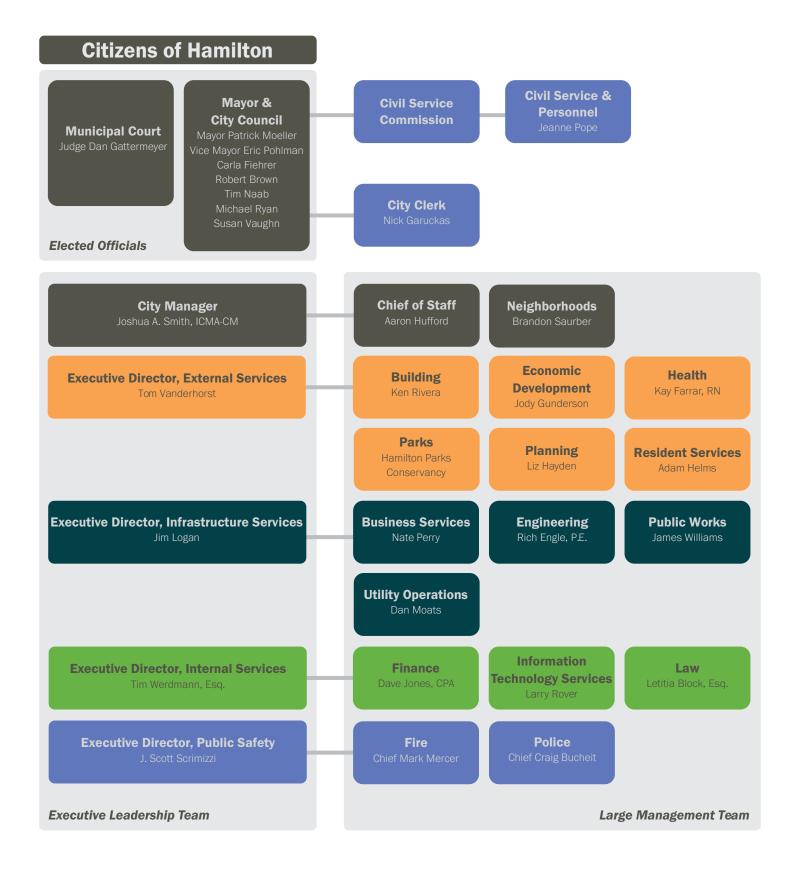
### **Appendices**

Provides a glossary of common terms used throughout the budget document. Pages 242-248 .

## **Map of Hamilton**



## **City Organizational Chart**



VIII Introduction

## **List of Principal Officials**

## **Elected Officials**

Pat Moeller	Mayor
Eric Pohlman	Vice Mayor
Robert M. Brown	Council Member
Carla Fiehrer	Council Member
Timothy Naab	Council Member
Michael Ryan	Council Member
Susan Vaughn	Council Member
Daniel J. Gattermeyer	Municipal Court Judge

## **Administrative Personnel**

#### **Appointed Officials** Joshua A. Smith City Manager Nicholas Garuckas City Clerk Jeanne Pope Director of Civil Service & Personnel<sup>1</sup> Aaron Hufford Chief of Staff **Executive Directors** Jim Logan Executive Director, Infrastructure J. Scott Scrimizzi Executive Director, Public Safety Tom Vanderhorst **Executive Director, External Services** Tim Werdmann, Esg. Executive Director, Internal Services **Department Directors** Ken Rivera Director of Building Director of Business Services<sup>2</sup> Nate Perry Director of Economic Development Jody Gunderson Richard Engle, P.E. Director of Engineering Dave Jones, CPA **Director of Finance** Kay Farrar Director of Health Letitia Block, Esq. Director of Law<sup>3</sup> Brandon Saurber Director of Neighborhoods<sup>2</sup> Director of Planning Liz Hayden James Williams **Director of Public Works** Adam Helms **Director of Resident Services** Larry Rover Director of Information Technology Services<sup>4</sup> Director of Utility Operations Dan Moats Fire Chief Mark Mercer Craig Bucheit Police Chief

<sup>1</sup>The Civil Service & Personnel Department absorbed the Human Resources Department in 2019.

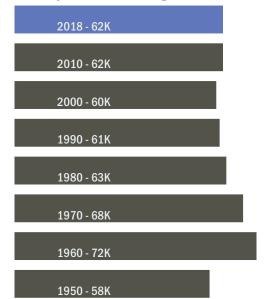
<sup>2</sup>Newly created departments in 2019.

<sup>3</sup>The Law Department was reinstated in 2019.

<sup>4</sup>Previously titled Strategy & Information in previous documents.

## Hamilton at a Glance

## Population for Hamilton for the years 1940 through 2018



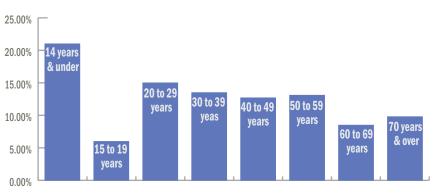
1940 - 41K

Household Income	
Income Level	Percentage
Less than \$10k	9.20%
\$10k to \$15k	5.20%
\$15k to \$25k	15.30%
\$25k to \$35k	11.50%
\$35k to \$50k	16.00%
\$50k to \$75k	18.90%
\$75k to \$100k	11.70%
\$100k to \$150k	8.60%
\$150k or more	3.60%
\$150k or more	3.6%

### **Educational Attainment**

Education Level	Percentage
Less than High School	14.40%
High School	41.70%
Some College	21.20%
Associates	7.00%
Bachelors	10.90%
Advanced Degree	4.80%

### **Population Age Distribution**



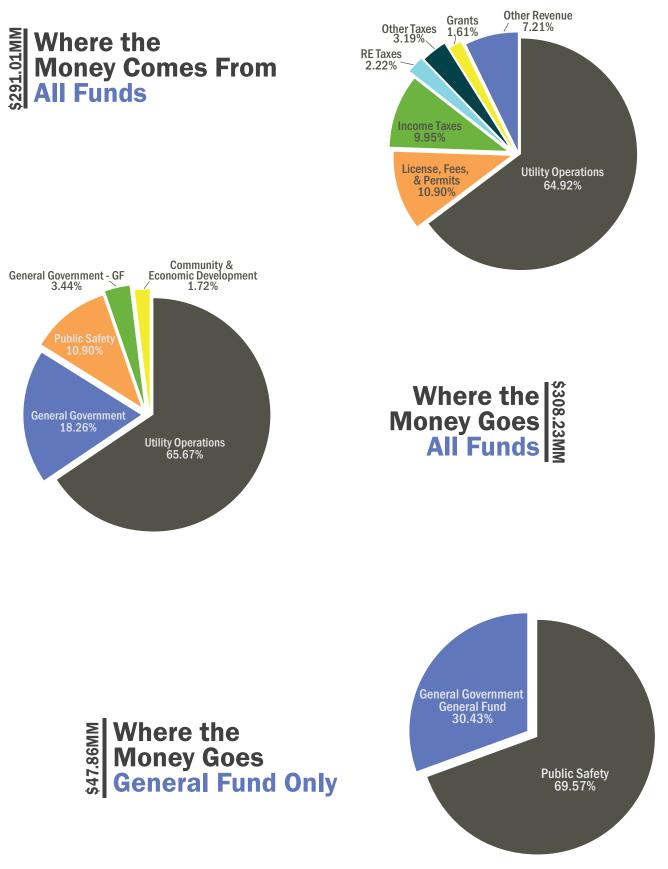
General Info	
Median Age	37.1
Males per 100 Females	90.3
Total Households	24,658
Median Household Income	\$42,360
Estimated 2019 Unemployment (through September 2019)	4.2%

### Hamilton's Top Employers in 2019

Company	Industry	Employees
Butler County	Government	1,500
Hamilton City School District	Education	1,185
Fort Hamilton Hospital	Healthcare	1,010
ThyssenKrupp Bilstein	Manufacturing	700
Community First Solutions (Headquarters)	Healthcare	650
City of Hamilton	Government	622
Barclaycard	Technology	422
Miami University	Education	400
Darana Hybrid	Manufacturing	290
Bethesda Butler Hospital (TriHealth)	Healthcare	245
Valeo Climate Control	Manufacturing	235
Vinylmax (Headquarters)	Manufacturing	235
First Financial Bank	Finance	230
STARTEK	Technology	200
Interstate Warehousing	Manufacturing	175
Connector Manufacturing	Manufacturing	163
DLI	Logistics	150
iMFLUX	Manufacturing	120
United Performance Metals	Manufacturing	120
Salvagnini	Manufacturing	107

Source: U.S. Census Bureau; City of Hamilton Economic Development Department.

## **Budget at a Glance**



## **Strategic Plan**

## Strategic Plan Update: 2018-2021

This is an exciting time to be a Hamiltonian as the City continues to breathe life into many of its hidden treasures. In 2018, the City redesigned its strategic plan to focus on Hamilton's desirable, safe, and vibrant neighborhoods. It was our goal to invest \$51.00 million in the city in 2019.

On this page are the performance measures of our 2018-2021 plan. This chart represents where we want to be by the end of 2021. This Budget Book will discuss the amount of progress the City has made over the past few years. In most cases, we are more than a year ahead of our pace to meet the goals that were established. By tracking our progress, we can ensure that we are utilizing the correct strategies to benefit the city as a whole.

#### Have Desirable, Safe, and Vibrant Neighborhoods Identify 10 homes owned by the City of Hamilton or partners in strategic areas and market them to new passionate home owners In progress Incentivize 25 market-rate infill (empty lots) single-family homes in urban & traditional neighborhoods In progress Housing Index by 2% Annually Develop a "streets strategy" team to improve Pavement Condition Index by 5% citywide In progress Allow CRA tax abatement on new construction of single-family homes In progress Enhance CLEEN partnership between HPD, Health, and neighborhoods/ Neighborhood Enhancement Program by end of 2018 Complete Develop neighborhood block challenge grant program for residential structures run by 17Strong Not started Increase engagement of neighborhoods via 17 Strong to become safe and clean Hamilton In progress Comprehensively rezone neighborhoods to encourage mixed uses In progress Increase Demolish blighted structures with no redeemable market/architectural value In progress Create cross-functional teams empowered to resolve blight and/or problem areas In progress Not started **Utilize Rental Inspection for repeat nuisance violations** Create plan for dealing with abandoned/unfinished subdivisions In progress Execute riverfront master plan and Spooky Nook @ Champion Mill In progress Work with Great Miami Rowing to engage residents on riverfront Complete Decrease vacancy rate in commercial/restaurant space in High/Main corridor and Complete German Village lillion in N nent Per Y

Develop a designated outdoor refreshment area

Pursue modification of northern low level dam

## Complete

Not started

In progress

XII Introduction

# 2020 Budget **City Overview**



## **About the City of Hamilton**

#### Hamilton's Regional Placement





The Fair Grove Paper Mill along the hydraulic canal. Photo courtesy of the Lane Public Library.



About 1890. Hydraulic emptying into River at Western end of Market Street. Rear of Morley Building on right. Photo courtesy of the Lane Public Library.

The City of Hamilton is located in the heart of the Cincinnati-Dayton metroplex. The county seat of Butler County, Hamilton covers an area of approximately 22 square miles bisected by the Great Miami River. The population within the city has steadily increased since the 1940s. Today, Hamilton is home to more than 62,000 people.

Hamilton was founded in 1791 as Fort Hamilton, named after the Secretary of Treasury, Alexander Hamilton. The fort served as a supply station for the troops of Generals Arthur St. Clair and Anthony Wayne. Both Generals led troops against the indigenous Shawnee and Miami tribes.

By 1800, the fort was no longer used for military purposes and Hamilton began transitioning into an active agricultural and regional trading area. The town was mapped, government was seated, and Hamilton was formally incorporated as a city by the Ohio General Assembly in 1810.

By the mid-1800s, Hamilton had become a significant manufacturing city, producing machines and equipment used to process the region's farm produce. Completed in 1845, the Hamilton Hydraulic System spurred one of Hamilton's greatest periods of industrial and population growth from 1840 to 1860. Hamilton Hydraulic was designed to be a system of canals interlocking with natural reservoirs to bring water from the Great Miami River into the city as a power source for future industry. Four miles to the north of Hamilton, a dam was built to funnel water into the Hamilton Hydraulic System along with two reservoirs to store extra water for the new system.

The Hamilton Hydraulic System was a high risk/high reward project: while the City of Hamilton did not have many businesses that would need the power when construction began in 1842, if it could be successfully completed, the power generated by the system would bring in more industry. The gamble proved to be a successful one as the project attracted many businesses to the area, including the Beckett Paper Company in the late 1840s.

At the time, the City of Hamilton primarily existed on the east bank of the Great Miami River with the community of Rossville on the west bank. Though Rossville constructed its own hydraulic system, it was completed after Hamilton Hydraulic and never was able to gain as much popularity.

As a result, in 1854, Rossville decided to merge with the quickly growing City of Hamilton. To this day, the historic neighborhood on the western side of the High–Main Bridge bears the same name it did when it was a separate city.



In addition to shaping Hamilton's industry in the mid-1800s, the hydraulic system also provided a key role in the expansion of industry after World War I. Henry Ford had been searching for a new location to build a tractor factory and was intrigued by what he had heard about Hamilton. After witnessing the thriving industry in the area, he decided to locate his new factory in Hamilton.

Hamilton is home to three historic districts with unique turnof-the-century homes that reflect the diverse heritage of Hamilton residents through architecture, culture, and food. Like Cincinnati, Hamilton was home to many German and Italian immigrants and had a strong Jewish community at the turn of the 20th century.

By the early-1900s, Hamilton had become a manufacturing center for vaults, safes, locomotives, railroad infrastructure, machine tools, and materials for World War I.

In March of 1913, Hamilton suffered a devastating flood after five days of heavy rain. An amount of water approximately equivalent to one month's discharge over Niagara Falls flowed through the entire Miami River Valley region during the ensuing flood. The river rose with unexpected suddenness, and in Hamilton, flooding reached up to 18 feet in some areas. Approximately 200 residents lost their lives in the Flood of 1913, and damage in the Miami River Valley region was calculated at \$100 million, or the equivalent of \$2.58 billion in today's dollars.

In the 1920s, many Chicago gangsters had second homes in Hamilton, earning the city the nickname of "Little Chicago." Manufacturing continued throughout this era as factories transitioned to produce military supplies such as tank turrets, Liberty ships, and submarine engines for World War II.

A new interstate highway system was constructed in the 1950s. After a decision to reduce traffic flow by having Interstate Highway 75 (I-75) bypass the city, Hamilton was left disconnected from the modern transportation network. This changed in 1999, when the Butler County Veterans Highway (State Route 129) was constructed to directly connect Hamilton to I-75.

Since the mid-20th century, industry in Hamilton has transitioned to reflect the changing manufacturing trends in the region. Several anchor industries that defined the community's industrial landscape, such as paper production and machinery manufacturing, have closed their doors in recent years. However, Hamilton is revitalizing the community through an arts-centered downtown renaissance supported by manufacturers utilizing innovative and revolutionary approaches to manufacturing as well as through the expansion of non-manufacturing industries.



About 1840. Artist's drawing looking from Rossville to Hamilton. Photo courtesy of the Lane Public Library.



1940. Mosler Safe Company. Adam Braun, Sr. in the first car. Photo courtesy of the Lane Public Library.



Image of the 1913 flood. Photo courtesy of the Lane Public Library.

## **About Hamilton Cont.**

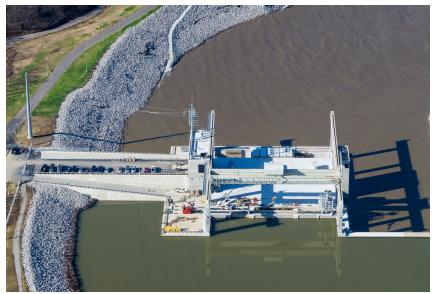
In 2002, then-President George W. Bush visited the City of Hamilton as part of his advocacy for education. At the time, Congress had just passed the "No Child Left Behind Act", which was designed to reform the U.S. school system. It was based on the idea that instituting measurable goals and developing high standards for students could improve educational outcomes. President Bush chose to sign this bill into law at Hamilton High School on January 8, 2002.

Several recent City initiatives have focused on enhancing the quality of life for residents through community experiences involving the arts, recreation, music, and a vibrant downtown. The City of Hamilton is home to many public art installations, including Pyramid Hill Sculpture Other initiatives aim to improve Hamilton's overall quality of life. The Marcum Apartment project added over 100 apartment units and four retail spaces, including Tano's Bistro and The Casual Pint, at the site of the former Mercy Hospital lot. This location sits in the heart of downtown Hamilton, and the presence of both nightlife options and market-rate housing will bring even more life to downtown. Construction on this project began in Spring 2017 and was completed in Summer 2018. The StreetSpark program through the Fitton Center for Creative Arts added its fourth round of murals to downtown Hamilton over the Summer of 2019, for a total of 11 murals on both sides of the river.

Park, and was declared the City of Sculpture in 2000 by then-Ohio Governor Robert "Bob" Taft. RiversEdge, a waterfront amphitheater, was opened in 2013. It hosts an annual free summer concert series that has won it the title of Best Music Venue in Greater Cincinnati by Cincinnati A-List.

Along with Hamilton's new cultural renaissance, businesses both large and small have been opening their doors in Hamilton. In addition to more than 80 new storefronts that opened in 2015-19, customer contact center STARTEK and local brewery Municipal Brew Works are now thriving businesses located in the heart of downtown Hamilton. The City of Hamilton's small business incubator, the Hamilton Mill (formerly BizTech), which is located in the former Municipal Building at 20 High Street, provides resources to help startups cultivate their ideas into sustainable companies. ODW Logistics was founded in 2009 through the Hamilton Mill and now employs more than 60 people.

Over the past few years, the City of Hamilton has taken a number of steps both large and small toward achieving our strategic goals. The Meldahl Hydroelectric Facility was completed in Spring 2016, and half of Hamilton's electricity now comes from a renewable source. Meldahl will be able to provide green energy to over 45,000 Hamilton households for more than 100 years. The Jim Blount Overpass, a project that various stakeholders have attempted to start for over 100 years, was completed in December 2018. This project replaced the old South Hamilton railroad crossing with an overpass, improving safety and access to University Commerce Park, Miami University Hamilton, and Vora Technology Park.



The Meldahl Hydroelectric Facility became fully operational during the spring of 2016. It is expected to generate clean and renewable energy for more than 100 years.



Municipal Brew Works, located in the old municipal building off of High Street, opened in June 2016. It is the first brewery in Hamilton in nearly a century. Photo courtesy of the Butler County Visitor's Bureau.

The Champion Mill redevelopment continues to be a top priority. Spooky Nook Sports broke ground on the largest indoor sports complex in North America at this location in 2018. The development will include not only the indoor sports complex, but also a 200-room hotel, convention space, restaurants, a micro-brewery, and various medical offices. Plans for this complex are closely modeled after the original Spooky Nook facility, located in Mannheim, Pennsylvania.

The City of Hamilton has a bright future ahead. Between the completion of the Marcum Apartments and Jim Blount Overpass, the addition of four new restaurants downtown, the progress made with the sports complex at Champion Mill, 80 Acres, and UCP, 2019 has been a big year for Hamilton. Our ongoing revitalization efforts have brought attention to Hamilton both regionally and nationwide, and will continue to make our community a vibrant place to live, work, and play.



The StreetSpark program has now added five murals in downtown Hamilton, including this one on the side of 212 Main Street, titled "The Delicate Balance of Progress".



Aerial view of APA award-winning Marcum Park and RiversEdge in downtown Hamilton.

## VISION



### A city of authentic, active neighborhoods and people

In Hamilton, we are proud of our heritage. A city of champions, we were built on the ingenuity, courage, and drive of our hardworking ancestors that built our city into an industrial powerhouse. Through flood and fire, the grit and determination of our ancestors is manifested in us. Hamiltonians envision an inspiring future that gives old bones new muscle, with creative shops, breweries, bakeries, and restaurants. We are active not just in the physical sense, but by our service to our neighbors and strangers because they are the city too. When we see a need, we take action and work to create our Hamilton.

Our time, our energy, and our resources pave the way for the city in which we so strongly believe. We create, we innovate, we deliver. We are no copy – rather proudly original. We are authentically yours since 1791. We are Hamilton.

## **MISSION**

#### Providing the best experiences for our residents, businesses, and visitors

Our city's success depends on people. Residents, businesses, and visitors have choices. We recognize that in order for us to succeed we must deliver experiences that make people want to be here and stay here. Regardless of where we work, we deliver great experiences. If it's the accountant picking up trash on the sidewalk, or the lineworker welcoming a new business to town, we go the extra mile to deliver the best impression for anyone passing through.

## VALUES

#### **Passion for Hamilton**

City of Hamilton employees display a strong passion and commitment to the community, its people, institutions, and enterprises. This is the central value to the organization which supports all others. After all, we are public servants first and foremost.

#### **Own the Outcome**

What does success look like? At the end of the day, what are we trying to accomplish? City of Hamilton employees own the outcome, not just the work. That is to say, we are as flexible as possible in adapting our processes to help the City achieve its vision and goals.

### Respect

City of Hamilton employees show respect and empathy toward our coworkers and the customers we serve. We value diversity and we are committed to providing a culture inclusive of all. We may not always be able to provide the answer a customer wants, but we treat them as we would want to be treated. Further, we are accountable for both our successes and failures.

### **Sense of Urgency**

City of Hamilton employees show a bias for action. When a task is in front of us, we move swiftly and thoughtfully. We show our customers what dedication looks like by not only meeting, but exceeding expectations daily in our delivery of quality services.

#### Innovation

Our processes do not always have the most direct route to our vision and goals. It is the responsibility of every employee to identify opportunities to improve the quality and efficency of our daily work, and the responsibility of management to empower their employees to implement them. It is also our responsibility to share these best practices with the organization at-large.

#### Inclusion

City of Hamilton employees are a unified people, for the people. Our coworkers and customers come from a wide variety of cultures and backgrounds, and together, our unique perspectives make us strong. We strive to foster a culture of equity and inclusion, realizing that every interaction is an opportunity to expand our worldview. We respect and value one another and achieve successes together when everyone is in. Nobody out.

6 City Overview Return to Table of Contents



## **Letter From the City Manager**

### December 4, 2019

Staff has posted a full copy of the Budget on the City's website.

## To the Honorable Mayor Patrick Moeller, Members of City Council, and Residents of Hamilton:

In accordance with Section 5.05 of the City Charter, the Proposed FY 2020 Annual All Funds Budget (hereinafter "Budget") of \$308.23 million is submitted for your consideration. The City of Hamilton's Budget and Financial Management Policies, City Council Resolution No. R2012-6-25, and the Government Finance Officers Association (GFOA) "Best Practices" are the framework for the City's fiscal policies and the 2020 Adopted Budget.

The budget has been prepared within the framework of City Council's General Fund unencumbered reserve policy (relative to annual operating revenues), as established by Resolution 2012-6-25. The Public Hearing and first reading of the 2020 Adopted Budget (Appropriations Ordinance) occured at the December 4, 2019 City Council meeting.

In advance of preparing the FY 2020 Budget, staff updated our internal three-year financial forecast (2020-2022). The forecast guides the preparation of the base budget for the upcoming budget cycle while being mindful of expenditures on the immediate three-year horizon. These expenditures include capital needs - both equipment and infrastructure - and staffing needs. We know in coming years we will need substantial monies to continue to replace and/or improve police headquarters, multiple fire houses, medic units, streets, etc.

### Our Why

At the 2019 Strategic Planning retreat, City Council and City Staff discussed the importance of our "why." It was stated in many different ways around the room, but the why was centered around improving our neighborhoods. A new vision was created: Creating a city of authentic and active neighborhoods and people. This vision is our why, driving our day-to-day decisions as we work to enhance our city and improve the lives of our residents.

Maintaining the authenticity of our neighborhoods is vital. Hamilton was built on the ingenuity, courage, and grit of our hardworking ancestors that put us on the map as an industrial powerhouse. This history is our foundation. At the same time, we need our neighborhoods to be a place of vibrant streets and engaged residents. This activity encourages new development throughout our city. In recent years, this development has accelerated, as new and creative shops, breweries, bakeries, and restaurants have invested in Hamilton. The combination of authenticity and new activity will be what sets us apart in the region. I am pleased to present a budget that focuses on realizing our vision, with an emphasis on public safety, neighborhoods, and financial sustainability. By investing in Public Safety and capital we will continue to create a safe and vibrant City. Further, we have created the Department of Neighborhoods. This department will utilize existing city staff which will provide needed muscle to our 17Strong neighborhood initiative. Additionally, investments in streets, traffic management, and utilities will provide noticeable improvements for our residents, increasing the overall attractiveness of our neighborhoods. Lastly, the General Fund is structurally balanced, which provides stability for Hamilton's future.

## **General Fund**

The 2020 General Fund budget places an emphasis on public safety, neighborhoods, and maintaining a healthy fund balance. The 2020 Adopted Budget is structurally balanced meaning the City will not have to expend any of its reserves, unless amended by City Council in 2020. 2019 is projected to be a record collection year for income taxes at \$28,500,000 for all funds. The General Fund directly receives 77.5% of tax collections and is expected to receive \$22,087,500. The 2020 Adopted Budget conservatively budgeted the General Fund's share of income tax revenue at \$22,000,000 or 45.97% of all General Fund revenue.

Public Safety (Fire, Police, Municipal Courts, and 911 Dispatch) account for 69.5% of the General Fund Budget or \$33,276,888. The Public Safety budget includes the cost of seven School Resource Officers (SROs), which are reimbursed 75% by Hamilton City Schools. Also included in the 2020 Adopted Budget are three additional sworn police officers that will initially be funded through grant revenue. Over the last five years (2016 actual to 2020 proposed) police and fire expenditures compared to 2016 actual expenditures have increased \$4,561,053 and the sworn complement has increased with both forces by 17. The adopted budget also contains a \$232,491 transfer to the Hamilton Capital and Debt Fund (215) for possible public safety capital purchases.

The Department of Neighborhoods is a newly created department for the 2020 Adopted Budget with a total cost of \$348,231. Strategically reallocating employees within the City created this department with only one newly funded position. The majority of non-personnel expenditures were also reallocated from other departments with approximately \$30,000 in new non-personnel expenses.

## **City Manager Letter Cont.**

The City is placing an emphasis on maintaining a healthy General Fund balance to weather any potential economic downturns in the economy. The 2020 Adopted Budget projects an unencumbered General Fund balance of \$7.9 million. City Council Resolution No. R2012-6-25 sets forth the policy on unencumbered General Fund balances and mandates that the City maintain a balance of 10% of revenues in the General Fund. The policy also mandates any amount over 16% be transferred to the Economic Budget Stabilization Fund (650). This fund currently has a balance of \$1,704,585 and based upon current projections, an additional transfer will be made in 2020.

## **City-Wide Staffing**

In 2008, City-wide staffing was approximately 750 full-time employees. The City projects to end 2019 at 615 full-time employees (as of September 30, 2019).

The 2020 Adopted Budget reflects the citywide complement of 617 full-time employees. Decreases below the 2019 budgeted complement of 632 (15 full-time) are due to the following changes to city staffing:

## Attritioning of **12** non-infrastructure positions in the following departments:

- Economic Development 2
- Finance 2
- Health 3
- Building 2
- External Services 1
- Information Technology 2

## Attritioning of 8 infrastructure positions in the following departments:

- Administration 1
- Fleet Maintenance 1
- Water Reclamation 1
- Electric 1
- Signal Shop 1
- Streets 1
- Customer Service 2

2020 addition of 5 budgeted positions:

- Three additional, sworn police officers funded by an opioid grant
- Neighborhoods Coordinator, new position within newly created Neighborhoods Department
- Nursing Administrator, new position within the Health Department

## **Priorities for 2020**

The City is planning many new initiatives and projects in 2020 that will continue to enhance the quality of life in our community.

#### Neighborhoods

Our 2020 Budget focuses on City Council's priority to create and maintain improved quality of life through our 17Strong community grants, Neighborhood Development Division, and newly created Neighborhoods Department. The 17Strong micro-grant program empowers residents to take action in their own neighborhoods to improve home and lawn exteriors or to provide neighborhood entertainment. The Neighborhood Development Division within our Finance Department manages Federal Community Development Block Grant (CDBG) and the HOME funds programs to administer a broad range of programs, including our emergency assistance program. The newly created Neighborhoods Department coordinates volunteers for city events and liaisons with the 17Strong Board to enact recommendations made by our citizens.

### **Champion Sports Complex**

In 2016, Spooky Nook Sports LLC, based in Manheim, Pennsylvania, announced plans to partner with the City of Hamilton to redevelop the former Champion Paper Mill into a mixed-use concept. This project will include a sports complex, fitness center, hotel, restaurants, brewery, meeting and event space, and more. In 2018, the City and Spooky Nook Sports LLC signed a development agreement and a groundbreaking ceremony was held. Work on the site began in 2019 and will continue in 2020, with the project anticipated to open in 2021. This \$144 million project will be supported by city investments in property acquisition, public infrastructure improvements (including stormwater system and public intersection improvements), and other utility improvements.

#### Traffic Signal Technology - \$5.25 million

In 2019, the City began pursuing grant funding to update our traffic signal controls with a 21st century solution. In October 2019, the City was awarded a \$4.20 million grant to implement the project (city match is \$1.05 million). This update will provide an automated full-time traffic data collection and reporting system, improving the timing of traffic signals with the click of a button. With continuous performance monitoring, city engineers will be able to optimize traffic flow based on the current demand which will provide safer mobility and improve quality of life. The project will begin in late 2020 and will be implemented in phases over the next 2 years.

#### Main/Cereal/Haldimand Intersection - \$3.2 million

Construction on the improvement of the Main/Cereal/ Haldimand intersection will begin in June of 2020. The project will reconfigure the intersection to a more traditional alignment, allowing for better traffic flow. Additionally, the project will upgrade and replace traffic signals, improve the signage and lighting, and reconstruct storm water in this area. This project will be funded \$2.675 million by the Ohio dept of Transportation (ODOT) and \$350,000 by the City. The total cost of the project is expected to be \$3.025 million.

#### Public Safety Capital - \$2.02 million

Our Public Safety departments are funded 100% by the General Fund for salaries, benefits, and operating and capital expenditures. Community Development Block Grant (CDBG) funds will be used to provide the Fire Department with a fire engine and fire station improvements budgeted to cost \$700,000. The City's General Fund Capital dollars will be used to purchase new radios for both forces HPD at \$592,000 and HFD at \$308,000. The City's General Fund capital dollars will also be used to purchase cruisers and HPD vehicles at a budgeted cost of \$333,572. This does include \$18,572 from the Justice Assistance Grant.

#### Hamilton Beltline Construction - \$800K

In 2019, we began surveys of Phase I of the Hamilton Beltline Recreational Trail. Phase I of the Beltline runs from Eaton to Cleveland Avenue along the former Champion Paper rail spur, providing an important means of transportation and recreation for residents living in the area. In 2018, the City was awarded \$560,000 in grant funding from the Ohio Department of Natural Resources through the Clean Ohio Trail Program and the NatureWorks Program, respectively, towards the construction of the project. In 2020, we hope to complete the remainder of the needed surveys and complete construction of Phase I.

#### Highland Park Water Main Replacement - \$3.5 million

Approximately 20 years ago, the City installed High Density Polyethylene (HDPE) water mains throughout the Highland Park neighborhood. At the time, this pipe was considered the material of the future. However, HDPE has not performed as expected and cities around the world are replacing it and/or changing how they treat the water to prevent failure of their water mains. Fortunately, HDPE was not used citywide and was concentrated in Highland Park. In 2020, the City will begin replacing the HDPE in Highland Park to maintain reliable service. The city was able to secure a zero interest loan from the Ohio Public Works Commission to fund 60% of the project. Additionally, because of the significant construction, the streets in this neighborhood will be repaved in 2021.

## **Completed and Ongoing Initiatives**

#### Main/Millville/Eaton Intersection Improvement - \$2.61

#### Million

In 2012, the City obtained funding through the State Highway Safety Program to upgrade the intersection of Eaton Avenue at Main Street/Millville Avenue. The project cost is estimated at a total of \$3.70 million, with the Ohio Department of Transportation (ODOT) contributing 90 percent and the City responsible for the remaining 10 percent. The improvement includes realigning the Eaton Avenue/Millville Avenue approaches to the intersection so they align across from each other. This has significantly improved traffic operations and safety at the intersection.

#### Main Street Improvements - \$2.80 Million

Many new businesses opened on Main Street in 2017, and there are many more to come. Because of this growth, Main Street saw infrastructure improvements in 2018. Overhead utility wires were placed underground from B Street to Eaton Avenue, the Main Street water main will be replaced, new brick was installed between B Street and D Street, new streetlights were installed, and a sidewalk "bump out" were added at strategic locations to widen the sidewalk. This new streetscape project has provided better pedestrian connectivity, promotes increased business attraction, and replaced century-old underground utilities.

#### New Hamilton 311 App

In December 2017, we launched Hamilton 311, a new 311 request software that includes an application for mobile devices. Users are now able to snap photos of issues on their phones and submit them with their request through the app, which will provide a geolocation of the problem automatically. This new service will help us address issues more quickly and efficiently.

## **City Manager Letter Cont.**

#### 17Strong Micro-grant Program

The 17Strong Neighborhoods Initiative provides a framework for communication and sense of identity to rally individuals, groups, and neighborhood organizations to take pride in their particular corner of the city. In 2018, 17Strong continued the neighborhood micro-grant program, awarding 20 micro-grants to citizen groups. Award amounts ranged from \$300 to \$2,500 while projects varied in scope and focus. Some projects funded through this program focused on neighborhood empowerment or cleanup, while others focused on creating events such as block parties, community movie nights, and seasonal activities for children.

## **Economic Development**

The revitalization of Hamilton through targeted economic development efforts continues to fuel Hamilton's transformation into a destination for shopping, dining, nightlife, and urban living. The energy that makes our community unique grows with every day, with every new announcement, and with each investment. Notable announcements from the Economic Development Department in 2019 include:

- 80 Acres Farms completed Phase I of their Hamilton Enterprise Park facility and announced a further \$26.9 million investment. This building is the country's first fully automated indoor farm and utilizes cutting-edge technology.
- An international joint venture Infinite Acres announced Hamilton as the location of its North American Headquarters. The joint venture is comprised of 80 Acres (USA), Ocado (England) and Priva (Holland).
- Tano Bistro and The Casual Pint both opened as anchor tenants on the first floor of the Marcum Apartment development. Additionally, Fretboard Brewing & Public House opened in 2019, and Billy Yanks Burgers & Bourbons announced plans to open on Main Street. In total, nine food & drink locations opened in 2019, including Hamilton's first Chipotle.
- JWF Technologies completed a 50,000 square foot, \$4.25 million building at Hamilton Enterprise Park and now employs 43 people.
- 11 new small businesses opened in 2019, and six existing businesses expanded their service or space.
- Darana Hybrid completed renovations on 903 Belle Avenue, a vacant and deteriorated industrial building in Lindenwald.

- Hamilton Caster, which has been part of the community for over 100 years, bought the site of the former Hamilton Inn and broke ground on a \$6.5 million, 60,000 square foot office and manufacturing facility.
- The \$1.8 million renovation of the Davis Building on Main Street was completed, adding three new storefronts and 12 upper floor residential units at the corner of Main and D Streets.
- Industrial Realty Group began renovations on Third + Dayton (formerly the Ohio Casualty buildings). The \$5+ million project has created 70 apartment units on the top three floors of the largest building

## **Conclusion & Acknowledgements**

Thank you to Mayor Moeller, City Council, City staff, volunteers, and Hamiltonians for your concerted efforts to improve our community.

A special thank you to Executive Director of Internal Services Tim Werdmann, Director of Finance Dave Jones, Assistant Finance Director Matt McKinney, Budget Analyst Arian Jones-Hall, and the Large Management Team. Their assistance was instrumental in preparing our FY 2020 Budget.

Respectfully submitted,

Joshua a pmith

Joshua A. Smith City Manager

## **2020 Budget in Brief**

The City of Hamilton's Budget and Financial Management Policies, City Council Resolution 2012-6-25, and the Government Finance Officers Association (GFOA) "Best Practices" are the guidelines utilized for the City's annual budget development. The State of Ohio's definition of a balanced budget requires each fund's beginning-year cash balance, plus the fund's projected annual revenues to be equal and/or greater than the annual expenditure appropriation.

The City's 2020 Proposed All Funds Budget totals \$308,232,882. The 2020 Proposed All Funds Budget is 3.23% lower than the 2019 Adopted Budget of \$318,506,039. Significant decreases in the 2020 Proposed Budget are described as follows.

• The 2019 Adopted Budget appropriated \$6,500,000 to account for funds from the sale of 345 High Street

to the Hamilton Community Authority (HCA). These funds were used for pre-closing construction work at the Spooky Nook at Champion Mill site.

- Transfers and internal financings within the Electric Fund decreased by \$7,500,000.
- Debt proceeds in the Water Construction Fund of \$6,542,500 were budgeted to be expended in 2019. The City borrowed significantly less than what was budgeted. Therefore budgeted expenses in the Water Construction Fund are down by \$6,504,500 in the 2020 Proposed Budget.

This Budget in Brief summarizes the larger funds by their category type below. Significant changes in the 2020 Proposed Budget will be identified throughout this narrative.

Expenditure Budget				
Fund Category		2019 Adopted	2020 Proposed	Change
General Fund		46,059,690	47,859,400	1,799,710
Special Revenue Funds		35,801,214	30,999,995	-4,801,219
Capital Projects Funds		7,858,200	10,965,200	3,107,000
Debt Service Funds		3,729,000	3,509,500	-219,500
Enterprise Funds		213,398,030	202,425,271	-10,972,759
Internal Service Funds		11,568,905	12,452,516	883,611
Trust & Agency Funds		91,000	21,000	-70,000
1	Total Budget	318,506,039	308,232,882	-10,273,157



### **General Fund Ending Unencumbered Balance**

2016: includes \$1.5mm for McDulin Parking Garage restoration

2018: includes \$1.21mm transfer (expense) to Economic Stabilization Fund

## **2020 Budget in Brief Cont.**

Total overtime, salaries, and special pay					
Fund Type	2016 Actual	2017 Actual	2018 Actual	2019 Adopted	2020 Adopted
General Fund	\$21,640,050	\$22,743,267	\$23,273,994	\$23,777,928	\$24,741,365
Non-General Fund	\$19,061,981	\$20,846,807	\$21,083,392	\$22,791,375	\$23,732,170
Total	\$40,702,031	\$43,590,074	\$44,357,386	\$46,569,303	\$48,473,535

## General Fund - \$47.86 million

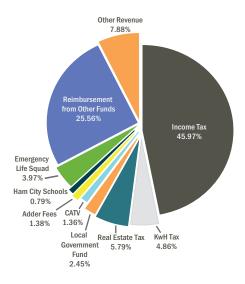
The 2020 General Fund budget places an emphasis on public safety, neighborhoods, and maintaining a fund balance which provides a cushion in the event of an economic downturn. The 2020 Proposed Budget is structurally balanced. The 2019 Budget is projected to have record collections for income taxes (\$28,500,000). The General Fund receives 77.5% of tax collections and is expected to receive \$22,087,500, in 2019. The 2020 Proposed Budget conservatively budgeted the General Fund's share of income tax revenue at \$22,000,000 or 45.97% of all General Fund revenue.

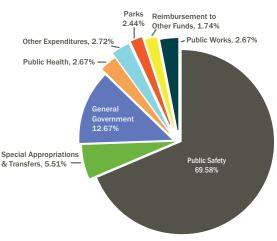
Public Safety (Fire, Police, Municipal Courts and 911 Dispatch) account for 69.58% of the General Fund Budget or \$33,298,888. The Public Safety Budget includes the cost of seven School Resource officers (SROs), which are reimbursed 75% by Hamilton City Schools. Also, included in the 2020 Proposed Budget are three additional sworn police officers that will be funded through grant revenue. Over the last five years (2016 actual to 2020 proposed) the Police and Fire Divisions proposed expenditures compared to 2016 actual expenditures have increased \$4,578,052. The sworn complement has increased both forces by 17 in that same timeframe. The proposed budget also contains a \$232,491 transfer to the Hamilton Capital and Debt Fund (215) for possible public safety capital purchases.

The Department of Neighborhoods is a newly created department for the 2020 Proposed Budget with a total budget of \$348,231. Strategically reallocating employees within the City created this department with only one newly funded position. The majority of non-personnel expenditures will also be reallocated from other departments resulting in approximately \$30,000 in new non-personnel expenses.

The 2020 Proposed Budget projects an unencumbered General Fund balance of \$7.9 million. City Council Resolution 2012-6-25 sets forth the policy on unencumbered General Fund balances and mandates that the City maintain a minimum balance of 10% of revenues in the General Fund. The policy also mandates any amount over 16% be transferred to the Economic Budget Stabilization Fund (Fund 650). This fund currently has a balance of \$1,704,585 and based upon current projections, an additional transfer will be made in 2020.

### **2020 General Fund Revenues**





### 2020 General Fund Expenditures

12 City Overview Return to Table of Contents

## **Special Revenue Funds - \$31.00** million

Special Revenue Funds include a variety of funds for which revenue can be used for a specific purpose such as grants, certain fee-based services, debt service, and capital improvements.

#### Hamilton Capital Improvement & Debt Service Fund --

#### \$4.37 million

This fund receives 10.00% of the City's income tax revenue pursuant to ordinance. This fund pays for 1) General Obligation, 2) Non-Tax Revenue pledged debt service and 3) capital acquisition/projects for primarily General Fund Departments. The 2020 budgeted transfer to the Sinking Fund for debt service is \$1,772,000.

#### Major capital projects include:

General, Special Appropriations:

- \$800,000 (of which \$560,000 is grant funded) for Hamilton Beltline Phase I. This is the remainder of the amount budgeted in 2019 (\$922K), but was not expended
- \$125,000 Municipal Courts Software

Hamilton Police Department (\$18,572 - Justice Assistance Grant Funds):

- \$333,572 for HPD vehicles
- \$592,000 for Public Safety Radios

Hamilton Fire Department (\$700,000 - CDBG Funds):

- \$700,000 for Fire Engine (\$500,000) and Station Improvements (\$200,000)
- \$308,000 for Public Safety Radios

### Refuse Fund -- \$4.76 million

The Refuse Fund obtains its revenue from monthly fees collected from City homeowners and businesses for refuse and recycling services. The major portions of these services are contracted by the City to a third party (Rumpke), and approximately 72% of the fees collected are used to pay for this contract. The remaining 28% is used to fund internal refuse collection operations including the Quick Strike Team (QST). A new contract was negotiated with Rumpke in 2019 and no rate increases are proposed for 2020. The City's QST will be performing downtown trash collections, along with various other duties and will be funded by the Refuse Fund.

#### Key components of the Proposed Refuse Budget:

- \$158,015 for the Hamilton Parks Conservancy for trash collection within Parks
- \$286,525 for QST operations, including downtown trash collection and cleanup
- \$893,946 for Internal Refuse Collection Operations and Cleanup
- \$3,422,756 for Rumpke Refuse Collection and Recycling

#### Stormwater Fund -- \$5.85 million

The Stormwater Management Fund accounts for planning, construction, operation and maintenance of the City's various stormwater management devices and infrastructure. Revenues consist of stormwater fees based on the impervious area of an Equivalent Residential Unit (ERU). 2020 is year two of a two year rate plan implemented February 1, 2019, which included a \$0.70/month increase per ERU.

#### Major Projects include:

- \$2,250,000 for Champion Mill Sports Complex (includes all non-parking lot related stormwater improvements)
- \$575,000 for Main Street Relief Storm Sewer Improvement (necessary for the Main-Haldimand-Cereal Intersection project)
- \$550,000 for Annual Concrete Repair and Resurfacing Program
- \$250,000 for Emergency Storm Sewer Repairs
- \$210,000 for Tabor Lane Storm Sewer Project (lining existing storm sewers)
- \$140,000 for Millikin and D Street (intersection stormwater improvement)
- \$100,000 Main-Haldimand-Cereal Intersection Improvement Local Match
- \$250,000 for Various other Storm Sewer Replacement Projects

#### Public Safety/Health Income Tax Fund -- \$3.41 million

This fund receives 12.5% of the City's income tax revenue pursuant to ordinance. The revenue is expended into the General Fund as reimbursement for Public Safety and Public Health expenditures (less refunds and fund balance). Proposed budgeted 2020 reimbursement is \$3,405,000.

## **2020 Budget in Brief Cont.**

### Street Maintenance Fund -- \$4.35 million

The Street Maintenance Fund receives revenues from gasoline, and license plate excise taxes. The revenues support street construction, maintenance and repair. In 2019, the State Transportation Budget (Ohio House Bill 62) increased the gasoline excise tax by 10.5 cents and the tax on diesel fuel by 19.0 cents. The 2020 Proposed Budget is estimating \$1,200,000 in additional revenue from the increased gasoline taxes. The \$1,200,000 will be transferred to the Infrastructure Renewal Fund (311).

#### Motor Vehicle License Tax Fund-- \$300,000

On June 26, 2019, City Council passed OR2019-6-57 establishing their desire to enact a \$5 permissive Motor Vehicle License Plate Tax. This tax is enacted on all motor vehicle registrations after January 1, 2020 and is expected to generate \$300,000 in revenue. Council directed all revenues garnered through the vehicle registration permissive tax be used per ORC 4504 which includes planning, constructing, and improving public roads, highways and streets.

#### Golf Fund-- \$1.16 million

The Golf Course Fund accounts for all revenues and expenditures for the Twin Run and Potter's Park municipal golf courses. Primary sources of revenue for the golf courses include green fees (\$490,000), golf cart rentals (\$315,000), and concessions (\$200,000).

### Parking Fund - \$527,676

The Parking Fund accounts for revenues and expenditures associated with the operation of City-owned parking facilities. The primary non-operational expense for 2020 is a \$10,000 Parking Garage Engineering Study.

## Capital Projects Funds - \$10.97 million

The City of Hamilton allocates capital planning dollars in our Capital Projects Funds. These funds receive revenues from various sources, including grants, 1/3 of the Kwh Tax, special assessments, and TIFs and RIDs that are earmarked for specific projects.

#### Infrastructure Renewal Program Fund -- \$7.20 million

The Infrastructure Renewal Program Fund is used to finance professional services and construction related projects managed by the Public Works Department. Sources of revenue include RIDs and TIFs. Both RIDs and TIFs are a component of real estate taxes from improvements in those districts. Other revenue sources include Permissive License Plate Tax; local, state, and federal grants; and the newly enacted increased gasoline and diesel tax. Also, one-third of the kWh tax associated with electric usage by end users is used for streets.

#### Major items proposed for 2020 are:

- \$3,025,000 for Main/Cereal/Haldimand Intersection (\$2.675 mill ODOT Share/\$350K City Share)
- \$1,000,000 for High Street Improvement from MLK to High-Main Bridge via 2020 ODOT Urban Paving Program (\$500K ODOT Share/\$500K City Share)
- \$1,000,000 for Tylersville Rd (Hamilton Enterprise Dr SE to Bypass 4) Resurfacing
- \$782,000 Grand Boulevard Concrete Repair and Resurfacing
- \$400,000 Concrete Repair and Resurfacing (Annual Resurfacing Program)
- \$200,000 for Black Street Bridge Pier Protection
- \$165,000 for Eaton Avenue (Flubs to NW Washington) Concrete Repair and Resurfacing
- \$50,000 Traffic Signal Improvements (\$20,000 for pedestrian crosswalk timers and \$30,000 general maintenance)

## Debt Service Fund (Sinking Fund) -\$3.51 million

The Debt Service Fund is used to account for the accumulation of resources and payment of general obligation, non-tax revenue pledge bond principal and interest from governmental resources, and special assessment levies when the government is obligated in some manner for payment.

## Enterprise Funds - \$202.43 million

The Enterprise Funds account for business-type activities within the City where the cost of providing services to the public are financed or recovered primarily through enterprise user charges. The City of Hamilton has four Enterprise Funds (Electric, Gas, Water & Sanitary Sewer).

#### Electric Utility Funds - \$139.79 million

The assorted Electric Utility Funds are used to account for the various revenues and expenses related to operating the City's Electric Utility. The City of Hamilton has individual Electric Utility funds to account for the revenues and costs associated with certain activities such as primary utility operations, debt repayment, and capital improvements.

- 2% rate increase effective February 1, 2020
  - \$0.29/month increase (residential)
  - 5-year Rate Plan: 2019-2023
- \$12.00 million for substation land acquisition and equipment (Hamilton Enterprise Park)
- \$3.50 million for Champion Mill Sports Complex
- \$3.01 million for Greenup improvements (\$1.55MM Hamilton share)
- \$1.00 million for pole replacements

#### Water Utility Funds - \$18.62 million

The assorted Water Utility Funds are used to account for the various revenues and expenses related to operating the City's Water Utility. The City of Hamilton has individual Water Utility Funds to account for the revenues and costs associated with certain activities such as primary utility operations, debt repayment, and capital improvements.

No planned rate increases for 2020

- \$948,000 for the Champion Mill Sports Complex
- \$350,000 for South Water Treatment Plant filters
- \$250,000 for Headgates Elevated Water Storage Tank Painting
- \$120,000 for Well Rehabilitation

#### Natural Gas Utility Funds -- \$23.48 million

The assorted Gas Utility Funds are used to account for the various revenues and expenses related to operating the City's Natural Gas Utility. The City has individual Gas Utility Funds to account for the revenues and costs associated with certain activities such as primary utility operations, debt repayment, and capital improvements.

No rate increases planned for 2020

- \$800,000 for St Clair Avenue main replacement
- \$200,000 for SCADA improvements
- \$170,000 for Regulator Pits/Stations improvements
- \$145,000 for Ross Avenue and Bishop Avenue main replacement
- \$150,000 for the Champion Mill Sports Complex

#### Wastewater Utility Funds - \$20.55 million

The assorted Wastewater Utility Funds are used to account for the various revenues and expenses related to operating the City's Wastewater/Water Reclamation Utility. The City of Hamilton has individual Wastewater Utility Funds to account for the revenues and costs associated with certain activities such as primary utility operations, debt repayment, and capital improvements.

- Implement Step 5 of 5-year rate plan July 1, 2020
  - \$1.00/month increase (residential)
- \$667,000 for the Champion Mill Sports Complex
- \$560,000 for Gilmore Ponds Sanitary Sewer Relocation
- \$550,000 for Manhole rehabilitation and replacements
- \$372,000 for Sanitary Sewer Lining
- \$500,000 for Eden Park Relief Sewer (design work in 2019, with initial improvement starting in 2020)

## Internal Service - \$12.45 million

#### Central Services Fund - \$8.34 million

The Central Services Fund is used to account for revenues and expenditures associated with interdepartmental costs of certain goods and services. The operations of the Economic Development, Strategy and Information, Resident Services, the City's Storeroom, Customer Service and Metering are budgeted within this fund.

#### Fleet Maintenance Fund - \$3.12 million

The Fleet Maintenance Fund is used to account for revenues and expenditures associated with the maintenance of the City's motor transport equipment by the Fleet Maintenance Division of the Department of Public Works.

## Trust and Agency - \$21,000

#### Unclaimed Monies Fund - \$20,000

The Unclaimed Monies Fund accounts for checks disbursed by the City that were never cashed.

#### Benninghofen Trust Fund - \$1,000

The Benninghofen Trust Fund accounts for investment revenues received and expenditures made from a charitable bequest made to the City by the Benninghofen family for the purpose of supporting those in need. The bequest may only be used to generate investment income.

## **Fiscal Policies**

City of Hamilton leadership developed a dynamic policy creation process to assist in organizational decisionmaking. These policies provide guidelines for short- and long-term planning activities to reach major goals and objectives. The policies also establish direction to guide the analysis, evaluation, and reporting of financial activities. The overall mission in setting budget and financial policies is to give City management the tools necessary to improve the financial condition of the city for its citizens and other stakeholders. The following financial policies and goals are based upon Resolution 2012-6-25 adopted by City Council on June 13, 2012. In 2020, the Finance Department will submit a proposed policy update to City Council.

## **Budget Development Principles**

The annual budget development process emphasizes budget policy review, budgetary education, and citizen involvement. The following principles guide the development of the City's budget:

- The City will adhere to sound financial planning and management principles when developing the budget.
- The City strives to align the budget with the approved strategic plan.
- The City encourages community participation in budget development.
- The City will annually balance the budget.

## **Balanced Budgeting**

The City utilizes the State of Ohio's definition of a balanced budget which requires that each fund's beginning-year cash balances plus the fund's projected annual revenues are equal to the annual expenditure appropriation of each fund. However, the City's ultimate goal is to achieve a structurally balanced budget by ensuring that expenditures are equal to or less than the amount of revenue projected for each budget year.

The 2020 General Fund Adopted Budget is structurally balanced. Achieving a structurally balanced budget demonstrates the City's ability to prudently manage expenditures over the past several years to bring expenditures down to a sustainable level. The City conservatively estimates income tax revenues will trend closely with 2019 levels due to legislative changes included in House Bill 5 (H.B. 5) and our partnership with City of Cleveland Central Collection Agency (CCA). Income tax revenues are expected to decline slightly at 3.00% in 2020. **Accomplishment:** Implemented budgeting plan in 2019 to present a structurally balanced budget in 2020 and accumulated \$1.70 million in reserves in the Economic Budget Stabilization Fund.

**Accomplishment:** In 2019, \$600,000 was transferred in to the Economic Budget Stabilization Fund.

**Accomplishment:** The City has developed 5-year projections for the General Fund and other significant funds.

**Goal:** Continue to develop and consistently update each fund's 5-year projections, allowing administration to properly plan for the future as the City heads into each budgeting cycle.

## **Budget Development**

The City Manager's objective is to encourage the development of a budget that will make the City organization leaner, more efficient, and inclusive, while maximizing resources for infrastructure maintenance, neighborhood investment, capital investment, and economic development. To this end, budget development policies include:

Ensure commitment to maintaining the City's infrastructure. The capital budget should provide adequate funding for infrastructure and other ongoing maintenance with emphasis on streets, high visibility assets, and our City fleet, including public safety vehicles and equipment.

Prepare a mid-year Budget Monitoring Report to provide the City Council with the status of the City's Budget as of June 30 of every year. This report shall be presented to City Council no later than August 15.

Utilize the City's resolution R2012-6-25 to maintain General Fund operating reserves at no less than 10% of annual expenditures for any given year. If the General Fund reserves rise above 16% of General Fund revenues at calendar year-end, the amount over 16% will be transferred into the Economic Development Capital Projects Fund and/ or the Economic Budget Stabilization Fund, which can be expensed only through special action by City Council per resolution R2012-6-25.

In accordance with Hamilton City Council resolutions, fund balances are used only when absolutely necessary and only with the approval of City Council.

**Goal:** Prepare reports to provide at Finance Committee meetings in April, August, October, and January. These meetings will be open to the public.

**Accomplishment:** In 2019, the City continued to utilize the OpenHamilton portal, powered by OpenGov, as a transparency tool for the City's stakeholders and held quarterly Finance Committee meetings. In 2018, the Department of Strategy and Information implemented the resident portal My Hamilton, a transparency performance dashboard that dynamically displays the city's non-financial statistical information.

#### Revenues

The following are the revenue policies of the City of Hamilton:

Estimate annual revenues by a conservative, objective, and analytical process.

Follow an aggressive policy of collecting revenues due. Delinquent Income Tax and EMS (Emergency Medical Service) collection accounts are turned over to the Ohio Attorney General's Office.

Levy taxes and/or fees approved by City Council as specified in the City Charter, or as authorized under the laws of the State of Ohio, to generate revenue for service delivery and capital improvement purposes.

Review license and fee charges regularly to ensure competitiveness with other jurisdictions and to avoid negative impacts on economic development.

Continue to receive intergovernmental revenues from State, Federal, and other sources. However, the City is not obligated to continue financial support for non-City funded programs and projects after non-City funding has lapsed, except as agreed to as a condition of acceptance of intergovernmental revenues.

Income tax is 2.0% of earnings from residents, nonresidents who work in the City, and corporations located in the City. It is divided into three components:

- General Fund: 1.55%
- Health & Public Safety: 0.25%
- Capital & Debt: 0.20%

**Goal:** Accurately estimate annual revenues and plan related financial activity accordingly. Also, diligently pursue any other revenue opportunities that may exist.

### **Utility Rates**

Develop and maintain a forward-looking 10-year financial forecast, as mandated by the utility bond indentures, for each utility system.

This 10-year financial forecast must be reviewed and updated on a semi-annual basis by utility management.

The indentures require that the utility rate consultants recommend target fund balances and review and concur with projected revenues, operating expenses, capital improvement expenses, and proposed short- and long-term financing plans.

All utility budgets shall comply with the latest available 10year financial forecast.

Present the results of the semi-annual 10-year financial forecast update to the Public Utility Commission (PUC) for review.

Following the PUC presentation, the updated 10-year financial projections are presented to City Council. City Council sets all utility base rates. Any base rate change requires Council action and formal legislation.

Utility rates must meet the operating, capital, and debt service requirements for the utility funds.

In addition, utility rates are set to achieve year-end fund balance targets recommended by the utility rate consultants.

Establish several Rate Riders approved by Council through ordinance or as required by the bond indenture. These Rate Riders provide for administrative changes to utility rates in order to produce sufficient revenue for specified special purposes.

**Goal:** To provide the citizens/owners of the utility systems and the utility customers with affordable and stable utility rates, which are competitive with the surrounding communities in Southwest Ohio.

### **Expenditures**

The following are the expenditure policies of the City of Hamilton:

Estimate annual expenditures by a thorough, objective, and analytical process.

Budget General Fund expenditures at a level not exceeding General Fund revenues for a given calendar year.

Project expenditures based upon outcomes that fit into the City's strategic plan framework.

Account for various pay types and benefits in separate budget accounts to provide a richer database by which future budgeting decisions and analysis can occur and so personnel cost information can be easily obtained for use inside and outside of the organization.

## **Fiscal Policies Cont.**

Annually analyze contracted professional services to determine the level of need for ongoing services, as well as whether the intended outcome of the contract can be attained in a cost-effective manner.

Annual contract professional services budgets will be the sum of estimated contract amounts.

Contract professional services will be budgeted based on needs of the City in fulfilling its mission in the most efficient manner, and not because of personal preferences, relationships, or past practices.

Develop budget for consumable supplies and materials, whenever possible, based on projected services to customers and production estimates rather than by using a simple incremental approach.

Procure and purchase within the parameters of state laws, ethics, and prudent financial practices.

Recommend to City Council mid-year any corrective action if expenditures are in danger of exceeding revised revenue estimates during to remedy the imbalance. Such corrective actions may include, but are not limited to, the following:

- Staff reductions
- Staff furloughs
- A general freeze on purchasing
- Blanket budget reductions
- Tightened budget control measures
- The use of nonappropriated fund balances
- Request of Council to allow the use of certain reserves

**Goal:** Identify structural imbalances as early as possible and communicate them to the Finance Committee.

## Investment

The following are the investment policies of the City of Hamilton:

Comply with all federal, state, and local statutes that govern investment of public funds.

Minimize credit risk and interest rate risk by diversification of investments by type with independent returns and with various financial institutions to preserve capital and protect the principal.

#### **Prioritized Investment Objectives:**

- Safety: Primary objective is to preserve capital and protect the principal in the overall portfolio within the context of various risks by diversifying investments by type and by financial institution and by limiting investments to safest types with pre-qualified institutions, brokers and advisors and third party safekeeping.
- Liquidity: Provide adequate liquidity to meet all operating obligations that can be reasonably anticipated and structure the portfolio with diversified maturities so that maturities match cash needs.
- Return: The objective is to attain a benchmark rate of return through budgetary and economic cycles, considering the City's safety and liquidity needs.

**Accomplishment:** Due to prudent investment strategies, the City earned \$2,330,521 in interest income for 2019.

**Goal:** Invest interim public funds to achieve the maximum preservation and security of funds, meet daily cash flow needs, and, after meeting these objectives, achieve the highest return.

**Goal:** Update city investment policy in 2020.

## **Capital Budget**

The following are the capital budgeting policies of the City of Hamilton:

- Develop a five-year Capital Improvement Program and update it on a quarterly basis.
- Coordinate development of the Capital Improvement Budget with development of the operating budget.

**Goal:** Develop 5-year projections, allowing administration to properly plan for the future.

**Accomplishment:** Continued maintenance and improvement of the 5-year Capital Improvement Funds projections to further assist City administration in planning future City operations and infrastructure needs while investing in the community.

## **Operating Budget**

The City of Hamilton's operating budget policies are outlined below:

- Pay for all current expenditures with current revenues. Fund balances are used only when absolutely necessary, and only with the approval of City Council.
- Provide for adequate maintenance and repair of capital assets and for their orderly replacement in the budget.
- Protect against catastrophic losses through a combination of insurance and self-insurance funded programs.
- Empower department heads to be responsible for overseeing the execution phase of their budgets.
- Maintain a budgetary control system for budget adherence.
- Make purchase requisitions only in compliance with the budget. In the event that a potential budget shortfall is identified, every effort should be made to identify offsetting surplus amounts so net departmental spending will not be increased unless absolutely necessary.
- Maintain and update the budget throughout the execution phase, not only to adjust for additional necessary spending, but also to reduce over-budgeted account budgets as they are identified in order to discourage overspending and provide an accurate reference for future budgets.
- Initiate all purchases with a purchase requisition, except in the case of an unforeseeable emergency, and have an approved purchase order in place prior to the transaction.

This policy creates a formal obligation of the City, encumbering the required funds against a budgeted account.

An unforeseeable emergency is defined as an irregular, unplanned condition where a delay in procurement would cause an additional cost, an inability to meet a critical deadline, or negatively impact customer service. Requisitions, except those resulting from an unforeseeable emergency, will not be processed after purchase order cutoff after the close of November. This cutoff is necessary for year-end processing, but also helps curb late, unnecessary spending patterns.

All departments and auxiliaries will comply with the adopted budget.

Budget compliance is among the first order criteria by which managers make transaction approval decisions.

There may be overriding considerations, but these must be substantial, compelling, and defensible.

Periodic financial reports, which compare actual performance with the budget, will be available online for budgetary review by the department/divisions and the general public.

**Goal:** To budget for regular operations and maintenance while simultaneously preparing for potential challenges without compromising future fiscal health.

## **Debt Service**

- Confine long-term borrowing to capital improvement projects.
- Repay debt within a period not to exceed the expected useful life of the project when financing capital projects with issued debt.
- Evaluate issuing debt and pay-as-you-go financing to maintain flexibility for the future.
- Continually seek to maintain and improve our current bond rating to minimize borrowing costs and to ensure that access to credit is preserved.
- Follow a policy of full-disclosure on financial reports and official statements.

**Goal:** To issue and service debt in a responsible, effective way to improve City operations, encourage fiscal transparency, and maintain a positive bond rating

## **Fiscal Policies Cont.**

## **Risk Management**

Competitively procure commercial liability and property insurance each year after an in-depth review process. This process evaluates the cost and benefits of various levels of coverage among policy options, ensuring that the City maintains adequate coverage to mitigate potential risks at a reasonable cost to taxpayers.

Limit liability exposure whenever possible by utilizing waivers and/or hold harmless agreements and by exercising statutory immunity whenever appropriate.

Acquire employee health and life insurance by virtue of a Health Benefits Committee comprised of representatives from various employee groups and administration.

Maintain workers' compensation coverage for workplace injuries and will budget appropriate annual resources to cover premiums and potential claims. A reserve fund has been established (Central Benefits Fund) and is maintained with the purpose of mitigating the financial risk associated with claims.

## **Budget Adoption**

The City of Hamilton's annual budget is adopted through a process that begins with a compilation of information and forecasts prepared by the Finance Department through collaboration with various departments, the City Manager, and the Finance Committees. This information is presented to City Council Members in a public forum with members from the local press invited at a series of Finance Committee meetings in October and November. In late November or early December, Council action is sought to formally adopt the budget for the upcoming year. The adoption is done at two separate Council meetings; the first meeting is a Public Hearing where the budget is presented and members from the community can weigh in with their input. The second reading at a separate Council meeting requires a formal vote and majority of Council to pass and adopt the budget for the upcoming calendar year.

## Budget Formulation and Basis of Accounting

This budget document is a reflection of budget policies, strategic goals, departmental operating plans, and Council modifications. The spending plan, while cognizant of the economic outlook in 2020, provides funding for core services, desired programs, critical needs, equipment replacement, and facility and equipment upgrades.

The City of Hamilton utilizes a budgetary basis of accounting and budgeting rather than the generally accepted accounting principles (GAAP) approach of modified accrual accounting. However, the City's audited financial statements utilize a modified accrual basis of accounting. The City of Hamilton accounts for transactions on a cash basis, with revenues and expenditures recorded when they are received or paid in cash. Additionally, encumbrances are recorded as the equivalent of expenditures. This is different than the GAAP practice of modified accrual accounting in which revenues are recognized when they are both measurable and available, and expenditures are recorded when liabilities are incurred.

## **City Debt**

## **Overview**

The City of Hamilton has an outstanding debt of \$158,137,585 as of December 31, 2019. This debt consists of the following:

General Obligation Bonds	14,570,000
Special Assessment Bonds	210,000
Utility Revenue Bonds	114,770,000
Internal Notes/BANs	4,893,340
OWDA Loans	6,118,055
OPWC Loans	7,279,403
Income Tax Revenue Bonds	10,296,787

## **Direct Debt Limitations**

The City finances major capital equipment and improvements to facilities and infrastructure based on their expected economic lives. The current relatively low interest rates make debt financing very economical and prudent compared to cash financing of the long lived capital items. The Ohio Revised Code provides that the aggregate principal amount of voted and unvoted "net indebtedness" of a municipal corporation, such as the City, may not exceed 10.5% of the total value of all property in such municipal corporation as listed and assessed for taxation and that the aggregate principal amount of unvoted "net indebtedness" of such municipal corporation may not exceed 5.5% of such value.

In calculating "net indebtedness," the Revised Code provides that certain obligations of a municipality are not to be considered in the calculation, including self-supporting obligations, revenue bonds, and special assessment debt.

Other infrequently-issued types of obligations are also excluded from the calculation of net indebtedness. Notes issued in anticipation of bonds are excluded from the calculation of net indebtedness. In calculating net indebtedness, amounts in a City's bond retirement fund allocable to the principal amount of bonds otherwise included in the amount of net indebtedness are deducted from the total net indebtedness of such municipality.

As of January 23, 2020, the total principal amount of voted and unvoted general obligation debt that could be issued by the City, subject to the 10.5% total direct debt limitation is \$83,339,546 and the City's net debt subject to such limitation presently outstanding is \$14,570,000 leaving a balance of approximately \$68,769,546 borrowing capacity issuable within such limitation on combined voted and unvoted non-exempt debt. The total unvoted City general obligation debt that could be issued subject to the 5.5% unvoted direct debt limitation is \$43,654,048 and the City's net debt subject to such limitation presently outstanding is \$14,570,000, leaving a balance of approximately \$29,084,048 of additional unvoted non-exempt debt that could be issued by the City under such 5.5% limitation.

However, the City's ability to incur debt in these amounts is restricted by the indirect debt limitation. In the case of unvoted general obligation debt, both the direct and the indirect debt limitations must be met.

## **Indirect Debt Limitations**

Although the Ohio Constitution does not impose any direct restraint on the amount of debt that may be incurred by a municipality, it does indirectly impose a debt limitation on unvoted notes because of the ten-mill tax limitations and a mandatory duty to provide for the levy of taxes to pay bonded debt. The two constitutional provisions operate as a debt limit on unvoted notes. In determining whether or not unvoted notes may be issued within the constitutional or indirect debt limit, the outstanding unvoted bonded indebtedness of all overlapping political subdivisions (not just the debt of the issuing municipality) must be considered. The Ten-Mill Certificate, certified in August 2019 by the Butler County Auditor, indicates that the total millage required for all unvoted general obligation debt is 3.6567 mills, of which 1.7125 mills are attributable to the City, leaving 6.3433 mills of unused debt capacity under the indirect debt limitation of the City and its overlapping political subdivisions for the issuance of additional unvoted general obligation debt.

## **Overlapping Debt**

The net overall debt for the City and its overlapping subdivisions, as of January 23, 2020, is set forth below.

### Hamilton Debt and Overlapping Debt\*

Net Debt	\$11,005,000
Per Capita Net Debt	\$177
Net Debt as a % of Tax Valuation	1.39%
Net Overlapping Debt (all political subdivisions)	\$73,979,499
Per Capita Overlapping Debt	\$1,191
Overlapping Debt as a % of Tax Valuation *Source: Obio Municipal Advisory Council (OMAC)	9.32%

## **City Debt Cont.**

## **General Obligation Bonds**

General Obligation (GO) bonds allow municipalities to borrow money to fund capital improvements and infrastructure. Repayment of GO bonds is guaranteed by the "full faith and credit" of the City.

## **Special Assessment Bonds**

Special Assessment bonds are issued to finance sidewalk, curb, and gutter improvements for property owners. The special assessment revenues collected from property owners are used for the principal and interest payments.

## **Debt Retirement Fund**

The Debt Retirement Fund accounts for the accumulation of resources for and the payment of general long-term debt, principal and interest, and associated costs. Refer to the schedules on the next page for the City's outstanding debt and the scheduled principal and interest payments in 2019.

## **Bond Anticipation Notes**

Under Ohio law, notes, including renewal notes, issued in anticipation of general obligation bonds may be issued up to a maximum maturity of 20 years from the date of issuance of the original notes (except for notes issued in anticipation of special assessments, for which the maximum maturity is 5 years). Any period in excess of 5 years must be deducted. Portions of the principal amount of such notes must be retired in amounts at least equal to and payable not later than principal maturities that would have been required if the notes had been issued at the expiration of the initial 5-year period.

## **Income Tax Revenue Bonds**

In 2017 the City refunded the 2011 Various Purpose LTGO Bonds, the 2015 LTGO Private Placement Bonds, and issued the 2017 Bank Placement New Money Bonds for Special Assessment and Golf Course related improvements. These private placement issuances were pledged with income tax revenues versus a General Obligation pledge. This allowed the City flexibility on issuing debt on future projects and opportunities in the upcoming years.

## **Utility Revenue Bonds**

Revenue bonds are secured by the issuer pledging specific revenues either from the projects being financed and/or other dedicated revenue sources such as franchise fees or utility service revenue. The City's revenue bonds are issued to pay for capital equipment and improvements to City's Gas, Electric, Water and Wastewater systems. The Utility Systems account for debt requirements during their budgeting process. At least semi-annually, each of the utility operations update their 10-year forecast for revenues, expenses, debt service, capital improvements, and financing needs. Debt service calculations are incorporated into the rates of each of the utility operations, either within the base rates or separate riders. As contained within the individual bond indentures, the City's utility rates must cover the debt service while maintaining the required financial ratios within the indentures. The Coverage Ratio is closely monitored for each of the utility operations.

In late 2017, the City issued General Obligation Notes, Series 2017 for the Water, Electric, and Wastewater utility systems. This issuance allowed the City to take advantage of federal legislation that permitted municipalities to advance refund bonds before the call date. Legislation proposed by the federal government became law December 2017 eliminated any advance refundings after December 31, 2017. The City refinanced the notes with Utility System Revenue Bonds (one for each specific utility) early in 2018 to take advantage of favorable interest rates. This transaction net of fees will provide an approximate net present value savings of approximately \$2.92 million. The refunding will be used to defease the 2009A Electric System Revenue Bonds, the 2009A Water System Revenue Bonds, and the 2011 Wastewater System Revenue Bonds. Also in 2018, Water System Improvement Revenue Bonds and Gas System Improvement Bonds were both issued for capital improvements to each system over the next 12-18 months.

## **OPWC Loans**

Ohio Public Works Commission (OPWC) Loans are loans made to the City for local public infrastructure improvements such as roads, bridges, Water, Wastewater, and Stormwater projects. Payments are due semi-annually typically for a period of twenty or thirty years. The City has been aggressive in applying for these loans which often offer advantageous financing terms such as low or no interest over the repayment period.

The City currently has three OPWC loans outstanding, one for the Wastewater Fund for improvements to the Gilmore Road Pump Station and two for the Water Fund for a water main replacement project on Pershing Avenue and SR 4 – Dixie Highway. Several other water system improvement projects funded by this loan program are underway currently and will be completed over the next couple of years.

22 City Overview Return to Table of Contents

## **OWDA Loans**

OWDA Loans are loans made to the City for Water, Wastewater, or Stormwater capital projects by the Ohio Water Development Authority (OWDA). Debt payments are due semi-annually typically for a period of twenty or thirty years. The City has been aggressive in applying for these loans which often offer advantageous financing terms such as low or no interest over the repayment period. The City currently has three OWDA loans outstanding, one for the Wastewater Fund for Sanitary Sewer improvements, one for the Stormwater Fund for the South Hamilton Crossing project and one for the Water Fund for the River Road water main replacement project. Several other water system improvement projects funded by this loan program are underway currently and will be completed over the next couple of years.

Ham Issue Year	ilton's Governmental Activities Deb	<b>t</b> Maturity Year	Balance Dec. 31, 2019	2019 Principal	2019 Interest	Total Debt Payment	Anticipated Balance December 31, 2020
Governn	nental Activities						
General	Obligation Bonds	-					
2009	Various Purpose 2009 GO Bonds	2028	2,180,000	460,000	98,944	558,944	1,720,000
2009	Butler County TID - City of Hamilton Bonds*	2029	1,595,000	120,000	99,425	219,425	1,475,000
2018	LTGO Various Purpose Bonds	2048	10,795,000	240,000	378,851	618,851	10,555,000
	Total General Obligation Bonds		\$14,570,000	\$820,000	\$577,220	\$1,397,220	\$13,750,000
Special /	Assessment Bonds						
2000	Various Purpose Series 2000	2020	25,000	25,000	1,450	26,450	-
2001	Various Purpose Series 2001	2021	135,000	65,000	8,100	73,100	70,000
2003	Shaffer's Creek Sanitary Sewer	2023	50,000	10,000	2,625	12,625	40,000
	Total Special Assessment Bonds		\$210,000	\$100,000	\$12,175	\$112,175	\$110,000
Private F	Placement Bonds: (Income Tax/Special Assessments)						
2017	Income Tax Refunding 2015 Bank Loan	2035	7,978,912	399,831	233,895	633,726	7,579,081
2017	Income Tax New Money SA Bank Loan	2023	700,487	167,108	18,717	185,825	533,379
2017	Income Tax New Money Golf Course Bank Loan	2035	160,805	7,951	4,715	12,666	152,854
2017	Refunding 2011 LTGO Building Bonds	2026	0	-	-	-	0
2017	Refunding Street Improvement 2011 Bonds	2026	1,456,583	194,661	32,680	227,341	1,261,922
	Total Private Placement Bonds		\$10,296,787	\$769,551	\$290,007	\$1,059,558	\$9,527,236
Other Lo	ans						
2016	Stormwater OWDA Loan - SHX	2048	3,721,201	94,060	79,262	173,322	3,627,141
	Total Other Loans		\$3,721,201	\$94,060	\$79,262	\$173,322	\$3,627,141
Bond An	ticipation Notes						
2018	Taxable Property Improvement Bond	2021	1,000,000	-	17,500	17,500	1,000,000
2019	Taxable Nontax Revenue Bond Anticipation Note	2020	3,893,340	3,893,340	94,219	3,987,559	-
	Total Bond Anticipation Notes		\$4,893,340	\$3,893,340	\$111,719	\$4,005,059	\$1,000,000
	Governmental Debt Total			\$5,676,951	\$1,070,383	\$6,747,334	\$ <b>28,014,377</b>

\* Shows gross interest expense (45% subsidy).

## **City Debt Cont.**

#### Hamilton's Business-Type Activities Debt Anticipated Balance December Issue Balance Dec. 31, 2020 Total Debt Maturity 31, 2020 Year Description 2019 2020 Principal 2020 Interest Year Payment **Business-Type Activities** Mortgage Revenue Bonds 2027 2017 Gas Revenue Refunding & 4,715,000 545,000 105,145 650,145 4,170,000 Improvement Bonds 2038 2018 Gas System Improvement Bonds 1.665.000 60.000 63.270 123.270 1.605.000 2018 **Electric Refunding Revenue Bonds** 2030 12,580,000 890,000 552,600 1,442,600 11,690,000 2019 Electric Improvement & Refunding 2049 26,885,000 320,000 830,072 1,150,072 26,565,000 **Revenue Bonds** 2015 Water System Imp Refunding Revenue 2044 10.590.000 305.000 450.738 755.738 10.285.000 2018 Water Refunding Revenue Bonds 2029 470,000 225,000 695,000 5,155,000 5,625,000 2018 Water System Imp Revenue Bonds 2048 106,275 2,850,000 2,910,000 60.000 166,275 2019 Water Improvement & Refunding 2049 9,875,000 80,000 349,001 429,001 9,795,000 **Revenue Bonds** 2026 2016 Wastewater Refunding 7,060,000 875,000 334.313 1.209.313 6,185,000 2018 2041 Wastewater Refunding Revenue Bonds 24,000,000 735,000 886,638 1,621,638 23,265,000 2019 Wastewater Refunding Revenue Bonds 2039 8,865,000 295,000 322,183 617,183 8,570,000 \$114,770,000 **Total Mortgage Revenue Bonds** \$4,635,000 \$4,225,235 \$8,860,235 \$110,135,000 Other Loans 2009 OWDA Loan - Wastewater\*\* 2030 20.884 8.649 271.309 29,533 250,425 2014 **OPWC Loan - Wastewater (Gilmore** 2048 107,832 107,832 3,019,297 3,127,129 Rd I) 2014 OPWC Loan - Wastewater (Gilmore 2048 394,943 13,619 13,619 381,324 Rd II) 2016 OWDA Loan - Water (River Rd) 2037 850,258 42,103 11,169 53,272 808,155 2016 **OPWC Loan - Water (Pershing Ave)** 2047 699,945 24,998 24,998 674,947 2017 OPWC Loan - Water (SR 4 - Dixie 2048 415,207 14,318 14,318 400,889 Highway) 2017 **OPWC Loan - Water (Arlington Ave)** 2049 590,778 19,693 19,693 571,085 2017 2048 OPWC Loan - Water (Southern Hills) 1,813,380 60,446 60,446 1,752,934 2017 OWDA Loan - Wastewater (Sewer 2048 1,275,287 43.975 28.311 72.286 1,231,312 Replacement) 2018 OPWC Loan - Water (Bilstein Water 2048 238,021 7,934 7,934 230,087 Main) \$9,676,257 \$355.802 \$403.931 \$9,320,455 **Total Other Loans** \$48.129 **Business-type Activities Total** \$\$124,446,257 \$4,990,802 \$4,273,364 \$9,264,166 \$119,455,455

\* 2009 Series Build America Bonds which show gross interest expense (35% subsidy).

**Total City Debt** 

\$158,137,585

\$10,667,753

\$5,343,747

\$16,011,500

\$147,469,832

\*\* 2009 OWDA Loan shows gross interest expense (3% subsidy).

The following table derived from the Statistical section of the City's 2017 Comprehensive Annual Financial Report (CAFR) shows the end-of-year Coverage Ratio from year 2012 through 2017 for each of the utility operations.

<b>Pledged Revenue C</b>	overage 2	2013-2018					
		2013	2014	2015	2016	2017	2018
Water System Revenue Bonds							
Gross Revenues (1)		\$14,656,915	\$14,965,626	\$12,602,429	\$13,130,285	\$13,483,093	\$14,070,659
Direct Operating Expenses (2)		\$10,505,666	\$9,477,829	\$9,364,217	\$10,137,417	\$11,317,676	\$10,307,917
Net Revenue Available for Debt Service		\$4,151,249	\$5,487,797	\$3,238,212	\$2,992,868	\$2,165,417	\$3,762,742
Annual Debt Service Requirement		\$2,320,492	\$2,314,717	\$2,316,840	\$2,064,721	\$2,064,373	\$1,964,902
	Coverage (3)	1.79%	2.37%	1.40%	1.45%	1.05%	1.91%
Wastewater System Revenue Bond	S						
Gross Revenues (1)		\$14,684,679	\$12,375,483	\$11,950,092	\$12,470,466	\$12,541,901	\$12,966,268
Direct Operating Expenses (2)		\$7,068,795	\$6,582,215	\$6,816,788	\$7,155,147	\$8,054,016	\$7,950,546
Net Revenue Available for Debt Service		\$7,615,884	\$5,793,268	\$5,133,304	\$5,315,319	\$4,487,885	\$5,015,722
Annual Debt Service Requirement (3)		\$4,901,071	\$4,852,095	\$4,844,370	\$4,846,320	\$3,991,788	\$3,334,502
	Coverage (3)	1.55%	1.19%	1.06%	1.10%	1.12%	1.50%
<b>Gas System Revenue Bonds</b>							
Gross Revenues (1)		\$24,746,065	\$29,488,952	\$22,013,427	\$19,117,737	\$18,531,047	\$21,879,539
Direct Operating Expenses (2)		\$22,596,575	\$28,900,507	\$19,446,910	\$17,472,300	\$17,472,987	\$20,149,213
Net Revenue Available for Debt Service		\$2,149,490	\$588,445	\$2,566,517	\$1,645,437	\$1,058,060	\$1,730,326
Annual Debt Service Requirement		\$1,669,237	\$1,669,738	\$1,670,375	\$432,925	\$184,071	\$653,671
	Coverage (3)	1.29%	0.35%	1.54%	3.80%	5.75%	2.65%
<b>Electric System Revenue Bonds</b>							
Gross Revenues (1)		\$60,360,176	\$62,073,277	\$64,722,757	\$66,451,995	\$71,035,797	\$80,569,387
Direct Operating Expenses (2)		\$42,282,539	\$48,620,592	\$46,586,253	\$62,051,190	\$75,464,636	\$75,820,874
Net Revenue Available for Debt Service		\$18,077,637	\$13,452,685	\$18,136,504	\$4,400,805	(\$4,428,839)	\$4,748,513
Annual Debt Service Requirement		\$14,837,797	\$15,373,471	\$15,301,211	\$2,470,584	\$2,482,759	\$2,549,893
	Coverage (3)	1.22%	0.88%	1.19%	1.78%	-1.78%	1.86%
Special Assessment Bonds							
Special Assessment Collections		\$499,689	\$484,900	\$417,716	\$342,130	\$345,325	\$234,082
	Debt Service						
	Principal	\$135,000	\$140,000	\$150,000	\$145,000	\$155,000	\$165,000
	Interest	\$65,498	\$58,523	\$51,078	\$43,020	\$35,153	\$22,975
	Coverage	2.49%	2.44%	2.08%	1.82%	1.82%	1.25%

Please note that pledged revenue coverage for each calendar year is not certified until the following calendar year. It is because of this that the chart included here shows information only through calendar year 2018. Revenue coverage for calendar year 2019 will be certified in 2020 and included in future financial reporting documents as appropriate.

Hamilton's Summarized Debt Activities							
	Balance	Payment					
Government Debt Total	46,269,596	9,165,163					
Business-Type Debt Total	113,701,934	9,545,604					
Total Debt	\$159,971,530	\$18,710,767					

# Hamilton | Debt Highlight | Table

The Interactive City Debt Table is a dynamic table that allows users to see various debt-related schedules with the click of a button. Users are able to view the annual principal, annual interest, total annual debt service, and the year-end outstanding principal balance all of the debt issued by the City. By simply changing the values of the cell in the table at the top of the interactive or interest rate worksheets you can quickly see the numbers in the dynamic table update and display the desired information.

A user can also click on any of the debt descriptions to see the full details of the debt. These titles, such as "2003 Road Improvement LTGO Bonds" under Hamilton Capital Improvement Debt Service Fund, are linked. By clicking this title, you will be directed to the worksheet that corresponds to the 2003 Road Improvement debt.

Each debt issuance has its own unique worksheet within the workbook. The Interactive Table and Interest Rate Table are populated using various Excel functions that draw from other worksheets in this Excel workbook. A worksheet is one of the "tabs" seen at the bottom of the Excel window. A workbook is the actual combined file that contains all the worksheets. In each tab or worksheet supporting information on the issuance is available via link in merged cells K2:L4. A scanned PDF copy will open with the supporting schedule that will usually come from the "Final Pricing" obtained from the bond underwriters. There is also a link directly below the scanned PDF that will take the user back to the interactive table tab they were viewing previously.

The Interactive City Debt table offers an efficient and effective way to gain a better understanding of the City's current debt structure in all of our funds. Sharing this table both with the City's internal and external users leads to greater transparency with our financial information and allows all stakeholders throughout the City to have a more accurate picture of the City's current and future financial position. A future upcoming launch of the City's OpenGov site will only add to our goal of financial transparency.

# Explore for yourself

View and manipulate our comprehensive debt table by following the steps listed below. Please note your computer may need software like Excel and WinZip to unpack and display this spreadsheet correctly.

1) Download

2) Unzip and extract the entire debt table folder to your computer

3) Open the read only document

4) Explore starting with the instructions tab

26 City Overview Return to Table of Contents

# 2020 Budget Budget Overview



# **Budget Process**

The budgetary process of the City of Hamilton prescribed by the Ohio Revised Code entails the preparation of budgetary documents within an established timetable. The major documents prepared are the tax budget, the certificate of estimated resources, and the appropriation ordinance, all of which are prepared in accordance with the budgetary basis of accounting. The certificate of estimated resources and the appropriation ordinance are subject to amendment throughout the year.

All funds other than Agency Funds legally require budgeting and appropriation. The primary level of budgetary control is at the fund and classification levels. The two classification levels are personnel and non-personnel. Budgetary modifications may be made only by ordinance of the City Council.

As required by the State of Ohio, the annual budgeting process begins with preparation of the annual tax budget. Under the laws of the State of Ohio, the total estimated revenues and cash balances for each City fund shown in the annual tax budget is the maximum amount that may be appropriated for each fund in the upcoming year.

The Director of Finance submits an annual tax budget for the following calendar year to the City Council by July 15 of each year for consideration and passage. The adopted tax budget is submitted to the County Auditor, as Secretary of the County Budget Commission, by July 20 of each year for the period spanning January 1 to December 31 of the following year.

The Butler County Budget Commission reviews estimated revenue and determines whether the budget substantiates a need to levy all or part of previously authorized taxes. The Budget Commission then certifies its actions to the City by September 1 of each year. As part of the certification process, the City receives an official certificate of estimated resources stating the projected receipts by fund. Prior to December 31, the City must revise its budget so that the total contemplated expenditures from each fund during the ensuing calendar year do not exceed the amount available as stated in the certificate of estimated resources. The revised budget then serves as the basis for the annual appropriations measure. On or around January 1, the certificate of estimated resources is amended to include any unencumbered fund balances from the preceding year. The certificate may be further amended during the year if a new source of revenue is identified or if actual receipts exceed current estimates.

Soon after the annual tax budget is submitted to the County Auditor, the Finance Department sends budget instructions to each City department requesting completion of a budgetary plan that considers the current fiscal environment of the City. Each department is required to submit completed budget forms to the Finance Department. The responses submitted by the departments describe personnel requirements and other annual costs departmentally and divisionally. The total amount requested by each department and division must not exceed the total departmental and divisional cost established in the City's Multi-Year Financial Plan and the tax budget. The Finance Department utilizes position control and budgeting tools and analytics to gain actionable insights to soundly structure the City's budget.

When budget requests are received, the City Manager and the Finance Department review each request during work sessions with each executive director and their department heads. After concurrence by the City Manager, the preliminary budget is prepared for detailed discussion with the Finance Committee. The Finance Committee completes its work in October and November and the adopted budget is presented to the City Council in the form of an appropriation ordinance. The City Council passes the appropriation ordinance and the budget takes effect on January 1 of the new year.

# **Amendment Process**

Under statutory requirement of Ohio Revised Code Section 5705.40, any appropriation ordinance or measure may be amended or supplemented, provided that such amendment or supplement complies with all provisions of law governing the taxing authority in making an original appropriation. Additionally, no appropriation for any purpose shall be reduced below an amount sufficient to cover all unliquidated and outstanding contracts or obligations certified from or against the appropriation.

Throughout the year, budget amendments and supplemental appropriations must be approved by Hamilton's City Council.

# **Public Engagement**

Several opportunities for public engagement occur throughout the budget preparation and adoption processes. Hamilton residents and business representatives interact with city officials and directors to propose new initiatives, provide feedback, learn about and participate in the City's budgeting process, and identify needs within the community while attending any number of public meetings and events. The City Manager holds meetings throughout the city to identify funding priorities and provide information about ongoing and annual projects. Additionally, all Finance Committee Meetings, which include representatives of City Council and executive leadership, are open to the public. These meetings provide an opportunity for in-depth discussion of the current year's budget and the financial plan for the City of Hamilton in the upcoming year.

The City Manager and the executive team make specific, detailed budget presentations at regular City Council meetings to keep the public and City Council informed and share comprehensive information about budgeting priorities. Presentations, which outline new initiatives and projects, are available online through the City's website and shared via the City's active social media platforms. Local news sources, which report in print and online, also receive copies of budgetary presentations and regularly attend Council meetings, offering coverage of priority projects and further disseminating information about budgeting priorities.

Verbal and written staff reports are provided regularly at City Council meetings and are included in the City Council agenda accessible online from any computer. In 2015, the City partnered with OpenGov to launch a financial transparency tool for citizens, City Council, City management, and employees to gain detailed information about the City using a dynamic display of graphs and tables.

View the 2020 Adopted Budget on the City's website.

# **Financial Plan**

The City's annual budget process is governed by the City's multi-year financial plan. The financial plan is a financial forecast that is continually updated as situations and economic conditions change. The forecast covers anticipated revenues, personnel changes, and total estimated expenditures for the current year as well as projections for the next four years. Revenues are categorized by major category and by fund. Revenue projections are based on historical data, trends, and current economic conditions (such as employment data, average personal income, housing market, gross domestic product, and debt). Future personnel needs and total expenditures are forecast by fund, by department, and by division, keeping in mind the City's Strategic Plan along with City Council's priorities. Current and long term goals and priorities are reviewed quarterly.

The Financial Plan serves multiple purposes including, but not limited to, illustrating the current and future financial status of the City, providing alerts when changes must be made (which allows for smoother transitions), and acting as a guideline for budgeting and long term planning.

Additionally, each of the City's four utilities has a 10-year plan created internally and reviewed by outside consultants as needed. This plan is updated semi-annually in order to maintain accurate projections.

The City of Hamilton's 2020 Budget is a plan of action that utilizes the City's financial resources to provide for the needs of the community.

# **Budget Process Cont.**



The City of Hamilton consistently works to improve upon the budget development process in an effort to enhance fiscal planning, increase governmental transparency, and further aid decision making. As previously discussed, the budget process involves the collection and compilation of financial and statistical data, weighted by environmental factors and strategic planning. To easily describe the City's budgeting process, the Finance Department designed the diagram above. To the right is the City's budget timeline, which chronologically highlights the workflow of the budget process and phases.

We began the 2020 budget process with workshops to help executive directors and department heads understand the parameters for budgeting and the strategic direction for the city. Official budget planning, which begins with capital, departmental position, and operating budget requests, launched in April. During budget planning and development, the Executive Leadership Team (ELT) works to align departmental needs with City goals and priorities so that all budget requests support and further the City's expressed strategic plan and initiatives. Finance initiates this process by rolling out planning sessions in phases, setting up budget modules, and working with each executive director and department head with building out their departmental budgets.

While ELT and the Large Management Team (LMT) are working on departmental budget requests, Finance prepares and submits the tax and health benefits budgets. The tax budget for estimated resources must be submitted to the Butler County Auditor by July 20, per the Ohio Revised Code. The health benefits budget must be submitted to the City's Employee Health Benefits Committee no later than July 15, per City administrative directive. After all requests are submitted to Finance and entered into our budget modules, budget meetings are held to discuss departmental needs and how budgets may need to be adjusted to fit within the scope of the City's strategic plan while addressing those needs in the most fiscally responsible manner. The Finance Department revises the budget and submits it to the City Manager and to the Finance Committee for review.

The City allows its stakeholders the opportunity to weigh in by holding several presentations of the budget prior to City Council's first reading. Citizens can request changes to and ask questions about the budget. City Council can adjust the adopted budget. After adjustments are made to the budget, the City Manager presents the budget to City Council at a public hearing. When City Council agrees with the adopted budget, they move to adopt the budget. When the budget is adopted, the budget becomes effective on January 1.

During the budget year, the Finance Department monitors the budget, processes amendments to the budget, and provides ongoing analyses of various budgeting factors.

# **Budget Timeline**

Date Item Tax Budget of Estimated Resources to Butler County Auditor (00)
6/28 Notice of Public Hearing in Journal News (10 days before hearing) Tax Budget for 2020 available for inspection
7/10 Finance Director presents Tax Budget of Estimated Resources to City Council at public hearing for adoption
By 7/20 Submit Tax Budget of Estimated Resources to Butler County Auditor for certification
Health Benefits Budget
By 7/15 Release CM Health Benefits Budget (before or on July 15th)
Position Budgeting
7/15 to 8/2 Finance distributes personnel rosters to ELT
7/15 Finance prepares position budget for 2020
7/15 Finance prepares mid-year review for Finance Committee
7/24 Infrastructure - complete Q2 financial review
7/26       Financial presentation to Finance Committee - Mid-year Review for 2019         8/2       DUE TO FINANCE - Non-infrastructure departmental personnel rosters
O&M and Capital Budgeting
8/1 to 8/23 Infrastructure - Prepare and review 0&M budgets
8/5 Release operating budget instructions for all departments
8/26 - 9/20 Infrastructure - Prepare and review capital budgets
8/30 DUE TO FINANCE - Non-infrastructure operating budgets must be keyed
By 9/1 Butler County Auditor Certifies Tax Budget for Estimated Resources (by Sept. 1)
9/2 Finance distributes 5-year capital planning worksheets to ELT
9/20 DUE TO FINANCE - Non-infrastructure 2020 capital budgets plue 5-year capital plan
9/23 to 10/18 Infrastructure - Finalizes O&M/capital budgets and prepare Finance Committee presentation
10/1 to 10/31 Finance compiles and finalizes FY20 all-funds budget
Budget Presentations
11/8 2020 Budget Review
11/15 2020 Budget Review
11/22 Financial Review through October 2019
Budget Book Compilation
11/1 Finance prepares 2020 Budget Book and Council presentations
11/4 Finance requests departmental information and performance measures
11/18 DUE TO FINANCE - All department information and performance measures due
Budget Adoption
11/22 Notice of Public Hearing in Journal News (10 days before hearing)
11/27 DUE TO CITY CLERK - Staff report and 2020 budget legislation
12/4 Public Hearing and First Reading of FY20 Budget Presented to Council (First Meeting in December)
12/11 Second Reading of Budget Legislation and Adoption by Council (Second Meeting in December)
Fiscal Year 2020
On or before 1/1 Certificate of Estimated Resources amended to include unencumbered fund balances
On 1/1 2020 Adopted Budget effective
By 2/28 Budget Book distributed to the public and submitted to GFOA
Throughout 2020 Budget Amendments and Supplemental Appropriations as necessary

# **Budget Assumptions**

The following major assumptions have been used in developing the 2020 Budget.

- 1. Only Council-approved, contractually required compensation (special pays, salary increases, etc.) have been budgeted for represented employees.
- 2. A 2.00% cost-of-living adjustment (COLA) and performance-based step increases have been budgeted for non-represented and certain represented employee groups.
- 3. The required 2020 employer contribution rates for all three pension systems have been budgeted. Civilian employees participate in the Ohio Public Employees Retirement System (OPERS), which requires an employer contribution of 14% for 2020. Sworn Police Division and Fire Division employees participate in the Ohio Police and Fire Pension Fund (OP&F), which requires an employer contribution of 19.5% for police officers and 24% for firefighters in 2020.
- 4. All health benefits items (vision, dental, medical, healthcare savings accounts, and waivers) have been increased at a rate of 2.0%, which is consistent with the direction provided to the Employee Health Benefits Committee under Administrative Directive No. 334.

- 5. The Workers' Compensation rate utilized for 2020 is 1.90%.
- 6. The employer-paid contribution to Medicare for 2020 is budgeted at the federally required rate of 1.45% of wages.
- 7. Only necessary and justified increases have been budgeted for total "other" non-personnel expenses (contractual services, fuel, supplies, etc.).
- 8. Capital outlay has been recommended only if resources can support the recommended expenditures in the respective funds. A 5-year capital improvement plan has been compiled beginning with the 2020 Adopted Budget. See the Capital Budget Summary beginning on page 50 for more detailed information.

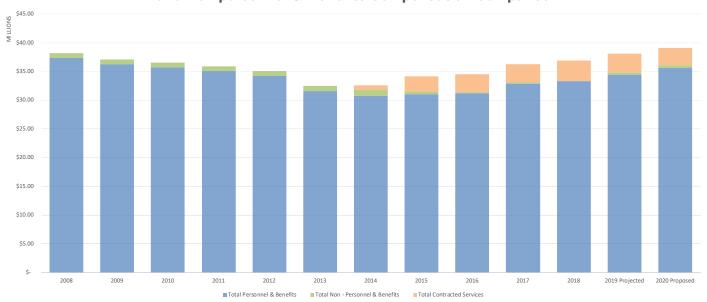
# **Staffing**

The Clty of Hamilton works assiduously to streamline staffing levels in each department to ensure optimal efficiency and effectiveness in executing the City's strategic plan. Over the past ten years, the City made strategic changes to how it serves the residents and businesses of Hamilton by decreasing personnel and contracting out certain services to improve quality and efficiency for our stakeholders. Uncertain economic conditions and declining state support to municipalities influenced the City's decision to judiciously cut staff to sustainable levels in 2013, as seen in the chart below.

The chart below shows that the 2020 Adopted Budget includes a 20.46% or \$6.6M increase in personnel and contacted services above 2013 levels due largely to contracting out our Parks system to the Hamilton Parks Conservancy, 911 Dispatch to Butler County, and the Income Tax Division to City of Cleveland Central Collection Agency. The 2020 Adopted Budget is 2.67% or \$1.02M above the projected 2019 amount. These increases are sustainable and reflect expanded, value-added City services. The City's mission to provide effective and valued services that improve the quality of life in Hamilton is the basis for investing back into the core services that are vital to supporting our residents' needs.

Contracted Services will decrease in 2020 below 2019 by 5.87% or approximately \$193,000 due to bringing the Law Department in-house effective January 1, 2019. Personnel expenditures will increase in 2020 above 2019 by 3.47% or approximately \$1.19M due to increases in public safety salaries and benefits, as defined by public safety labor agreements, and in the Law Department.

The table on the next page breaks down the full-time equivalents (FTEs) by department for the 2020 Adopted Budget compared to the 2019 Adopted Budget. Additional details concerning how FTEs are budgeted by department can be found in the Department Overview section on page 67. The net increase in FTEs budgeted for 2020 totals 4.60 FTEs above the 2019 Adopted Budget.



#### General Fund: Personnel & Benefits, Contracted Services, and Non-personnel & Benefits Compensation Comparison

# **Staffing Cont.**

Department/Division	2019 Adopted Budget FTEs	2020 Adopted Budget FTEs	Change from 2019 Adopted
Building	5.40	4.20	-1.20
City Clerk	1.50	1.50	0.00
City Council	0.00	0.00	0.00
City Manager	2.67	2.17	-0.50
Civil Services	4.25	4.25	0.00
Customer Service	18.00	17.00	-1.00
Economic Development	9.17	7.87	-1.30
Engineering	28.70	27.85	-0.85
Finance	22.30	20.25	-2.05
Fire	107.33	107.33	0.00
Golf*	15.60	24.60	9.00
Health	9.20	12.20	3.00
Information Tech Svc	14.25	13.25	-1.00
Law	4.25	4.75	0.50
Meter Reading	1.00	1.00	0.00
Municipal Court	28.00	29.50	1.50
Neighborhoods	0.00	3.00	3.00
Planning	5.90	5.70	-0.20
Police	134.33	137.33	3.00
Public Works	31.80	29.20	-2.60
Resident Services*	14.40	23.60	9.20
Telecommunications Techng	6.00	2.00	-4.00
Utility Operations	202.35	192.45	-9.90
	Total 666.35	671.00	4.60

The City calculates FTEs as follows:

Full-time employees as 1.0 FTE, and all other employee-types as 0.5 FTEs.

\*In this table, Golf and Resident Services are shown independently; while in the Department Overviews on page 94, Golf is shown as a division of the Department of Resident Services. Utilities employees are included in aggregate with details explained in the Department Overviews on pages 107-124.

# **Fund Classifications & Structure**

# What is a Fund Balance?

A fund balance, also known as a carryover balance or retained earnings, is the difference between assets and liabilities reported in a fund at the end of the calendar year.

# How are Fund Balances Used?

Generally speaking, the budget for a fund during the year should balance expenditures to the amount of revenues anticipated for the period. A budget is structurally balanced when expenditures are equal to or less than the amount of revenue projected and is structurally imbalanced when expenditures surpass the amount of revenues estimated for the period. A structural imbalance requires the use of a fund balance to cover the amount of expenditures that exceeds revenues for the period. One-time expenses such as capital acquisitions or truly non-recurring activities are the appropriate use of fund balance resources. However, the fiscal climate that municipal governments have faced since the Great Recession has required the use of fund balances to cover ongoing operations.

The Government Finance Officers Association (GFOA) recommends, at a minimum, that general-purpose governments, regardless of size, maintain unrestricted fund balance in their General Fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures. The adequacy of unrestricted fund balance in the General Fund should be assessed based upon a government's own specific circumstances. The choice of revenues or expenditures as a basis of comparison may be dictated by what is more predictable in a government's particular circumstances.

The purpose of the reserve is several-fold, including to protect the City's general obligation bond rating during periods of fiscal stress and to provide available emergency funds when necessary. In accordance with Hamilton City Council resolutions, fund balances are used only when absolutely necessary and only with the approval of City Council.

In an effort to maximize resources for future infrastructure maintenance, neighborhood investment, economic development, and capital investment, the City of Hamilton's goal is to achieve reserves of not less than 10% of General Fund revenues for any given year.

# **Changes in Major Fund Balances**

The City of Hamilton has two major funds for the 2019 Adopted Budget which includes the General Fund and the Electric Utility Fund. These funds have revenues and/ or expenditures, excluding other financing sources and uses, which constitute more than 10% of the revenues and expenditures of the total appropriated budget and are denoted by the symbol '+' on pages 38 and 39.

### **Electric Utility Funds**

In 2019, the Electric fund balance is projected to increase due to unspent debt proceeds at the end of the year. In December, the City issued \$26,885,000 of Electric System Improvement and Refunding Revenue Bonds, \$15,600,000 of the issuance was for new money projects. The majority of this funding will be used to construct a new substation and system improvements to support the planned Spooky Nook development. The City continually invests in electric system capital to ensure long-term reliability and quality service for the City's utility customers.

The existing Electric rate plan was implemented in 2019 and expires in 2023. The plan provides for two percent (2.00%) total revenue increases from 2019 through 2023. These increases will support proactive maintenance of electric infrastructure, support \$6.00 million in annual capital improvements (approximately equal to annual depreciation), account for increased capacity and transmission costs, and offset inflationary increases not recovered in the prior rate plan. This proposed electric rate increase is based on the results of a comprehensive cost of service study that was completed in 2018. The proposed increase will result in a typical residential customer bill increasing \$0.29 per month in 2019. City administration will remain focused on correcting legacy issues to drive further cost reductions, our goal is to serve the city with reliable power that is price competitive at the local and national level.

The American Public Power Association (APPA) recommends that public utilities, as a best practice, complete a cost of service study every five years, in order to ensure that the electric rates to various customer types (e.g., residential, commercial, industrial, etc.) accurately reflect the cost to provide electric service to those broad customer categories.

# Fund Classifications Cont.

#### **General Fund**

In 2015, the City invested \$1.6 million of the General Fund reserve balance at the Vora Technology Park to potentially create 1,500 new jobs. In 2016, the City cash financed approximately \$1.5 million worth of improvements at the McDulin Parking Garage. Due to these two one-time expenditures along with other strategic investments, the City's unencumbered General Fund balance declined from \$8.34 million in 2014 to a balance at the end of 2017 of \$4.91 million.

In 2018, the City took advantage of the low interest rate environment and borrowed the \$1.5 million used to improve the McDulin Garage to reimburse the General Fund and maintain a fund balance in accordance with City Council Resolution 2012-6-25. The unencumbered cash balance in the General Fund at the end 2018 was \$6.33 million (12.8%).

The City experienced record income tax collections in 2019, and factoring out debt proceeds of \$2.5 million received in 2018, revenue increased approximately \$863,000. Overall General Fund expenditures remained consistent between 2018 and 2019. While departmental expenditures increased, the City reduced the amount of transfers out of the General Fund in 2019 by \$1.4 million. The unencumbered cash balance in the General Fund at the end of 2019 was \$7.94 million (16.6%).

The City transferred \$600,000 during 2019 to the Economic Budget Stabilization Fund. The total current unencumbered cash balance in the Budget Stabilization fund is approximately \$1.70 million. In total, \$9.64 million is the unencumbered cash balance in the General and Budget Stabilization Funds (20.2%).

See page 134 for more detail on the General Fund's 2020 Adopted Budget.

# **Governmental Funds**

Governmental Funds are those funds through which most governmental functions are typically financed. The City has four types of governmental funds, which are described below.

- General Fund This fund is used to account for all financial resources except those accounted for in another fund, such as the Proprietary, Fiduciary, or other governmental funds. The General Fund balance is available to the City for any purpose provided it is permissible under the laws of the State of Ohio.
- Special Revenue Funds These funds are used to account for specific revenue sources that are restricted to expenditures for specified purposes other than debt service or capital projects. Special revenue funds are not used for revenues derived from resources that the City may manage on behalf of other entities such as individual trust accounts, private organizations, or other governments.
- Capital Projects Funds These funds are used to account for resources restricted to expenditures for the acquisition and/or construction of major capital facilities (i.e. roadway infrastructure improvements).
- Debt Service Fund This fund is used to account for resources that are restricted to the repayment of debt service (principal and interest) due on general obligation debt issued by the City. The City currently has only one debt service fund.

General Fund Balance	2019 Projected	2020 Adopted
Beginning Year Fund Balance (January 1)	\$7,971,483	\$7,896,483
Projected/Budgeted Revenues	\$48,000,000	\$47,859,400
Projected/Budgeted Expenditures	\$47,375,000	\$47,859,400
Projected Ending Fund Balance (December 31)	\$8,596,483	\$7,896,483
Outstanding Encumbrances	\$700,000	-
Projected Ending Unencumbered Balance (December 31)	\$7,896,483	\$7,896,483
10% of Revenues per City Policy (R2012-6-25)	\$4,800,000	\$4,785,940

# **Proprietary Funds**

Proprietary funds are used to account for a government's ongoing operations and activities that are similar to businesses found in the private sector. These funds are considered self-supporting, whereby the services rendered by activities within the fund are generally funded through user charges or on a cost reimbursement basis. There are two types of proprietary funds, which are identified below.

- Enterprise Funds These funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing goods or services provided to the general public on a continuing basis be financed and/or recovered primarily through user charges. As an example, the various funds for the City's public utilities (gas, electric, water, and wastewater) are enterprise funds.
- Internal Service Funds These funds are used to account for costs of certain goods or services and costs associated with salaries, health care benefits, pension, and worker's compensation provided to other departments or agencies of the City.

# **Fiduciary Funds**

The fiduciary fund category is split into four classifications: agency funds, pension trust funds, investment trust funds and private-purpose trust funds.

- Agency Funds Agency funds are used to account for resources held by the City for other governments, private organizations, or individuals. Agency funds are custodial in nature, which means that assets equal liabilities in each fund.
- Trust Funds Trust funds are used to account for assets held under a trust agreement for individuals, private organizations, or other governments and are therefore not available to support the City's own programs. These can include pension trust funds, investment trust funds, and private-purpose trust funds. The City currently has one trust fund: the Benninghofen Trust Fund.

# **Fund Classification**

In order to understand the City's financial framework, it is important to understand the concepts of fund classifications and fund structure. Fund classifications and fund structure, at the highest level, dictate the allowable sources and uses of the various City funds. The determination of which sources and uses are eligible in certain funds directly impacts the City's budget. The narrative in this section complements the information presented on the Funds Chart provided on page 38-39 of this document. On this chart, major funds are denoted by a plus sign.

Fund classifications are the fund categories used to roll up the financial data of similar funds and present the associated information for financial reporting purposes. While a number of fund classifications exist, the fund classifications that have constituent funds included in the City's annual budget are:

- Governmental Funds
- Proprietary Funds
- Fiduciary Funds

Specific information (fund descriptions, changes in fund balances, etc.) related to the specific funds within each category can be found in the Financial Summaries section of this document, which begins on page 131.

# **Funds Chart**

# **Governmental Funds**

### **Special Revenue Funds**

- Central Benefits
- Charter Fire Force
- Convention & Visitors Bureau
- Dispute Resolution Proceeds
- Drug Law Enforcement Trust
- DUI Enforcement & Education Trust
- Economic Budget Stabilization\*
- Fire EMS Levy
- Firemen's Pension
- Grant-funded Special Revenue Funds:
  - Community Development Block Grant (CDBG) Funds
  - COPS MORE Grant\*
  - Drug Abuse Resistance Education (DARE)\*
  - Emergency Medical Services Grant\*
  - Energy Efficiency and Energy Conservation Block Grant\*
  - Federal Emergency Management\*
  - Home Investment Partnership Grant Funds\*
  - Homelessness Prevention & Rapid Rehousing Program (HPRP) Grant\*
  - Immunization Action Plan Grant\*
  - Justice Assistance Grant
  - Land Reutilization
  - Local Energy Assurance Planning\*
  - Neighborhood Stabilization Program (NSP) Funds\*
  - Safety Helmet Grant\*
  - Safety Seat Belt Grant\*
  - Weed and Seed Grant\*
- Hamilton Capital Improvement Debt Service
- Hamilton Municipal Court Capital
   Improvement
- Hamilton Municipal Court Security Projects
   Fund
- Hamilton Municipal Court Special Projects
   Funds
- Indigent Drivers Alcohol Treatment Trust
- Kathryn Weiland Trust Income Account
- Law Enforcement Trust
- Motor Vehicle License Tax

- One Renaissance Center
- Police Levy
- Police Pension
- Probation Services
- Public Safety Special Projects
- Public Safety/Health Income Tax
- Refuse
- Riverside Nature Area Conservation\*
- Rounding Up Utility Accounts
- Stormwater Management
- Street & Parks Beautification\*
- Street Maintenance

### **General Fund+**

### **Capital Projects Funds**

- Capital Projects\*
- Clean Ohio Grants\*
- Government Building Sale\*
- Hamilton Enterprise Park\*
- Infrastructure Renewal Program
- Issue II Project
- Special Assessments
- Tax Increment Financing (TIF) and Residential Improvement District (RID) Capital Funds:
  - Champion Mill Sports Complex TIF\*
  - Historic Developers
  - Lowes MITIE Talawanda
  - Matandy Steel MPITIE
  - Mixed Use Development SODA TIF
  - Municipal Improvement (MIT) Aggregation/ Verification\*
  - Neturen Manufacturing TIF
  - Quality Publishing MPITIE
  - RIDs MPITIE Citywide District
  - RIDs MPITIE North District
  - RIDs MPITIE South District
  - Robinson Schwenn MPITIE
  - Shoppes @ Hamilton MPITIE
  - Tippman Properties MPITIE
  - Wal-Mart MITIE Hamilton

#### Not Shown in this Document \*

These funds are not appropriated in the 2020 Budget but are audited in the Comprehensive Annual Financial Report (CAFR).

#### Major Funds Denoted With +

A major fund is defined by the GFOA as "any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the appropriated budget".

# **Proprietary Funds**

### **Internal Service Funds**

- Central Services
- Fleet Maintenance

#### **Enterprise Funds**

- Electric Bond Service
- Electric Capital Improvement
- Electric Construction
- Electric Rate Stabilization
- Electric System Reserve
- Electric Utility+
- Gas Bond Service
- Gas Capital Improvement
- Gas Construction
- Gas Rate Stabilization\*
- Gas System Reserve\*
- Gas Utility
- Golf
- Golf Rate Stabilization\*
- Hydroelectric Operations
- Parking
- Parking Capital Improvement\*
- Wastewater Bond Service
- Wastewater Capital Improvement
- Wastewater Construction
- Wastewater Rate Stabilization\*
- Wastewater System Reserve\*
- Wastewater Utility
- Water Bond Service
- Water Capital Improvement
- Water Construction
- Water Rate Stabilization\*
- Water System Reserve\*
- Water Utility

# **Fiduciary Funds**

### **Trust & Agency Funds**

- Benninghofen Trust
- Butler County Annex Tax\*
- Debt Service
- Eaton Tax Collections\*
- Fire Damage Deposit Escrow\*
- Hamilton Central Business Special Improvement District\*
- JEDD 1\*
- JEDD 2\*
- JEDD 3\*
- Miscellaneous Collections for Others\*
- Municipal Court Cash
- New Miami Tax Collections\*
- Payroll\*
- Phillipsburg Tax Collections\*
- Police Property Room Forfeitures\*
- Treasury Investment\*
- Unclaimed Monies
- Village of New Paris Tax Collections\*
- West Milton Tax Collections

Please note that several agency funds, such as the Payroll Fund, are not shown independently as a single fund in the 2020 budget document. These funds are not appropriated but are audited as part of the City's Comprehensive Annual Financial Report (CAFR) each year. Such funds are listed on the Funds Chart and denoted with the \* symbol.

# **All Funds Budget Summary**

The table below breaks down our Revenue/Resources and Expenditures/Uses by type for all funds. This four-year comparison of past financial activity includes planned financial activity for FY 2020, all of which explain the City's past financial plans and future goals. Detailed summaries showing departmental- and fund-level appropriations are available in the Department Overview and Financial Summaries sections. Additionally, the 2020 Fund Classification Report is included in the Appendices section, drilling down further into the 2020 Adopted Budget by fund.

All Funds	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 2019	Adopted
Revenues/Resources							
Charges for Services	35,088,944	36,301,319	36,087,200	38,408,128	37,373,587	1,286,387	4%
Fines And Forfeits	1,857,124	2,079,970	1,924,190	2,333,614	2,208,070	283,880	15%
Intergovernmental Revenue	1,100,109	1,107,622	1,082,550	1,144,688	1,108,738	26,188	2%
Licenses & Permits	36,840	31,052	40,000	11,508	15,000	(25,000)	-63%
Miscellaneous Revenue	10,637,934	10,600,162	10,362,520	12,205,603	13,736,397	3,373,877	33%
Other Financing Sources	149,981,937	167,103,602	166,143,944	165,939,185	169,987,579	3,843,635	2%
Recreation Fees	3,584,662	4,091,233	2,174,420	5,508,279	2,141,827	(32,593)	-1%
Taxes	93,232,879	88,352,849	36,024,500	82,808,331	9,150,220	(26,874,280)	-75%
Transfers In	51,732,325	51,023,460	49,454,515	71,783,516	55,240,099	5,785,584	12%
Total Revenues/Resources	\$347,252,754	\$360,691,269	\$303,293,839	\$380,142,852	\$290,961,517	(\$12,332,322)	-4%
Expenditures/Uses							
Personnel & Employee Benefits	60,638,468	61,657,510	65,049,532	64,377,919	67,528,816	2,479,284	4%
Other Expenses	129,675,084	129,148,410	137,319,658	132,669,401	125,031,038	(12,288,620)	-9%
Capital Improvements	32,067,525	29,101,317	49,442,947	23,295,046	46,907,042	(2,535,905)	-5%
Debt Service	98,062,471	72,400,063	17,239,387	63,870,193	13,525,887	(3,713,500)	-22%
Transfers Out	51,750,791	51,023,460	49,454,515	71,783,516	55,240,099	5,785,584	12%
Total Expenditures/Uses	\$372,194,339	\$343,330,760	\$318,506,039	\$355,996,075	\$308,232,882	(\$10,273,157)	-3%
Net Revenue/(Expenditures)	(24,941,585)	\$17,360,509	(15,212,200)	24,146,777	(17,271,365)	(2,059,165)	14%
Change in Non-Cash Items	1,520,129	87,961	-	4,649,312	-	-	
Net Increase/(Decrease) in Fund Balance	(\$23,421,456)	\$17,448,470	(\$15,212,200)	\$28,796,089	(\$17,271,365)	(\$2,059,165)	<b>14</b> %
Beginning Cash Balance January 1	102,932,873	79,511,417	96,959,887	96,959,887	125,755,976	28,796,089	29.7%
Ending Cash Balance December 31	79,511,417	96,959,887	81,747,687	125,755,976	108,484,611	26,736,924	32.7%
Outstanding Encumbrances	13,237,185	9,622,902	12,000,000	17,842,671	12,000,000	-	0.0%
Unencumbered Fund Balance December 31	\$66,274,232	\$87,336,985	\$69,747,687	\$107,913,305	\$96,484,611	\$26,736,924	38%
Unencumbered Cash Balance as % of Total Expenditures/Uses	17.8%	25.4%	<b>21.9</b> %	30.3%	31.3%		

\*The City's 2020 appropriation ordinance will not include the CDBG and HOME Funds calendar year budget, these funds are appropriated on a calendar year basis from May 1st to April 30th. In 2016, the City changed the methodology of budgeting these funds and the appropriations ordinance for these funds to pass as separate legislation in the fall of each year. The money is awarded from Housing and Urban Development (HUD) Funds and is deemed appropriated until spent under Ohio law. All years shown in the breakout tables above have been restated to reflect this methodolgy change.

# **General Fund Long-Term Plan**

The City of Hamilton's long-term financial plan reveals where we have come from and where we plan to go. There are several assumptions that we have accounted for in planning for the next three years. Our revenue assumptions factor in the current economic climate and consider the rate of job growth. Income tax revenues are projected to grow conservatively through year 2022; along with a slight increase of Intergovernmental Revenue due to changes in state-share local government revenue legislation.

Under the current healthcare landscape, the City is budgeting for rising costs of healthcare coverage. The City is budgeting approximately 3% for medical premiums and conservatively estimating for inflationary wage increases in accordance with bargaining unit labor agreements. Per Resolution 2012-06-25 the City maintains unencumbered cash balances between 10% and 16% of General Fund revenues. Amounts over 16% are placed in the Budget Economic Stabilization Fund. Based on current projections, the unencumbered cash balances of 2020 through 2023 will fall below 10 percent. The City of Hamilton's Finance Department will propose a variety of revenue sources or expenditure reduction scenarios to the City Manager and executive leadership team (ELT) throughout the 2019 calendar year to ultimately maintain a structurally balanced budget.

General Fund		2017 Actual	2018 Actual	2019 Projected	2020 Adopted	2021 Projected	2022 Projected
<b>Revenues/Resources</b>							
Charges For Services		15,043,631	15,744,998	13,702,777	15,824,367	15,562,862	15,562,862
Enterprise Revenues		1,100	-			-	-
Fines And Forfeits		813,394	782,372	737,133	782,113	788,400	788,400
Intergovernmental Revenue		1,490,527	1,573,617	1,648,207	1,891,400	1,649,621	1,453,621
Licenses & Permits		1,467,270	1,687,849	1,931,131	1,517,070	1,517,799	1,492,799
Miscellaneous Revenue		850,678	462,230	925,038	304,450	397,972	397,972
Other Financing Sources		192,609	2,604,917	177,078	175,000	111,000	111,000
Recreation Fees		36,840	31,052	10,304	15,000	15,000	15,000
Taxes		25,636,296	26,555,375	28,214,001	27,350,000	27,322,250	27,322,250
Transfers In		-	-	459,559		-	-
	Total Revenues/Resources	\$45,532,344	\$49,442,411	\$47,805,227	\$47,859,400	\$47,364,905	\$47,143,905
Expenditures/Uses							
Other Expenditures		15,124,474	11,034,825	11,448,086	10,725,103	10,747,118	10,982,669
Personnel & Employee Benef	its	32,842,851	33,275,163	34,076,084	36,178,856	37,028,922	37,670,701
Transfers Out		1,931,419	2,810,230	1,443,298	1,952,800	1,952,800	1,952,800
	Total Expenditures / Uses	\$49,898,743	\$47,120,219	\$46,967,469	\$48,856,759	\$49,728,840	\$50,606,170
Change in Equity		(4,366,399)	2,322,192	837,759	(997,359)	(2,363,936)	(3,462,265)
Change in Non-cash Accounts		-	-	-	-	-	-
Beginning Cash Balance		10,015,171	5,651,748	7,971,483	6,982,687	5,590,833	3,226,897
Ending Cash Balance		5,651,748	7,971,483	6,982,687	5,590,833	3,226,897	(235,368)
Estimated Encumbrances		745,000	700,000	700,000	700,000	700,000	700,000
	Unencumbered Cash Balance	4,906,748	7,271,483	6,282,687	4,890,833	2,526,897	(935,368)
	% of GF Projected Revenues	10.78%	<b>14.71</b> %	13.14%	<b>10.22</b> %	5.33%	- <b>1.98</b> %
	% of GF Projected Expenses	9.83%	15.43%	13.38%	10.01%	5.08%	- <b>1.85</b> %

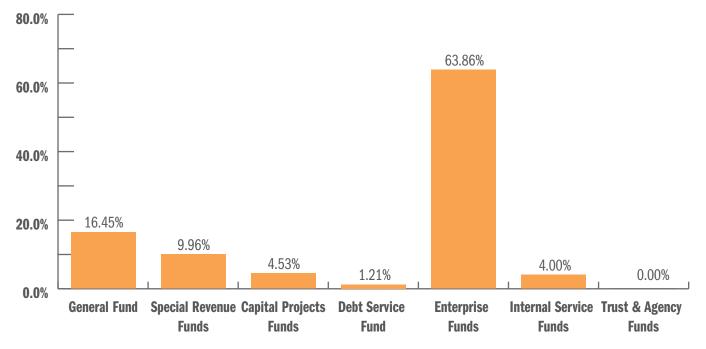
# **Revenue Trends**

In this section, the revenue trends for funds that bring in 10% or more of the City's all-in revenue are discussed.

In the chart below, we identified revenues for each funding category for 2020. We further broke down 2020 Adopted revenues as a percentage of total revenues. Doing so shows that our Enterprise Funds consist of 63.86% of our total all-funds revenues. Because the General Fund and Enterprise Funds contribute more than 10% of the City's revenue, we will discuss the trends associated with the General Fund and our Utility Operations funds, which make up more than 99.12% of our Enterprise Funds. The Utility Operations departments include Electric, Natural Gas, Wastewater, and Water utility funds. Special revenue funds will not be highlighted, as these funds consist of smaller funds that individually do not bring in 10% or more of our revenues.

Detailed financial schedules for the special revenue funds can be found on pages 137-160.

#### **2020 Total Budgeted Revenue Utility Operations** 183,642,511 License, Fees, & Permits 3,261,270 Income Taxes 28,961,387 **RE** Taxes 8,799,200 Other Taxes 5,847,900 Misc Income, Investment Income & Other 2,427,000 Special Assessments 500,000 Grants 5,781,897 Reimbursement of Expense 24,515,519 Debt Proceeds (Non-Utility Funds) 8,250,000 Inter-Fund Transfers (Non-Utility Funds) 6,715,898 Other Revenue 12,307,935 Total \$ 291,011,517



# Percentage of Total Revenues by Fund

42 Budget Overview Return to Table of Contents

# **Revenue Trends - Summary**

The City of Hamilton is proud of its commitment to efficient management of the City's resources and continues to expand and maximize the impact of its resources. The City's creative financing opportunities in 2016—where we utilized the State of Ohio's Ohio Market Access Program (OMAP), a credit enhancement program, to lower borrowing costs on a short-term note in advance of the Greenup sale—resulted in a revenue-producing partnership with American Municipal Power (AMP-Ohio), where the City receives monthly administrative payments for Greenup Hydroelectric Power Plant and Meldahl Hydroelectric Plant. The Adder Fees, or administrative payments, the City receives from AMP-Ohio are budgeted at \$660,000 for 2020 in the General Fund.

The City of Hamilton is on the receiving end of increased funds from changes in State legislature. House Bill 62 (H.B. 62) authorized an increase on the tax rate of gasoline and diesel fuel prices by 10.5 cents and 19 cents, respectively. H.B. 62 also authorized municipalities to enforce an additional \$5 fee on annual motor vehicle registrations. These revenue streams are expected to produce an additional \$1.5 million to the City's overall budget and will be earmarked for the "construction, maintenance, and repair of roads and bridges" (Ohio Revised Code Sec. 5735.05).

Another uptick of funds come from the redirection of money into the Local Government Fund from The State of Ohio. With non-existent funding from the State since the middle of 2017 and lower receipts over the years from the County, the City will now be supplied with over \$200 thousand additional monies from these sources combined.

In 2017, the City of Hamilton partnered with Hamilton City School District (HCSD) to provide five sworn Police Officers to work as School Resource Officers during the school year and to increase police presence during the summer months around the City which is the peak season for calls for service. The cost for these officers is shared 75/25 with HCSD, where HCSD reimburses the City for 75% of these officers' salaries and benefits. This agreement will continue in 2020. The City is expecting \$380,000 in expense reimbursements from HCSD in 2020. Despite the City's expectation of 2020 revenues to be less than 2019, the City will continue to reinvest in its neighborhoods and infrastructure. The City will look for strategic partnerships that will offset the City's contributions to various community projects across the City to encourage community participation and ownership of the City's many positive outcomes.

#### **Debt Service**

The City budgets for transfers into a debt service fund for each utility. This transfer is for payment of principal and interest on the Utilities Revenue Bonds. These transfers into a fund are counted as revenue within that specific fund. The transfers and debt-related activities are based upon engineering estimates for capital projects that need to be undertaken and the principal and interest payments due to our bondholders. The debt payments are listed in each revenue bond indenture.

The City is also budgeting transfers in 2019 from each of the utility operating funds to each utility's specific capital improvement funds the amount of revenue remaining after operating and maintenance and debt service expenditures have been satisfied. The City of Hamilton is proud to own and operate all of four utilities (Gas, Electric, Water, and Wastewater) to supply community residents and businesses with incomparable, distinguished service. Please note that accounting for such significant operations results in a budget that is somewhat unique in comparison to other municipalities of similar size.

In this section, we focus on the revenues from operations of the City of Hamilton in an effort to better illustrate budgetary trends, external factors, and other elements that may impact City revenue.

# **Revenue Trends Cont.**

# **Revenue Trends – General Fund**

### **Income Tax Collections**

The City switched from an in-house income tax division to partnering with CCA in October 2017. We expect income tax revenues to continue to remain steady in 2020 through 2023, as CCA continues administering the City's income tax collections and enforcement services, which reduced the City's personnel and benefits costs associated with staffing an in-house income tax division. There have also been several exciting job announcements in the City of Hamilton over the last few years and the anticipation is that more of these jobs will be filled through the upcoming years.

### Real Estate Taxes and Kilowatt Hour (kWh) Tax

National real estate impacts, such as the Great Recession of 2008, certainly impacted property value in Hamilton and affected the amount of real estate taxes assessed and collected. The Butler County Triannual Update in 2017 indicates an increase in assessed property valuation. The City projects real estate taxes to increase slightly through 2023.

Estimated revenue from the Kilowatt Hours Tax is determined by internal analysis by our Utility Business Services Division. In addition to forecasting and analyzing revenues and rates associated with each of the City's four utility systems, the Utility Business Services Division also completes a specific assessment of the Kilowatt Hours Tax and projects revenues based on historical data as well as projected total future sales of electric service.

### Licenses, Fees, and Permits

This revenue category includes various licenses and permits such as taxi cab licenses, pawn shop licenses, building permits, food permits, and some franchise fees. Revenues are estimated based upon historical data, community trends, related policy, and the Butler County Budget Commission's annual certificate of estimated resources. Licenses and Permits are expected to decline from 2019 and then remain relatively flat.

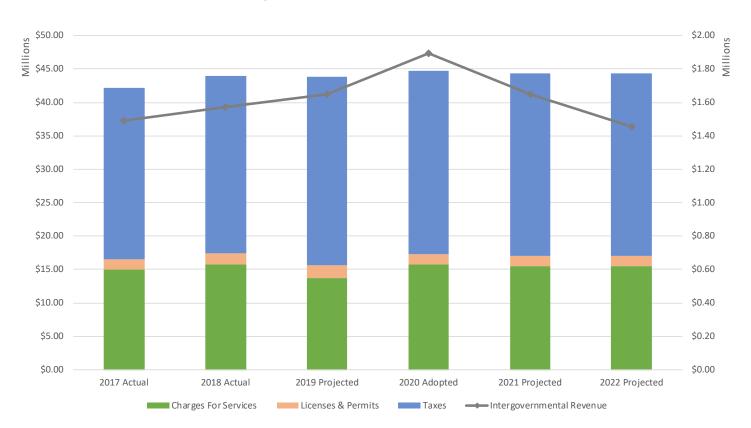
#### **Intergovernmental Revenue**

The City of Hamilton receives shared revenue from Butler County and the State of Ohio through the Local Government Fund (LGF). Although revenue has declined sharply from where it was almost 10 years ago, the City is expected to receive increased funding from the State and County due to redirecting of funds into the LGF through State Fiscal Year 2021.

### **Charges for Services**

The driver of the Charges for Services category is reimbursements from various City funds for expenses shared with the General Fund. As General Fund expenses increase each year, the reimbursements are also increasing from various funds. Income tax reimbursements from the Public Safety/Health Fund 210 are increasing at the same pace as income tax revenues and are also included in Charges for Services. These revenues are expected to remain relatively stable.

General Fund	2017 Actual	2018 Actual	2019 Projected	2020 Adopted	2021 Projected	2022 Projected
Revenues/Resources						
Charges For Services	15,043,631	15,744,998	13,702,777	15,824,367	15,562,862	15,562,862
Enterprise Revenues	1,100	-			-	-
Fines And Forfeits	813,394	782,372	737,133	782,113	788,400	788,400
Intergovernmental Revenue	1,490,527	1,573,617	1,648,207	1,891,400	1,649,621	1,453,621
Licenses & Permits	1,467,270	1,687,849	1,931,131	1,517,070	1,517,799	1,492,799
Miscellaneous Revenue	850,678	462,230	925,038	304,450	397,972	397,972
Other Financing Sources	192,609	2,604,917	177,078	175,000	111,000	111,000
Recreation Fees	36,840	31,052	10,304	15,000	15,000	15,000
Taxes	25,636,296	26,555,375	28,214,001	27,350,000	27,322,250	27,322,250
Transfers In	-	-	459,559		-	-
Total Revenues/Resources	\$45,532,344	\$49,442,411	\$47,805,227	\$47,859,400	\$47,364,905	\$47,143,905



### **Top General Fund Revenue Sources**

# **Revenue Trends Cont.**

# **Revenue Trends – Hamilton Utility Systems**

On a semi-annual basis, the Utility Systems update their 10-year forecasts for sales volumes, sales revenues, operations expenses and capital plans. The Utility Administration works closely with its outside utility rate/engineering consultant to generate these forecasts. The forecasts are based upon a number of factors, including projected changes in the composition of the customer base, historical sales and usage trends, infrastructure improvement needs of the systems, and outside forces, such as fuel price projections, changes in environmental regulations, and other regulatory issues impacting the utility operations.

The following pages show an analysis of sales revenue trends for each of the City's Utility Systems.

# **Electric System**

3% inflation. Peak demand for

at approximately 135 MW,

with a System Load Factor of

System is projecting sales to

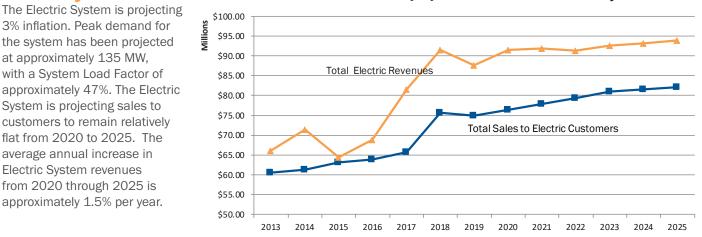
customers to remain relatively

flat from 2020 to 2025. The average annual increase in

Electric System revenues

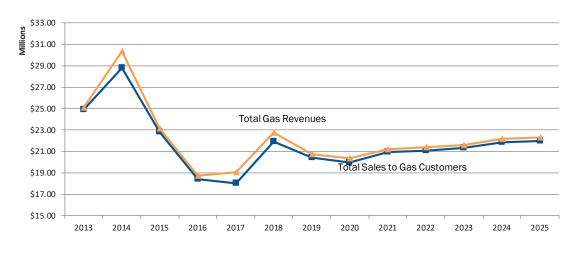
from 2020 through 2025 is

approximately 1.5% per year.



### Hamilton Electric Utility System - Sales Revenue Projection

### Hamilton Natural Gas Utility System - Sales Revenue Projection

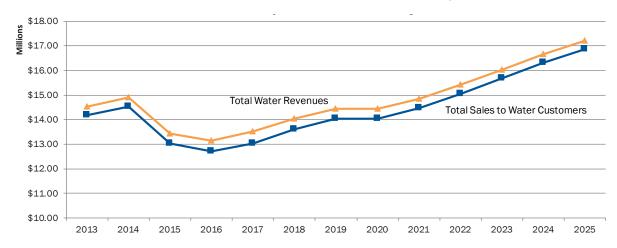


# Gas

Total revenues are projected to decrease in 2020 due to projecting normalized winter usage. The Gas System is projecting sales volumes to remain relatively flat from 2020 to 2025. Base rate revenue is also projected to be relatively flat over the 2020 to 2025 projection period.

# Water System

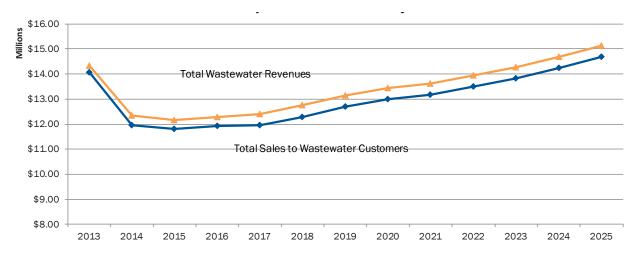
The Water System is projecting in-city sales volumes to remain flat for the 2020-2025 projection period. The average annual increase in total Water System revenues for 2020 through 2025 is approximately 3.7% per year.



#### Hamilton Water Utility System - Sales Revenue Projection

# Wastewater System

The Wastewater System is projecting zero percent growth in residential, commercial and non-retail wastewater usage from 2020 through 2025. Council adopted a 5 year cost of service rate plan in 2016 increasing base rate revenues approximately 3% per year to support the capital improvement program. Total Wastewater Revenues are forecasted to increase 2.5% per year during the 2020 to 2025 projection period.



Hamilton Wastewater Utility System - Sales Revenue Projection

# **Department Funding Matrix**

The matrix below shows the funding source breakdown of the different organizational departments of the City. Each City department is listed and the total expenditures for each department's 2020 Adopted Budget are allocated in the matrix below by fund or fund type. The funds are being grouped by type in some instances for presentation purposes. Additional funding detail on the City's individual departments including historical actual and budget expenditure data as well as budgeted full time equivalent positions can be found in the Department Overviews section beginning on page 67. Further detail on the individual funds can be found in the Financial Summaries section beginning on page 131.

Department		Public Utility	HOME/CDBG	Capital	Special Revenue	Parking/ Parking CIP		
Funding Matrix	<b>General Fund</b>	Funds	Funds	Project Funds	Funds	Funds	Golf Fund	Total
Building	556,770							556,770
City Clerk	20,472	81,889						102,361
City Council	16,123	64,490						80,613
City Manager	76,591	340,405			8,510			425,506
Civil Service & Personnel	107,073	428,290						535,363
Economic Development		1,344,122						1,344,122
Finance	887,672	1,552,867	4,025,892		2,706,054			9,172,485
Fire	13,651,731				308,000			13,959,731
Health	1,279,953							1,279,953
Law	177,553	710,212						887,765
Municipal Court	2,057,542				564,875			2,622,417
Neighborhoods	69,646	278,585						348,231
Planning	150,914	452,742						603,656
Police	16,412,035				1,145,972			17,558,007
Public Works/Engineering	359,658	279,628		9,750,160	15,268,503	43,684		25,701,633
Resident Services	175,946	703,785			286,525		1,162,620	2,328,876
Strategy & Information	487,780	1,951,120						2,438,900
Utility Operations		153,901,070						153,901,070
Total Funding	\$36,487,459	\$162,089,205	\$4,025,892	\$9,750,160	\$20,288,440	\$43,684	\$1,162,620	\$233,847,459

# **Fund Matrix**

The matrix below shows the categorized revenues and expenditures of the City's funds in the aggregate. Please note that a large number of transfers occur within the City's utility funds. Each City-owned utility includes several funds that are combined into Utility Operations. For example, all funds located within the electric utility are summarized as the Electric Utility Fund, which rolls up with the three other utility funds into Utility Operations. The net impact of transfers between sub-departmental funds is zero within the each utility fund. In an effort to make this document easy to understood and to simplify the presentation process, funds for each utility are combined. Consequently, any interfund transfers for the Electric Fund (a major fund) have been removed. Those interfund transfers are reflected in the "All Other Non-major Funds" column, resulting in a complete matrix that directly matches the adopted appropriations ordinance approved by City Council. The full classification summary approved by Council through the appropriations ordinance is shown beginning on page 193.

All Funde Metrix		Major F	unds	All Other	All Funds
All Funds Matrix		General Fund	Electric Fund	Non-Major Funds	Total
Revenues/Resources					
Taxes		27,350,000	2,413,000	7,610,587	37,373,587
Licenses & Permits		1,517,070	-	691,000	2,208,070
Fines and Forfeits		782,113	-	326,625	1,108,738
Recreation Fees		15,000	-	-	15,000
Intergovernmental Revenue		1,891,400	310,000	11,534,997	13,736,397
Charges for Services		15,824,367	82,737,003	71,426,209	169,987,579
Miscellaneous Revenue		304,450	856,600	980,777	2,141,827
Other Financing Sources		175,000	-	8,975,220	9,150,220
Transfers In *		-	-	55,240,099	55,240,099
Total Rev	enue/Resources	\$47,859,400	\$86,316,603	\$156,785,514	\$290,961,517
Expenditures/Uses					
Personnel & Employee Benefits		35,640,404	12,373,699	19,514,713	67,528,816
Other Expenses		11,066,505	63,603,125	50,361,408	125,031,038
Capital Improvements		-	23,033,300	23,873,742	46,907,042
Debt Service		-	2,693,000	10,832,887	13,525,887
Transfers Out *		1,152,491	-	54,087,608	55,240,099
Total Ex	penditures/Uses	\$47,859,400	\$101,703,124	\$158,670,358	\$308,232,882
Excess of Revenues Over(	Under) Expenses	-	(\$15,386,521)	(\$1,884,844)	(\$17,271,365)

\*Transfers in and out eliminated in Electric Utility Fund and totaled in all other non-major funds

# **Capital Budget Summary**

# Background

For the 2020 budget year, the Department of Finance updated the Five-Year Capital Improvement Plan (CIP) to include:

- A capital budget summary
- A description and list of all capital improvements
- Cost estimates, justification, and methods of financing
- Impacts to the operational budget, if applicable

The City of Hamilton Capital Improvement Plan (CIP) provides a five-year scope, for the years 2020 through 2024, for capital improvement planning, presents City Council with the best cost estimates for each project and asset item, and plans for impacts to the operations budget.

The City's capital spending under this CIP is controlled through separate funds:

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- External Grants or Other Sources

The multi-fund structure enables the City to account for various restricted revenue sources and is useful in helping to maintain an extensive focus across our community's multifaceted needs. The total capital improvement budget for 2020 is \$48,337,042.

# **Capital Projects Summary**

Our capital projects have been planned to proactively address citizen's concerns, rejuvenate the City's overall appearance, and to make critical improvements that will help Hamilton be the place to live, work, visit, and play. Below, we've broken out capital improvement expenditures by fund and by type to give our stakeholders a visual summary of where the money comes from to fund our capital projects and where the money the goes. The charts reveal the City's priority in 2020 to invest in the City's infrastructure systems.

# **Contracted Construction**

Projects focusing on infrastructure and redevelopment will fall under the Contracted Construction umbrella. These projects consist of 84.68% of the City's CIP for 2020, of which 20.21% is planned for construction work related to the sports complex. Stormwater and roadway engineering projects make up 29.90% of the City's 2020 construction projects and the utility systems make up the remaining 70.10% of these projects. More than half of the stormwater and engineering projects are earmarked for the City's roadways at an amount of \$6.62MM. The City partnered with Spooky Nook Sports to redevelop the old Champion Paper Mill and create an indoor-outdoor sports complex and conference center that will make Hamilton a hub for competitive sports and training.

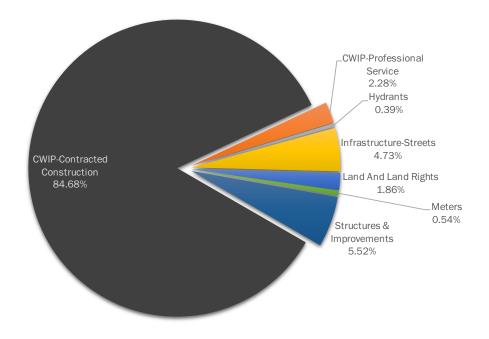
### Streets & Bridges

The City will invest an additional \$2.04MM into the City's roads and bridges in 2020. These expenses make up 4.73% of the 2020 Capital Budget.

Capital Projects By Dept.	2020 Budget	2021 Projected	2022 Projected	2023 Projected	2024 Projected	5-Year Total
External Services	800,000	-	-	-	-	800,000
Internal Services	500,000	-	-	-	-	500,000
Infrastructure Services	41,270,276	8,388,536	8,458,536	8,458,536	8,458,536	75,034,420
Public Safety	460,000	460,000	460,000	460,000	460,000	460,000
Grand	Total \$43,230,276	\$8,608,536	\$8,478,536	\$8,478,536	\$8,478,536	\$77,274,420

Capital Projects By Fund	2020 Budget	2021 Projected	2022 Projected	2023 Projected	2024 Projected	5-Year Total
200 One Renaissance Center Fd	500,000	-	-	-	-	500,000
215 Hamltn Cap Imp Debt Serv	865,000	20,000	20,000	20,000	20,000	945,000
279 Stormwater Mgmt. Fund	4,327,369	990,000	990,000	990,000	990,000	8,287,369
301 Special Assessments	943,000	600,000	600,000	600,000	600,000	3,343,000
307 Issue II Project Fund	1,100,000	-	-	-	-	1,100,000
311 Infrastructure Renwl Prgm	6,739,500	805,000	875,000	875,000	875,000	10,169,500
512 Gas Construction Fund	150,000	-	-	-	-	150,000
515 Gas Cap Imprmt Fund	1,490,000	440,000	440,000	440,000	440,000	3,250,000
522 Electric Construction Fd	15,500,000	-	-	-	-	15,500,000
525 Electric Cap Imprvmt Fund	5,827,407	3,447,536	3,447,536	3,447,536	3,447,536	19,617,551
531 Water Construction Fund	948,000	-	-	-	-	948,000
535 Water Cap Imprmt Fund	1,175,000	1,135,000	1,135,000	1,135,000	1,135,000	5,715,000
541 Wastewater Constructn Fd	550,330	-	-	-	-	550,330
545 Wastewater Cap Imprvmt Fd	2,370,670	822,000	822,000	822,000	822,000	5,658,670
610 Fleet Maintenance Fund	149,000	149,000	149,000	149,000	149,000	745,000
919 CDBG 2019-2020	395,000	-	-	-	-	395,000
920 CDBG 2020-2021	200,000	200,000	-	-	-	400,000
All Project Funds Total	\$43,230,276	\$8,608,536	\$8,478,536	\$8,478,536	\$8,478,536	\$77,274,420

# **Capital Projects by Category Type**



Capital Projects	2020 Budget	2021 Projected	2022 Projected	2023 Projected	2024 Projected	5-Year Total
External Services						
Beltline	800,000	-	-	-	-	800,000
External Services Total	\$800,000	-	-	-	-	\$800,000
Internal Services						
Roof replacement 345 High	500,000	-	-	-	-	500,000
Internal Services Total	\$500,000	-	-	-	-	\$500,000
Public Safety - Fire & Police						
Fire Department	\$595,000	\$200,000	-	-	-	\$795,000
Station 24 improvements	300,000	-	-	-	-	300,000
Station 25/26 improvements	95,000	-	-	-	-	95,000
Station improvements	200,000	200,000	-	-	-	400,000
Police Department	\$65,000	\$20,000	\$20,000	\$20,000	\$20,000	\$145,00
HQ building repairs/replacements	20,000	20,000	20,000	20,000	20,000	100,000
Police training range repairs	45,000	-	-	-	-	45,00
Public Safety Total	\$660,000	\$220,000	\$20,000	\$20,000	\$20,000	\$940,00
Infrastructure Services						
Electric Distribution	\$18,261,536	\$2,581,536	\$2,581,536	\$2,581,536	\$2,581,536	\$28,587,68
Direct Bury Replacement Leo Drive	60,000	-	-	-	-	60,000
Hamilton Caster	70,000	70,000	70,000	70,000	70,000	350,00
Hanover Facility Improvements	500,000	500,000	500,000	500,000	500,000	2,500,00
IVR Server	35,000	35,000	35,000	35,000	35,000	175,00
LED Streetlight Conversions	160,000	160,000	160,000	160,000	160,000	800,00
LED Traffic Signals	11,536	11,536	11,536	11,536	11,536	57,68
New Substation	12,000,000	-	-	-	-	12,000,000
Pole Replacements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,00
Public Infrastructure for Sports Complex	3,500,000	-	-	-	-	3,500,00
Transformer Replacements	200,000	200,000	200,000	200,000	200,000	1,000,00
Transformer Vault Top Replacements	55,000	55,000	55,000	55,000	55,000	275,00
Transmission Rerate Work	100,000	100,000	100,000	100,000	100,000	500,00
Transmission TO Study	60,000	-	-	-	-	60,00
Transmissions Reinforcements Long Term Study	60,000	-	-	-	-	60,00
Twin Run Enclave	50,000	50,000	50,000	50,000	50,000	250,00
Tylersville Road Rebuild (80 Acres/HEP)	200,000	200,000	200,000	200,000	200,000	1,000,00
VAR Support/Caps & Controllers	150,000	150,000	150,000	150,000	150,000	750,00
VISTA Feeder Reconductor	50,000	50,000	50,000	50,000	50,000	250,00

Capital Projects	2020 Budget	2021 Projected	2022 Projected	2023 Projected	2024 Projected	5-Year Total
Electric Production	\$289,000	\$141,000	\$141,000	\$141,000	\$141,000	\$853,000
Brick Repair Work (old boiler side)	75,000	75,000	75,000	75,000	75,000	375,000
Capstone Repair	31,000	31,000	31,000	31,000	31,000	155,000
GT Intake Platform Repairs	15,000	15,000	15,000	15,000	15,000	75,000
Horseshoe Dam Concrete Repairs	20,000	20,000	20,000	20,000	20,000	100,000
Roofing Repairs	50,000	-	-	-	-	50,000
Stone Facade Repair	98,000	-	-	-	-	98,000
Engineering	\$8,782,500	\$3,240,000	\$2,465,000	\$1,715,000	\$1,715,000	\$17,917,500
2019 OPWC Grant	1,100,000	-	-	-	-	1,100,000
2020 ODOT Urban Paving Program - High Street (City Share)	500,000	-	-	-	-	500,000
2020 ODOT Urban Paving Program - High Street (ODOT Share)	500,000	-	-	-	-	500,000
Annual Concrete Repair and Resurfacing	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	7,000,000
Black Street Bridge Pier Protection	200,000	-	-	-	-	200,000
Eaton Avenue (981 Eaton north to NW Washington)	135,000	-	-	-	-	135,000
Five Points Roundabout Intersection Design	17,500	250,000	250,000	-	-	517,500
Grand Blvd (N-S RR East to 5 Points Intersection)	440,000	-	-	-	-	440,000
Grand Blvd Resurfacing (Erie east to N-S RR)	200,000	-	-	-	-	200,000
Grand Blvd Resurfacing (Erie west to SHX)	350,000	-	-	-	-	350,000
Main/Cereal/Haldimand Intersection Imps (City Share)	350,000	-	-	-	-	350,000
Main/Cereal/Haldimand Intersection Imps (ODOT Share)	2,675,000	-	-	-	-	2,675,000
North Hamilton Crossing Study	-	375,000	-	-	-	375,000
Traffic Signal Centracs Preliminary Design	100,000	900,000	500,000	-	-	1,500,000
Traffic Signal Improvements	50,000	50,000	50,000	50,000	50,000	250,000
Tylersville Rd (HEP Drive Southeast to Bypass 4)	1,000,000	-	-	-	-	1,000,000
Fleet Maintenance	\$149,000	\$149,000	\$149,000	\$149,000	\$149,000	\$745,000
Annex Building - Loading Dock Drainage/Dry Well/Pipe/Pump	20,000	20,000	20,000	20,000	20,000	100,000
Building Painting	2,500	2,500	2,500	2,500	2,500	12,500
Campus Asphalt Repairs/Replacement	30,000	30,000	30,000	30,000	30,000	150,000
Campus Perimeter Fencing	20,000	20,000	20,000	20,000	20,000	100,000
Fire Alert System Improvements	30,000	30,000	30,000	30,000	30,000	150,000
Heating/Cooling Equipment - Replacements	2,500	2,500	2,500	2,500	2,500	12,500
Security Camera Improvements	4,000	4,000	4,000	4,000	4,000	20,000
Street & Sewer Pole Barn- Concrete Floor Improvement	5,000	5,000	5,000	5,000	5,000	25,000
Street & Sewer Pole Barn-Concrete/Blacktop Driveway	35,000	35,000	35,000	35,000	35,000	175,000

Budget Overview 53

Capital Projects	2020 Budget	2021 Projected	2022 Projected	2023 Projected	2024 Projected	5-Year Total
Greenup Operation	\$2,776,871	\$725,000	\$725,000	\$725,000	\$725,000	\$5,676,871
138 KV Line Pole Inspections & Replacements	167,551	-	-	-	-	167,551
138KV Cabling Replacement	100,000	100,000	100,000	100,000	100,000	500,000
2 Generator Cleanings & 1 Stator Rewind	25,000	-	-	-	-	25,000
Cooling Water Pipe Replacement	50,000	50,000	50,000	50,000	50,000	250,000
Deck and Cell Concrete Repairs	56,275	-	-	-	-	56,275
Downstream Gate(s) Upgrade	250,000	250,000	250,000	250,000	250,000	1,250,000
FERC Relicensing	250,000	250,000	250,000	250,000	250,000	1,250,000
Governor Upgrade	1,000,000	-	-	-	-	1,000,000
Plant Controls Upgrade	803,045	-	-	-	-	803,045
Natural Gas Distribution	\$1,640,000	\$440,000	\$440,000	\$440,000	\$440,000	\$3,400,000
Consultant Fees	195,000	195,000	195,000	195,000	195,000	975,000
Feeder Main Assessment	30,000	-	-	-	-	30,000
Huston Road	60,000	-	-	-	-	60,000
Main/Cereal/Western/McKinley Intersection	15,000	-	-	-	-	15,000
Meters	75,000	75,000	75,000	75,000	75,000	375,000
Public Infrastructure for Sports Complex	150,000	-	-	-	-	150,000
Regulator Pits/Stations	170,000	170,000	170,000	170,000	170,000	850,000
Rose Avenue & Bishop Avenue	145,000	-	-	-	-	145,000
St. Clair Avenue	800,000	-	-	-	-	800,000
Wastewater Collection	\$2,619,330	\$637,000	\$637,000	\$637,000	\$637,000	\$5,167,330
Eden Park Relief Sewer	500,000	-	-	-	-	500,000
Flow Monitoring Maintenance	25,000	25,000	25,000	25,000	25,000	125,000
Gilmore Ponds Sanitary Sewer Relocation	560,000	-	-	-	-	560,000
Main/Cereal/Haldimand Manholes	2,000	2,000	2,000	2,000	2,000	10,000
Manholes	550,000	550,000	550,000	550,000	550,000	2,750,000
Public Infrastructure for Sports Complex	550,330	-	-	-	-	550,330
Sanitary Sewer Lining	372,000	-	-	-	-	372,000
Sewer Lateral Repairs/Renewals	50,000	50,000	50,000	50,000	50,000	250,000
Water in Basement Evaluation Project	10,000	10,000	10,000	10,000	10,000	50,000
Stormwater	\$4,327,369	\$890,000	\$890,000	\$890,000	\$890,000	\$7,887,369
Alexander Drive	10,000	-	-	-	-	10,000
Annual Concrete Repair and Resurfacing	550,000	550,000	550,000	550,000	550,000	2,750,000
Annual Pipe lining Project	90,000	90,000	90,000	90,000	90,000	450,000
Emergency Stormsewer Repairs	250,000	250,000	250,000	250,000	250,000	1,250,000
Heaton St at Becket Plant Study	30,000	-	-	-	-	30,000

Capital Projects	2020 Budget	2021 Projected	2022 Projected	2023 Projected	2024 Projected	5-Year Total
Land and Land Rights	2,369	-	-	-	-	2,369
Main Street Relief Storm Sewer	575,000	-	-	-	-	575,000
Main-Haldimand-Cereal Intersection Improvements	100,000	-	-	-	-	100,000
Millikin Street at D Street	140,000	-	-	-	-	140,000
N 5th Street Tunnel Study	30,000	-	-	-	-	30,000
Public Infrastructure for Sports Complex	2,250,000	-	-	-	-	2,250,000
Smith Road Culvert	50,000	-	-	-	-	50,000
Tabor Lane Storm Sewer Project	210,000	-	-	-	-	210,000
West Fairway Drive	40,000	-	-	-	-	40,000
Wastewater Collection	\$2,736,000	\$637,000	\$637,000	\$637,000	\$637,000	\$5,284,000
Eden Park Relief Sewer	500,000	-	-	-	-	500,000
Flow Monitoring Maintenance	25,000	25,000	25,000	25,000	25,000	125,000
Gilmore Ponds Sanitary Sewer Relocation	560,000	-	-	-	-	560,000
Main/Cereal/Haldimand Manholes	2,000	2,000	2,000	2,000	2,000	10,000
Manholes	550,000	550,000	550,000	550,000	550,000	2,750,000
Public Infrastructure for Sports Complex	667,000	-	-	-	-	667,000
Sanitary Sewer Lining	372,000	-	-	-	-	372,000
Sewer Lateral Repairs/Renewals	50,000	50,000	50,000	50,000	50,000	250,000
Water in Basement Evaluation Project	10,000	10,000	10,000	10,000	10,000	50,000
Wastewater Treatment	\$185,000	\$185,000	\$185,000	\$185,000	\$185,000	\$925,000
Admin Building Windows & Skylights	35,000	35,000	35,000	35,000	35,000	175,000
Biosolids Loadout Engineering	100,000	100,000	100,000	100,000	100,000	500,000
Boiler Engineering/Replacement	50,000	50,000	50,000	50,000	50,000	250,000
Water Distribution	\$1,318,000	\$330,000	\$330,000	\$330,000	\$330,000	\$2,638,000
Fire Hydrants	170,000	170,000	170,000	170,000	170,000	850,000
Main/Cereal/Haldimand/Western Intersection	40,000	-	-	-	-	40,000
Meters	160,000	160,000	160,000	160,000	160,000	800,000
Public Infrastructure for Sports Complex	948,000	-	-	-	-	948,000
Water Production	\$805,000	\$805,000	\$805,000	\$805,000	\$805,000	\$4,025,000
Clearwell Study/Engineering/Additon	50,000	50,000	50,000	50,000	50,000	250,000
Filters	350,000	350,000	350,000	350,000	350,000	1,750,000
Headgates Elevated Tank Painting	250,000	250,000	250,000	250,000	250,000	1,250,000
Sodium Chlorite Bulk Storage Tank	35,000	35,000	35,000	35,000	35,000	175,000
Well Rehabilitation	120,000	120,000	120,000	120,000	120,000	600,000
Infrastructure Services Total	\$41,270,276	\$10,123,536	\$9,348,536	\$8,598,536	\$8,598,536	\$77,939,420
Capital Projects Grand Total	\$43,230,276	\$10,343,536	\$9,368,536	\$8,618,536	\$8,618,536	\$80,179,420

# **External Services**

### **Beltline Trail**

Phase II of the Beltline Trail Project is set to begin in 2020. The Project will transform the current, unused railway into a walking trail on Hamilton's westside. The City expects a grant award for the amount of \$800,000. This amount is currently budgeted in the general fund.

• General Fund -- \$800,000

# **Internal Services**

### **One Renaissance Center Roof**

In 2020, the City plans to replace the roof for \$500,000 at One Renaissance Center, utilizing the One Renaissance Center Fund. This fund is a special revenue fund supported by rents received from City departments and external, private companies. Revenues received are used to make improvements to the building and to pay for debt service on the building. The roof replacement may lower current maintenance costs associated with addressing any leaks or current problems with the roof.

• One Renaissance Center Fund -- \$500,000

# **Public Safety**

### **Fire Station Improvements**

The Community Development Block Grant (CDBG) funds will used to support as-needed maintenance to keep fire stations in good condition. The Hamilton Fire Department (HFD) plans utilize \$595,000 over the next two fiscal years for CDBG (May 2019 through April 2021). Urgent needs include replacement of roofs on two fire stations, as well as continuing to upgrade stations to modern standards for a workforce that includes both men and women firefighters. These plans are subject to change depending on the need The operational impact of this capital improvement item for the Fire Department will be a savings in maintenance costs due to addressing structural issues such as leaks, heat/ cooling efficiencies, etc.

# **Police HQ Improvements**

The Hamilton Police Department has budgeted for expenses related to making necessary improvements to the Police Department headquarters. These improvements are necessary for the safety of the personnel.

• Capital Improvement & Debt Service Fund -- \$20,000

### **Police Training Range Improvements**

The Hamilton Capital Improvement and Debt Service Fund will fund \$45,000 in improvements at the Police Training Range. The department expects improve officers' ability to effectively train for various scenarios with decreased downtime

• Capital Improvement & Debt Service Fund -- \$45,000

# **Infrastructure Services**

The capital projects and assets acquisition planned for Hamilton's four utility divisions do not impact the operational budget in each utility enterprise fund. Many of these projects including main replacements will be funded with zero-interest loans and will be repaid over the life of the project in order to free up cash reserves and fund balance, which allow for additional investment in capital improvement items. Each year, Utility Operations expects to make debt service payments from operational funds to finance many of its capital projects. In addition to this operational impact, our residents will see fewer outages and improved service quality. These projects may also result in fewer breaks and outages and less downtime and flooding.

# Engineering

### 2020 ODOT Urban Paving Program

Ohio Department of Transportation (ODOT) in partnership with the City of Hamilton will continue its annual paving project.

• Infrastructure Renewal Fund -- \$1,000,000 (50/50 split with ODOT)

### **Annual Concrete Repair and Resurfacing**

Approximately five centerline miles of street are to be resurfaced in 2020. This \$2.10 million, annual program is designed to keep Hamilton's roads in good condition.

For the 2020 budget year, this program will be funded by multiple sources.

- Special Assessments Fund \$600,000
- Issue II Fund (Grant) \$1,100,000
- Infrastructure Renewal Fund \$400,000

### **Black Street Bridge**

A pier protection program at the Black Street Bridge is planned in 2020.

• Infrastructure Renewal Fund -- \$200,000

### **Eaton Avenue**

The Eaton Avenue project extends from going north to NW Washington Blvd on Hamilton's westside.

- Special Assessments Fund -- \$135,000
- Infrastructure Renewal Fund -- \$165,000

#### **Grand Boulevard**

The Grand Boulevard resurfacing project will extend east from Erie Boulevard to Norfolk-Southern RailRoad and west from Erie Boulevard to South Hamilton Crossing (SHX).

- Special Assessments Fund -- \$208,000
- Infrastructure Renewal Fund -- \$782,000

### **Five Points Intersection (Design)**

To improve traffic flow, a roundabout design at the Five Points Intersection in the East End Neighborhood is planned in 2020.

• Infrastructure Renewal Fund -- \$17,500

### **Main Street Intersection @ Cereal and Haldimand**

Construction for the Main Street intersection at Cereal and Haldimand Avenues is set to begin in 2020. The City received funding through ODOT to assist with funding this project.

Infrastructure Renewal Fund - \$3,025,000 (\$2,675,000 is ODOT share)

#### **Traffic Signal Improvements**

Annual signal improvements (\$50,000) in 2020 plus a onetime design cost for the Centracs system (\$100,000).

Infrastructure Renewal Fund -- \$150,000

#### **Tylersville Road**

The Tylersville Road projects will extend from Hamilton Enterprise Park Drive to Bypass 4.

• Infrastructure Renewal Fund -- \$1,000,000

# **Fleet Maintenance**

#### **Hamilton Municipal Garage**

Improvements to the Municipal Garage are planned in 2020. These improvements include painting, repairs, fencing, fire alarm system, security cameras, pole barn flooring, etc.

• Fleet Maintenance Fund -- \$149,000

# Utilities - Gas Transmission & Distribution

The Gas Utility will be making routine upgrades, which includes replacement of approximately 4,100 linear feet of medium pressure gas main, residential customer service line replacements, regulator station upgrades and renewals. The Gas Utility will also assist with several Public Works projects. The total amount budgeted in the Gas Utility Funds for these capital improvements is \$1.64 million.

# **Utilities - Electric**

The Electric Utility will be making routine upgrades and assist with several Public Works projects. The total amount budgeted in the Electric Utility Funds for these capital improvements is \$18.55 million.

# Utilities - Electric Transmission & Distribution

### **Distribution Upgrades**

Upgrades for the electric distribution tools and equipment.

### **Downtown Distribution Feeder Upgrades**

This project consists of replacing poles, transformers, and secondary open wire. The purpose of this conversion is to removal all 4kv and upgrade to 13kv.

### **Metering Improvements**

The Electric Utility will update metering to improve service to customers.

### Network

Projects designed to improve network connectivity.

### **Street and Security Lighting**

Improve City street and security lighting.

### **Transmission & Substation Upgrades**

Replacement and reliability upgrades to the transmission voltage facilities and substations.

### **Underground Improvements**

Replacement of existing underground circuits due to age in service and continued systematic replacement of switching out overhead electric distribution circuits for enhanced reliability.

# **Utilities - Greenup**

Greenup Hydro Plant budgeted maintenance and repair costs for preservation, project management, reliability, and safety improvements out of the Electric Utility Funds in the amount of \$2.78 million.

### Preservation

Inspection and change out of the transmission line and poles for the 138 KV line to the Greenup facility.

### **Productivity**

Various safety improvements included in the Greenup Hydroelectric Project 10-year capital improvement plan.

#### **Project Management**

Funds allocated to ensure all projects are completed ontime and on-budget.

#### **Reliability Improvements**

Downstream Gate upgrades, Carbon Seal replacement, and installation of a City of Portsmouth, Ohio City Water line to replace well water usage.

### **Safety Upgrades**

Installation of Gallery Ventilation System.

# **Utilities - Wastewater**

The Wastewater Utility will be making routine upgrades and assist with several Public Works projects. The total amount budgeted in the Wastewater Utility Funds for these capital improvements is \$2.92 million.

### **Collection Upgrades**

Upgrades to the wastewater collection tools and equipment.

#### **Treatment Upgrades**

Upgrades and improvements to the wastewater treatment tools and equipment.

# Utilities - Water Production & Distribution

The Water Utility will be making improvements to the City's water infrastructure with \$2.12 million budgeted.

#### **Building improvements**

Facility improvements.

### Hydrants/Valves/Meters/Mains

Annual renewal and replacement program for repair and replacement of water distribution assets due to length of service life, reliability, or potential failure.

### **North Water Treatment Plant**

Improvements made to the treatment plant.

#### Reservoirs

Annual asset renewal and replacement programs for both the East and West Reservoirs.

### **South Water Treatment Plant**

Annual asset renewal and replacement programs for the South Water Treatment Plant.

#### Wells

Scheduled Water Production well rehabilitations. Rehabilitation are required to ensure both the productive capability and quality of the City's raw water supply.

# **Capital Assets Summary**

Asset acquisition enables the City to maintain or complete capital projects and to provide services to Hamilton residents and businesses in the most cost-effective manner. The City budgeted \$5.11 million in capital assets purchases for the 2020 Adopted Budget. These assets consist of equipment, software, and vehicles that are necessary to complete various capital projects and to provide services on behalf of the City. As with the capital projects plan, the capital asset plan includes years 2020 through 2024; however, funds have been appropriated only for the 2020 budget year.

In the following charts, we broke out capital asset expenditures by fund and by type to help stakeholders learn where the funding comes from and where the money goes. The City's top priorities for 2020 are infrastructure, public safety, and information technology capital expenditures.

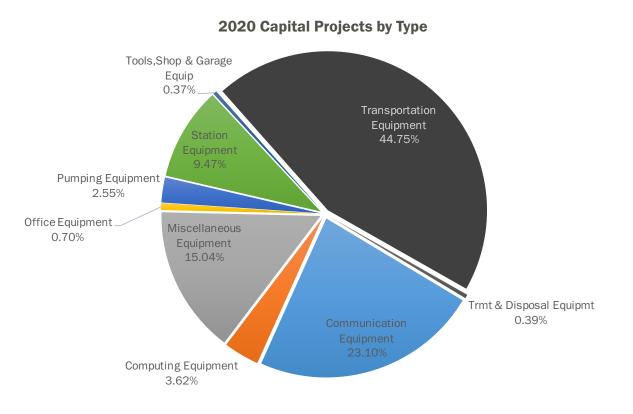
#### **Transportation Equipment**

Making up approximately 44.75% of the City's Assets CIP for 2020, This is split nearly in half between Public Safety and Infrastructure Services.

#### **Communication Equipment**

The City has planned 23.10% of the Asset CIP for communication equipment, of which \$900,000 or 76% of this expense is dedicated to Public Safety to replace radio equipment for both Fire and Police.

Capital Assets By Fund	2020 Budget	2021 Projected	2022 Projected	2023 Projected	2024 Projected	5-Year Total
212 Hamilton Mun Ct Cap Imp	125,000	-	-	-	-	125,000
215 Hamltn Cap Imp Debt Serv	1,365,000	550,000	400,000	415,000	430,000	3,160,000
225 Justice Assistance Grant	18,572	18,572	18,572	18,572	18,572	92,860
281 Street Maintenance Fund	12,000	12,000	12,000	12,000	12,000	60,000
515 Gas Cap Imprmt Fund	250,000	250,000	250,000	250,000	250,000	1,250,000
525 Electric Cap Imprvmt Fund	1,705,893	924,893	924,893	924,893	924,893	5,405,465
535 Water Cap Imprmt Fund	137,000	137,000	137,000	137,000	137,000	685,000
545 Wastewater Cap Imprvmt Fd	542,500	87,500	87,500	87,500	87,500	892,500
550 Parking Fund	10,000	-	-	-	-	10,000
610 Fleet Maintenance Fund	43,000	-	-	-	-	43,000
620 Central Services	62,801	-	-	-	-	62,801
919 CDBG 2019-2020	335,000	335,000	335,000	335,000	335,000	1,675,000
920 CDBG 2020-2021	500,000	500,000	500,000	500,000	500,000	2,500,000
All Project Funds Total	\$5,106,766	\$2,814,965	\$2,664,965	\$2,679,965	\$2,694,965	\$15,961,626



Capital Assets By Dept.	2020 Budget	2021 Projected	2022 Projected	2023 Projected	2024 Projected	5-Year Total
External Services	-	-	-	-	-	-
Internal Services	-	-	-	-	-	-
Infrastructure Services	2,763,194	1,411,393	1,411,393	1,411,393	1,411,393	8,408,766
Public Safety	2,343,572	1,403,572	1,253,572	1,268,572	1,283,572	7,552,860
Grand Total	\$5,106,766	\$2,814,965	\$2,664,965	\$2,679,965	\$2,694,965	\$15,961,626

Fire Insertiment         \$1,143,000         \$835,000         \$835,000         \$835,000         \$835,000         \$848,000           Engine replacement         800,000         800,000         800,000         800,000         800,000         800,000         800,000         800,000         800,000         800,000         800,000         800,000         400,000           Poter cot         335,000         35,000         35,000         35,000         35,000         35,000         35,000         35,000         35,000         35,000         35,000         30,000         35,000         30,000         35,000         30,000         30,000         35,000         25,000         25,000         25,000         25,000         17,50,000         1,75,00 <td< th=""><th>Capital Assets</th><th>2020 Budget</th><th>2021 Projected</th><th>2022 Projected</th><th>2023 Projected</th><th>2024 Projected</th><th>5-Year Total</th></td<>	Capital Assets	2020 Budget	2021 Projected	2022 Projected	2023 Projected	2024 Projected	5-Year Total
Engine replacement800,000800,000800,000800,000800,000800,000Power cut35,00035,00035,00035,00035,00035,00035,00035,000Radic replacement600,000308,00Municipal Court software replacement8250,0002520,000Polico\$590,572\$568,572\$418,572\$433,572\$448,572\$2,819,80Building generator-175,00092,00Cuiser prochase18,57218,572\$18,572\$18,572\$18,572\$18,572\$18,572Portable radio (replacement)59,00059,000125,00025,00025,00025,00025,00025,00025,00025,00025,00025,00025,00025,00025,00025,00025,00035,00053,	Public Safety						
Per cot35,00035,00035,00035,00035,000Radio replacement308,000308,00Muncipal Court software replacement250,000550,000Muncipal Court software replacement250,0005418,5725418,5725433,5725448,5725231,98Building generator-175,000175,000Cruiser purchase18,57218,57218,57218,57218,57218,57218,572Marked /umarked cruisers315,000350,000375,000390,000405,0001,335,00Portable radios (replacement)52,20025,00025,00025,00025,00025,000Tasers25,343,57251,283,57251,283,57251,283,57251,283,57251,283,572Costomer Service536,0008,00Costomer Service536,0008,00Costomer Service536,0008,00Duiste Kinsk28,0008,00Duiste Kinsk28,0008,00Duiste Kinsk28,0008,00Duiste Kinsk28,0008,00Duiste Kinsk28,000 <t< td=""><td>Fire Department</td><td>\$1,143,000</td><td>\$835,000</td><td>\$835,000</td><td>\$835,000</td><td>\$835,000</td><td>\$4,483,000</td></t<>	Fire Department	\$1,143,000	\$835,000	\$835,000	\$835,000	\$835,000	\$4,483,000
Radio replacement308,000·····308,00Municipal Court\$250,000·····\$250,00Municipal Court software replacement250,000······\$250,00Polico\$950,572\$566,572\$434,572\$433,572\$434,572\$434,572\$24,35,72\$24,35,72\$24,35,72\$24,35,72\$24,35,72\$24,35,72\$36,72\$25,0002	Engine replacement	800,000	800,000	800,000	800,000	800,000	4,000,000
Nunicipal Court\$250,000\$250,000Municipal Court software replacement250,000 <td>Power cot</td> <td>35,000</td> <td>35,000</td> <td>35,000</td> <td>35,000</td> <td>35,000</td> <td>175,000</td>	Power cot	35,000	35,000	35,000	35,000	35,000	175,000
Municipal Court software replacement         250,000         ·	Radio replacement	308,000	-	-	-	-	308,000
Police\$950,572\$558,572\$448,572\$448,572\$448,572\$428,572\$528,072\$528,07 <th< td=""><td>Municipal Court</td><td>\$250,000</td><td></td><td></td><td></td><td></td><td>\$250,00</td></th<>	Municipal Court	\$250,000					\$250,00
Building generator175,00011175,000Cruiser purchase18,57218,57218,57218,57218,57218,57292,80Marked/unmarked cruisers315,000350,000375,000390,000406,0001,835,00Portable radios (replacement)592,00025,00025,00025,00025,000125,00Tasers20,00025,00025,00025,00025,00025,00025,000125,00Public Safety Total52,243,57251,263,57251,268,57251,268,57251,268,57257,252,00Infrastructure Services536,000Customer Service536,000 <td>Municipal Court software replacement</td> <td>250,000</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>250,00</td>	Municipal Court software replacement	250,000	-	-	-	-	250,00
Chriser purchase         18,572         18,572         18,572         18,572         18,572         18,572         92,81           Marked/unmarked cruisers         315,000         350,000         375,000         390,000         405,000         1,835,00           Portable radios (replacement)         592,000         25,000         25,000         25,000         25,000         25,000         125,000           Tasers         25,000         25,000         25,000         25,000         25,000         25,000         125,000           Infrastructure Services         536,000         -         -         -         536,00           Folding Machine         8,000         -         -         -         8,00           Outside Kiosk         28,000         -         -         -         28,00           Bobcat with Trailer         51,335,893         5724,893         5724,893         5724,893         5724,893         54,235,41           Bobcat with Trailer         45,000         -         -         -         45,00           Curui Structure         75,000         75,000         75,000         75,000         75,000         375,00           Digger Derick         300,000         -         -         - <td>Police</td> <td>\$950,572</td> <td>\$568,572</td> <td>\$418,572</td> <td>\$433,572</td> <td>\$448,572</td> <td>\$2,819,86</td>	Police	\$950,572	\$568,572	\$418,572	\$433,572	\$448,572	\$2,819,86
Marked/unmarked cruisers315,000350,000375,000390,000405,0001,335,00Portable radios (replacement)592,00025,00025,00025,00025,00025,000Tublic Safety Total52,343,572\$1,403,572\$1,253,572\$1,268,572\$1,283,572\$7,52,8Aublic Safety Total52,343,572\$1,403,572\$1,268,572\$1,283,572\$1,283,572\$7,52,8Aublic Safety Total\$2,343,572\$1,403,572\$1,268,572\$1,283,572\$1,283,573\$7,52,8Aublic Safety Total\$2,343,572\$1,403,572\$1,253,572\$1,268,572\$1,283,573\$7,52,8Aublic Safety Total\$2,343,572\$1,403,572\$1,268,572\$1,268,572\$1,358,93\$7,24,8	Building generator	-	175,000	-	-	-	175,00
Potable radios (replacement)592,00592,00Tasers25,00025,00025,00025,00025,00025,00025,00025,000Public Safety Total52,343,57251,403,57251,268,57251,268,57251,268,57251,253,572Austoner Services536,000536,000536,00Folding Machine8,0008,00Outside Kiosk28,0008,00Bobcat with Trailer45,000 <td< td=""><td>Cruiser purchase</td><td>18,572</td><td>18,572</td><td>18,572</td><td>18,572</td><td>18,572</td><td>92,86</td></td<>	Cruiser purchase	18,572	18,572	18,572	18,572	18,572	92,86
Tasers         25,00         25,00         25,00         25,00         25,00         25,00         25,00         25,00         25,00         25,00         25,00         25,00         25,00         25,00         25,00         55,22,0           Infrastructure Services         Sig,000         .         .         .         Sig,00         .         .         Sig,00           Folding Machine         8,000         .	Marked/unmarked cruisers	315,000	350,000	375,000	390,000	405,000	1,835,00
Public Safety Total         \$2,343,572         \$1,403,572         \$1,253,572         \$1,268,572         \$1,283,572         \$2,283,572         \$2,283,572         \$2,283,572         \$2,283,572         \$2,283,572         \$2,693         \$2,693         \$2,693         \$2,693         \$2,693         \$2,693         \$2,693         \$2,693         \$2,693         \$2,693         \$2,693         \$2,693         \$2,693         \$2,693         \$2,693         \$2	Portable radios (replacement)	592,000	-	-	-	-	592,00
Arriastructure Services         S36,000         ·         ·         ·         S36,00           Folding Machine         8,000         ·         ·         ·         8,00           Outside Klosk         28,000         ·         ·         ·         8,00           Eectric Distribution         \$1,335,893         \$724,893         \$724,893         \$724,893         \$724,893         \$724,893         \$724,893         \$4,235,40           Bobcat with Trailer         45,000         ·         ·         ·         45,000           Circuit Structure         75,000         75,000         75,000         75,000         375,00           Digger Derick         300,000         ·         ·         ·         ·         300,00           Downtown Service Upgrades         27,186         27,186         27,186         27,186         135,90           Electric Metering Purchases CTs & PTs         15,000         15,000         15,000         15,000         15,000         15,000           Meter Replacements         36,050         36,050         36,050         36,050         36,050         36,050         36,050           Mini Exeavator         36,000         ·         ·         ·         ·         36,000	-	25,000	25,000	25,000	25,000		125,00
Customer Service         \$36,000         .	Public Safety Total	\$2,343,572	\$1,403,572	\$1,253,572	\$1,268,572	\$1,283,572	\$7,552,86
Folding Machine         8,000            8,00           Outside Kiosk         28,000	nfrastructure Services						
Outside Klosk         28,000	Customer Service	\$36,000					\$36,00
Electric Distribution         \$1,335,893         \$724,893         \$750,003         \$75,000         \$75,	Folding Machine	8,000	-	-	-	-	8,00
Bobcat with Trailer         45,000         -         -         -         45,00           Circuit Structure         75,000         75,0	Outside Kiosk	28,000	-	-	-	-	28,00
Circuit Structure         75,000	Electric Distribution	\$1,335,893	\$724,893	\$724,893	\$724,893	\$724,893	\$4,235,46
Digger Derrick         300,000         -         -         -         300,000           Downtown Service Upgrades         27,186         27,186         27,186         27,186         27,186         27,186         135,900           Electric Metering Purchases CTs & PTs         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         16,000         75,00           Meter Replacements         36,050         36,050         36,050         36,050         36,050         36,050         180,22           Mini Excavator         36,000         -         -         -         36,000         75,000           Miscellaneous Material (includes conductor & 36,000         103,000         103,000         103,000         103,000         103,000         103,000         103,000         103,000         103,000         103,000         103,000         100,000 <td< td=""><td>Bobcat with Trailer</td><td>45,000</td><td>-</td><td>-</td><td>-</td><td>-</td><td>45,00</td></td<>	Bobcat with Trailer	45,000	-	-	-	-	45,00
Downtown Service Upgrades         27,186         27,186         27,186         27,186         27,186         27,186         27,186         27,186         135,00           Electric Metering Purchases CTs & PTs         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         16,000         180,29           Meter Replacements         36,050         36,050         36,050         36,050         36,050         36,050         180,29           Mitering Test Equipment         15,000         15,000         15,000         15,000         15,000         15,000         75,00           Mini Excavator         36,000         -         -         -         36,000         75,00         75,000         75,00         75,000	Circuit Structure	75,000	75,000	75,000	75,000	75,000	375,00
Electric Metering Purchases CTs & PTs         15,000         103,000         103,000         103,000         103,000         103,000         103,000         103,000         103,000         100,000         100,000         100,000         100,000         100,000         100,000         100,000         100,000         100,000         100,000         100,000         100,000         100,000         100,000         100,000         100,000         100,000 <th< td=""><td>Digger Derrick</td><td>300,000</td><td>-</td><td>-</td><td>-</td><td></td><td>300,00</td></th<>	Digger Derrick	300,000	-	-	-		300,00
Meter Replacements         36,050	Downtown Service Upgrades	27,186	27,186	27,186	27,186	27,186	135,93
Metering Test Equipment         15,000	Electric Metering Purchases CTs & PTs	15,000	15,000	15,000	15,000	15,000	75,00
Mini Excavator       36,000       -       -       -       36,000         Miscellaneous Material (includes conductor & cable)       103,000       100,000 <td>Meter Replacements</td> <td>36,050</td> <td>36,050</td> <td>36,050</td> <td>36,050</td> <td>36,050</td> <td>180,25</td>	Meter Replacements	36,050	36,050	36,050	36,050	36,050	180,25
Miscellaneous Material (includes conductor & cable)       103,000       103,000       103,000       103,000       103,000       515,00         Network Upgrades       27,186       27,186       27,186       27,186       27,186       27,186       135,92         Other       100,000       100,000       100,000       100,000       100,000       100,000       500,00         Replace #909 2005 Ford Explorer       40,000       -       -       -       40,00         Replace #959 2000 Bucket Truck       190,000       -       -       -       190,000         Ring BUS Installation       75,000       75,000       75,000       75,000       75,000       75,000	Metering Test Equipment	15,000	15,000	15,000	15,000	15,000	75,00
& cable)         103,000         103,000         103,000         103,000         103,000         515,00           Network Upgrades         27,186         27,186         27,186         27,186         27,186         27,186         135,93           Other         100,000         100,000         100,000         100,000         100,000         100,000         500,00           Replace #909 2005 Ford Explorer         40,000         -         -         -         40,000           Replace #959 2000 Bucket Truck         190,000         -         -         -         190,000           Ring BUS Installation         75,000         75,000         75,000         75,000         75,000         75,000         75,000	Mini Excavator	36,000	-		-	-	36,00
Other         100,000         100,000         100,000         100,000         100,000         500,00           Replace #909 2005 Ford Explorer         40,000         -         -         -         40,000           Replace #959 2000 Bucket Truck         190,000         -         -         -         190,000           Ring BUS Installation         75,000         75,000         75,000         75,000         75,000         75,000	•	103,000	103,000	103,000	103,000	103,000	515,00
Replace #909 2005 Ford Explorer         40,000         -         -         -         40,000           Replace #959 2000 Bucket Truck         190,000         -         -         -         190,000           Ring BUS Installation         75,000         75,000         75,000         75,000         75,000         75,000	Network Upgrades	27,186	27,186	27,186	27,186	27,186	135,93
Replace #959 2000 Bucket Truck         190,000         -         -         -         190,000           Ring BUS Installation         75,000         75,000         75,000         75,000         75,000         375,000	Other	100,000	100,000	100,000	100,000	100,000	500,00
Ring BUS Installation         75,000         75,000         75,000         75,000         375,000	Replace #909 2005 Ford Explorer	40,000	-	-	-	-	40,00
	Replace #959 2000 Bucket Truck	190,000	-	-	-	-	190,00
SCADA & Relay Upgrades 72,100 72,100 72,100 72,100 72,100 360,50	Ring BUS Installation	75,000	75,000	75,000	75,000	75,000	375,00
	SCADA & Relay Upgrades	72,100	72,100	72,100	72,100	72,100	360,50

# **Capital Budget Cont.**

apital Assets	2020 Budget	2021 Projected	2022 Projected	2023 Projected	2024 Projected	5-Year Total
pare Network Transformer	54,371	54,371	54,371	54,371	54,371	271,85
ransformers	125,000	125,000	125,000	125,000	125,000	625,00
lectric Production	\$140,000					\$140,00
og Grabber	40,000	-	-	-	-	40,00
eplace #09271 1999 Generation Bobcat Skid-Steer Diesel	50,000	-	-	-	-	50,00
eplace #949 2007 Generation 1-Ton Pick-Up	50,000	-	-	-	-	50,00
leet Maintenance	\$43,000					\$43,00
arage Tools	19,000	-	-	-	-	19,00
eplace Vehicle # 725	24,000	-	-	-	-	24,00
reenup Operation	\$230,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,030,00
apital Spares	150,000	150,000	150,000	150,000	150,000	750,00
eplace 2009 & 2005 SUV	30,000	-	-	-	-	30,00
pare Generator Coils	25,000	25,000	25,000	25,000	25,000	125,00
pare Rotor Poles	25,000	25,000	25,000	25,000	25,000	125,0
leter Reading	\$26,801	-				\$26,8
eplace Vehicle # 954	26,801	-	-	-	-	26,8
atural Gas Distribution	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,0
CADA Improvements	200,000	200,000	200,000	200,000	200,000	1,000,00
alve Replacements	50,000	50,000	50,000	50,000	50,000	250,00
arking Garage	\$10,000					\$10,0
arking Garage Engineering Study	10,000	-		-	-	10,0
ublic Works	\$275,000					\$275,0
1132 Ford F350 4x4 Crew Maint. Truck	45,000	-	-	-	-	45,00
rackhoe & Trailer	230,000	-	-	-	-	230,00
ign Shop	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$60,00
lisc. Equipment (water barriers for events, traffic cones, etc.)	12,000	12,000	12,000	12,000	12,000	60,0
/astewater Treatment	\$267,500	\$87,500	\$87,500	\$87,500	\$87,500	\$617,5
hlorine Mixer 20 hp ME-18	10,000	10,000	10,000	10,000	10,000	50,0
inal Effluent Flow Meter	60,000	60,000	60,000	60,000	60,000	300,0
-3 2000 hp Engineering/Replacement	30,000					30,0

Capital Assets	2020 Budget	2021 Projected	2022 Projected	2023 Projected	2024 Projected	5-Year Total
Rebuild P-2 350 hp Pump	100,000	-	-	-	-	100,000
Replace 2005 Ford F-250	50,000	-	-	-	-	50,000
SCADA Improvements	7,500	7,500	7,500	7,500	7,500	37,500
Transformer Rehabilitation	10,000	10,000	10,000	10,000	10,000	50,000
Water Distribution	\$137,000	\$137,000	\$137,000	\$137,000	\$137,000	\$685,000
Valves	137,000	137,000	137,000	137,000	137,000	685,000
Infrastructure Services Total	\$2,763,194	\$1,411,393	\$1,411,393	\$1,411,393	\$1,411,393	\$8,408,766
Capital Assets Total	\$5,106,766	\$2,814,965	\$2,664,965	\$2,679,965	\$2,694,965	\$15,961,626

Capital assets for Greenup are budgeted at 100%. However, COH's share of project funding is 51.4%. Meldahl capital budget will be carried by Meldahl LLC.

### **Public Safety**

#### **Hamilton Fire Department**

The City of Hamilton's Fire Department will utilize \$1,143,000 in various funds to make improvements to fire vehicles and purchase radio equipment in 2020.

- Capital Improvement & Debt Service Fund -- \$308,000
- CDBG Funds -- \$835,000

#### **Hamilton Municipal Court**

The Hamilton Municipal Court will replace the court software for a cost of approximately \$250,000. These items will be funded out of the Hamilton Municipal Court Capital Improvement Fund.

#### **Hamilton Police Department**

The City of Hamilton's Police Department will replace cruisers, building generator, tasers, and radio equipment.

• Capital Improvement & Debt Service Fund -- \$950,572

# **Infrastructure Services**

#### **Customer Service**

The Customer Service Division will acquire a folding machine and a second payment kiosk. The kiosk program has proven successful in assisting residents with making payents during and outside of normal business hours.

• Central Services Fund -- \$36,000

#### **Fleet Maintenance**

Fleet Maintenance will replace a vehicle and garage tools.

• Fleet Maintenance Fund -- \$43,000

#### **Meter Reading**

The Meter Reading Division will replace one vehicle.

• Central Services Fund -- \$26,801

#### **Parking Garage**

The Parking Division will fund a study to determine future maintenance and necessary repairs to structure.

• Parking Fund -- \$10,000

#### **Public Works**

Public Works will replace various transportation equipment.

• Wastewater Capital Improvement Fund -- \$275,000

#### **Sign Shop**

Equipment such as barriers and traffic cones will be purchased in 2020.

• Street Maintenance Fund -- \$12,000

# **Capital Budget Cont.**

#### **Utilities**

#### **Electric Utility**

Annual funding requirement for the vehicle and equipment replacement program for electric administration, electric engineering, electric transmission and distribution, Greenup, and Hamilton Power. These assets are budgeted at \$1,705,893 in the Electric Utility funds. Funding is equal to the vehicle and equipment replacement costs divided by its estimated useful life.

#### **Gas Transmission & Distribution**

Annual funding requirement for the vehicle and equipment replacement program of the distribution system in 2020. \$250,000 in resources from the Gas Capital Improvement Fund will be appropriated for equipment and vehicles needed in the Natural Gas Department.

#### **Wastewater Collection**

Annual funding requirement for the vehicle and equipment replacement program of the collection system in 2020. These assets are budgeted at \$267,500 in the Wastewater Utility funds. Funding is equal to the vehicle and equipment replacement costs divided by its estimated useful life.

#### Water Production & Distribution

Annual funding requirement for the vehicle and equipment replacement program of the production and distribution systems for the South Water Treatment Plant in 2020. These assets are budgeted at \$137,000 in the Water Utility funds. Funding is equal to the vehicle and equipment replacement costs divided by its estimated useful life.

# **Capital Budget Impact On Operations**

The City of Hamilton is undergoing a renaissance where capital and economic development projects are underway to improve the City's ability to fulfill its vision, mission, values, and goals. As described on page 50, the City's fund structure is designed to separate operating functions from capital functions, which often limits the impact of capital improvements on operating budgets. However, there may be occasions where capital projects save operating dollars and there may also be occasions where we see increased strategic operating costs. The City plans to analyze where these events may occur and assess whether there are opportunities for the City to establish a process to better evaluate these scenarios. The Champion Mill Sports Complex and Conference Center has many factors that may contribute to increased costs to the City including, but not limited to, increased costs for public safety personnel during events, for a surge in utility usage, and potential road closure impacts. Additionally, there may be new or increased revenue generated due to some of these capital projects. On the following pages, a highlevel exploration of the planned capital project impacts on departmental operating budgets is summarized.

# **General Fund Impact**

The General Fund expects to see modest decreases in departmental operating costs for Police and Fire. The replacement of vehicles within the aging fleet will provide a moderate amount of relief for maintenance and repairs.

#### **Fire Engines**

Although the City will leverage CDBG funding to assist the Fire Department with making critical improvements to the fire stations and engines in 2020, ongoing maintenance costs will impact the General Fund. We estimate that major improvements in 2020 will reduce operating and maintenance costs for fire stations by \$3,700. Operating and maintenance costs for fire engines are expected to decrease annually as new or refurbished engines are acquired or remounted. Additionally, an expected descrease in station repairs is likely in the following years due to necessary impreovements being made in 2020.

#### **HMC Court Software**

The General Fund expects to see a modest increase in software subscription costs for the Hamilton Municipal Court's software system improvements.

#### **Police Vehicles**

The City is proactively replacing its aging police fleet. These replacements are expected to decrease fleet operating and maintenance costs annually as vehicles are replaced.

# **Other Funds Impact**

#### Engineering

Engineering projects are expected to increase safety for travelers and improve the city's street conditions while non-recurring capital projects planned for 2020 are expected to reduce 0&M costs due to increase safety and effeciency.

#### **Public Works**

The City estimates operating and maintenance costs to decrease with the procurement of new equipment and vehicles for its Stormwater and Street Maintenance divisions.

Estimated Operating Impact	2020 Budget	2021 Projected	2022 Projected	2023 Projected	2024 Projected	5-Year Total
Customer Service	(100)	(100)	(100)	(100)	(100)	(500)
Electric Distribution	(38,550)	(37,600)	(35,650)	(34,600)	(33,650)	(180,050)
Electric Production	(6,200)	(6,200)	(6,050)	(6,050)	(5,900)	(30,400)
Engineering	(47,600)	(42,350)	(37,100)	(33,350)	(26,600)	(187,000)
External Services	(5,250)	(5,250)	(5,250)	(5,250)	(5,250)	(26,250)
Fire Department	(3,700)	(3,700)	(3,700)	(2,700)	(2,700)	31,500
Fleet Maintenance	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(13,000)
Greenup Operation	(23,250)	(23,250)	(22,900)	(22,900)	(22,750)	(115,050)
Internal Services	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(50,000)
Meter Reading	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(5,000)
Municipal Court	10,000	10,000	10,000	10,000	10,000	50,000
Natural Gas Distribution	(8,150)	(8,150)	(8,150)	(8,150)	(8,150)	(40,750)
Parking Garage	-	-	-	-	-	-
Police	30,000	31,000	32,000	32,500	33,000	34,350
Public Works	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(60,000)
Sign Shop	-	-	-	-	-	-
Stormwater	(20,650)	(20,650)	(20,650)	(20,650)	(20,650)	(103,250)
Wastewater - Special Appropriations	(250)	(250)	(250)	(250)	(250)	(1,250)
Wastewater Production	(19,600)	(19,600)	(15,000)	(15,000)	(15,000)	(84,200)
Water Distribution	(2,250)	(2,250)	(2,250)	(2,250)	(2,250)	(11,250)
Water Production	(50)	(50)	(50)	(50)	(50)	(250)
Estimated Operating impact Total	-\$161,200	-\$154,000	-\$140,700	-\$134,400	-\$125,900	-\$792,350

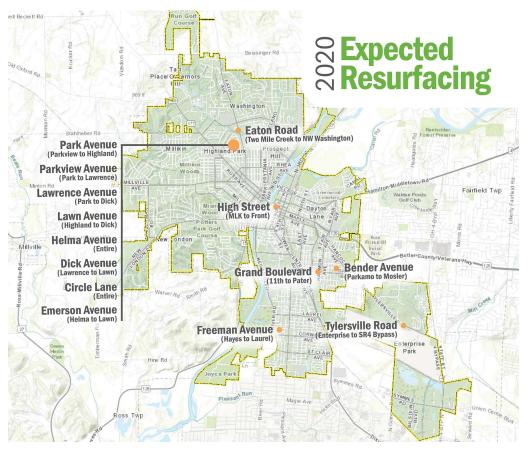
# Hamilton | Highlight | Annual **Street Program**

The City's resurfacing program will add more streets to the program in 2020 with the help of the new Gas Tax revenue and the remaining proceeds from the South Hamilton Crossing project.

Each year, the City of Hamilton invests approx. \$2.0 - 2.5 million dollars in street reconstruction.

From 2004 to 2019, the City has payed a total of 69.7 of the City's total 257.8 miles of Streets. including ODOT projects. During this time frame, approximately 48.1% of centerline miles were paved on the east side of the City and 51.9% on the west side.

Because of the new State fuel tax and local license plate fees, along with leftover dollars from the under-budget South Hamilton Crossing project, 2.7 miles of additional paving projects are planned for this year.



# **Planned street projects include:**

- Park Avenue from Parkview Avenue to Highland Avenue
- Parkview Avenue from Park Avenue to Lawrence Avenue
- Lawrence Avenue from Park Avenue to Dick Avenue
- Dick Avenue from Lawrence Avenue to Lawn Avenue
- Emerson Avenue from Helma Avenue to Lawn Avenue
- Freeman Avenue from Haves Avenue to Laurel Avenue
- Bender Avenue from Parkamo Avenue to Mosler Avenue

- All of Helma Avenue
  - All of Circle Lane
  - High Street from Martin Luther King Jr. Boulevard to Monument Avenue
  - Eaton Avenue from Two Mile Creek to NW Washington Boulevard
  - Grand Boulevard from 11th Street to Pater Avenue\*
  - Tylersville Road from Hamilton Enterprise Park Drive to the City limit at Bypass 4

# 2020 Budget Department Overviews

The following section illustrates the purpose and function of the City of Hamilton's various departments and divisions. Each department overview includes: the department's mission, description, and, if applicable, division descriptions; an organizational chart providing a snap-shot of how the department fits into the City organization as a whole; accomplishments in 2019 and goals for 2020; and tables and charts illustrating historical and current financial data, staffing levels, and key performance indicators.

This section is intended to illustrate the City of Hamilton as it appears from an organization-wide standpoint. Each of the departments and divisions shown in this section are considered to be connected as organizational units, although some may be accounted for separately in the City's financial records. A detailed display showing both historical and current financial information for each appropriated fund for the City can be found in the Financial Summaries section of this budget document.

We felt it important, however, to illustrate financial information that reflects City operations from an organizational perspective rather than from an accounting structure to represent the operations of the City and provide information that is easily understood by our audience – the citizens of Hamilton.



# **How to Use This Section**

Mayor & City Council Mayor Patrick Moeller /ice Mayor Michael Rya Carla Fiehrer Robert Brown Susan Vaughn Eirc Pohlman Tim Naab



The Organizational Chart provides a snapshot of how the department is organized in relation to the City organization as a whole. This chart illustrates the divisions associated with each department.

#### **Department Mission**

The City Clerk's Office provides support for the Mayor, Vice Mayor, and members of City Council and maintains a commitment to delivering high quality services to the City's residents.

**Department Des** 

**tion** 

The City Clerk's Office s and City Council through th and meeting packets for a Offices of the Mayor paration of minutes

The Department Mission section provides the reader with the overarching mission that guides the actions and decisionmaking of each department, defining its purpose and role within the City. The Department section illustrates each department's function as well as operational responsibilities and priorities.

#### Accomplishments in 2019

- The Office of the City Clerk began digitizing the City's Codified Ordinances and Resolutions.
- The Office of the City Clerk is reorganizing the committees and subcommittees of City Council. An internal census was conducted to create a clear and concise list of information on each City committee and commissions. This has provided a great deal of insight as to regulations that need to be updated or improved to help these bodies function more consistently and smoothly.
- A new sound system in the City Council Chambers was installed to meet the City's growing needs. Additionally, the City Clerk has been pushing for more visual aids. This has included broadcasting City Council Meeting through TvHamilton as both a live stream and on television.
- The Office of the City Clerk has been working with the City's new internal Law Department to help intergrade them into the legislative process.

#### Goals for 2020

- The City Clerk will continue to digitize the City's ordinances and resolutions and bring more forms into a digital media in 2020.
- The City Clerk would like to get each City committee or commission a webpage on the City's website. While some committees are on the website, many are not listed. For transparency and to reduce confusion, the City Clerk's Office would like all City committees with basic information about each one of them listed on the City website in 2020.
- A new agenda manageme investigated in 2020 to po

ftware will be ally reduce the amount of

ets.

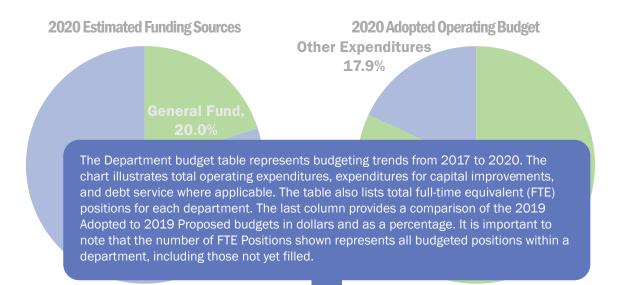
time TI The C ei well t ye Meet a be sig th furthe

The Goals section outlines the goals of each department for the coming budget year. Setting goals, aligning operations, and tracking achievements is critical to the success of the City.

#### **Budgetary Highlights**

The 2020 Adopted Budget includes a High School Co-op position to assist the City Clerk with support to the City's elected officials. This position is measured at 0.5 FTE.

The Accomplishments section details major departmental achievements in 2019.



City Clerk	2017 Actual	2018 Actual	.9 Adopted	2019 Projected	2020 Adopted	Change	from 2019 Adopted
All Funds Operating Budget							
Personnel & Employee Benefits	64,787	69,539	74,397	72,188	84,021	9,624	12.94%
Other Expenditures	10,156	17,065	17,240	10,371	18,340	1,100	6.38%
<b>Operating Total</b>	\$74,943	\$86,604	\$91,637	\$82,559	\$102,361	\$10,724	<b>11.70</b> %
Capital Improvements	-	-	-	_	-	_	N/A
Debt Service	-	-	-	-	-	-	N/A
Budgeted FTE Positions	1.50	1.50	1.00	1.00	1.50	0.50	50.00%

City Clerk Key Performance Indicators	Benchmark	Actual 2018	Actual 2019	Target 2020
Number of public records requests made to City Clerk	40	7	15	20
Number of agendas created for City Council meetings	21	27	24	25
Assisted with the creation of ordinances	120	130	142	120
Assisted with the creation of resolutions	60	70	68	70



The Key Performance Indicators (KPI) table measures the strategic performance of each department. The tables are unique to each department and offer substantive insight into how the City is working to achieve its goals. The benchmark column represents the annual goals for each department. Actual activity will be shown in the 'Actual 2018' column, current activity will be shown in the '2019 Actual' column, and the target for next year will be listed in the '2020 Target' column.

# **City Clerk**

#### Mayor & City Council

Mayor Patrick Moeller (ice Mayor Eric Pohlman Carla Fiehrer Robert Brown Tim Naab Michael Ryan Susan Vaughn

City Clerk Nick Garuckas

#### **Department Mission**

The City Clerk's Office provides support for the Mayor, Vice Mayor, and members of City Council and maintains a commitment to delivering high quality services to the City's residents.

### **Department Description**

The City Clerk's Office supports the Offices of the Mayor and City Council through the preparation of minutes and meeting packets for all meetings of City Council and committees of Council. In addition, the City Clerk updates the City's Codified Ordinances, publishes meeting notices, fulfills public information requests, and oversees subcommittees of City Council, the liquor permit application process, and special projects as assigned by City Council.

#### Accomplishments in 2019

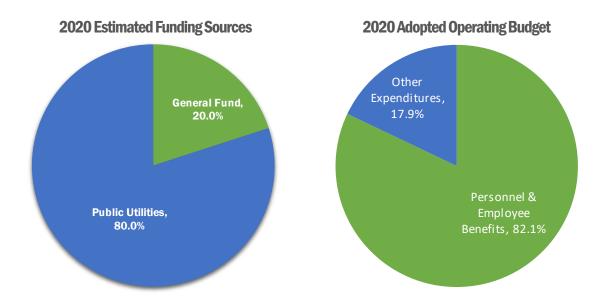
- The Office of the City Clerk began digitizing the City's Codified Ordinances and Resolutions.
- The Office of the City Clerk is reorganizing the committees and subcommittees of City Council. An internal census was conducted to create a clear and concise list of information on each City committee and commissions. This has provided a great deal of insight as to regulations that need to be updated or improved to help these bodies function more consistently and smoothly.
- A new sound system in the City Council Chambers was installed to meet the City's growing needs. Additionally, the City Clerk has been pushing for more visual aids. This has included broadcasting City Council Meetings through TvHamilton as both a live stream and on television.
- The Office of the City Clerk has been working with the City's new internal Law Department to help intergrade them into the legislative process.

# Goals for 2020

- The City Clerk will continue to digitize the City's ordinances and resolutions and bring more forms into a digital media in 2020.
- The City Clerk would like to get each City committee or commission a webpage on the City's website. While some committees are on the website, many are not listed. For transparency and to reduce confusion, the City Clerk's Office would like all City committees with basic information about each one of them listed on the City website in 2020.
- A new agenda management software will be investigated in 2020 to potentially reduce the amount of time necessary to create and manage agenda packets. The City Clerk is optimistic that if these program test well that the time it takes to prepare for a Council Meeting for the City Clerk and Law Department will be significantly reduced. This will create more time to further move other initiatives forward.

#### **Budgetary Highlights**

The 2020 Adopted Budget includes a High School Co-op position to assist the City Clerk with support to the City's elected officials. This position is measured at 0.5 FTE.



City Clerk	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from	2019 Adopted
All Funds Operating Budget							
Personnel & Employee Benefits	64,787	69,539	74,397	72,188	84,021	9,624	12.94%
Other Expenditures	10,156	17,065	17,240	10,371	18,340	1,100	6.38%
Operating Tota	I \$74,943	\$86,604	\$91,637	\$82,559	\$102,361	\$10,724	<b>11.70%</b>
Capital Improvements	-	-	-	-	-	-	N/A
Debt Service	-	-	-	-	-	-	N/A
Budgeted FTE Positions	1.50	1.50	1.00	1.00	1.50	0.50	50.00%

City Clerk Key Performance Indicators	Benchmark	Actual 2018	Actual 2019	Target 2020
Number of public records requests made to City Clerk	40	7	15	20
Number of agendas created for City Council meetings	21	27	24	25
Assisted with the creation of ordinances	120	130	142	120
Assisted with the creation of resolutions	60	70	68	70

# **Mayor and City Council**

Mayor & City Council Mayor Patrick Moeller Vice Mayor Eric Pohlman Carla Fiehrer Robert Brown Tim Naab Michael Ryan Susan Vaughn

City Clerk Nick Garuckas **City Manager** Joshua Smith, ICMA-CM Civil Service Commission

#### **Department Mission**

The Hamilton City Council serves its citizens through the establishment of policy decisions and the enactment of legislation for the betterment of the community and by supporting opportunities to live, work, and play in Hamilton.

### **Department Description**

The Hamilton City Council considers and acts on matters of governmental or utility operations, which involves the establishment of policy decisions or the enactment of legislation. The Council adopts legislation pertaining to the expenditure of money, the levying of assessments, establishment of traffic regulations, and approval of the City's annual budget and all other matters of governmental nature. As the water, electric, gas, and wastewater utilities are all municipally-owned and operated in Hamilton, Council also acts on all matters involving the establishment of policy, expenditure of monies, and the establishment of rates for these utilities.

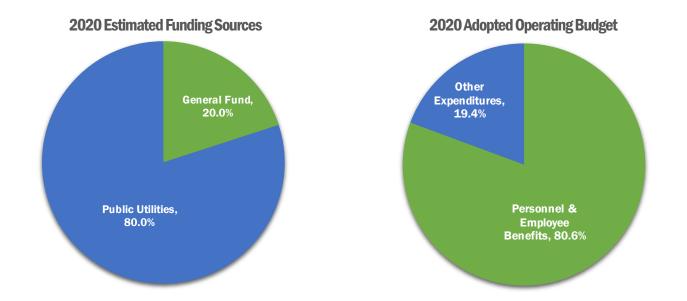
The Hamilton City Council is the direct representative of the citizens of the City of Hamilton. Pursuant to the provisions of the Charter of the City of Hamilton, the City Council is comprised of six members elected at large for staggered four-year terms. The Mayor is separately elected for a four-year term. The Vice Mayor serves two years and is the Council member who receives the highest number of votes in each Council election.

# **Goals and Accomplishments**

The goals and accomplishments of Council each year are extremely extensive and encompass nearly every aspect of municipal administration. As such, specific goals and accomplishments are not listed.

### **Budgetary Highlights**

The 2020 Adopted Budget includes increases in Personnel & Employee Benefits due to budgeting for employee benefits for two incoming council members.



City Council	2017 Actual	2018 Actual	2019 Ad- opted	2019 Projected	2020 Ad- opted	Change from 2	2019 Adopted
All Funds Operating Budget							
Personnel & Employee Benefits	68,147	62,622	62,310	61,052	65,006	2,696	4.33%
Other Expenditures	6,940	5,765	15,260	4,438	15,607	347	2.27%
Operating Tota	\$75,087	\$68,387	\$77,570	\$65,489	\$80,613	\$3,043	3.92%
Capital Improvements	-	-	-	-	-	-	N/A
Debt Service	-	-	-	-	-	-	N/A
Budgeted FTE Positions	-	-	-	-	-	-	0.0%

City Council Key Performance Indicators	Benchmark	Actual 2018	Actual 2019	Target 2020
Number of regular meetings	20	23	22	23
Number of special meetings	1	0	2	3
Number of ordinances passed	120	130	142	120
Number of resolutions passed	60	70	68	70
Number of public hearings	20	28	22	20

# **Office of the City Manager**

Mayor &		City Manager nith, ICMA-CM	
<b>City Council</b> Mayor Patrick Moeller Vice Mayor Eric Pohlman Carla Fiehrer Robert Brown	Executive Director, External Services Tom Vanderhorst	Executive Director, Infrastructure Services Jim Logan	<b>Chief of Staff</b> Aaron Hufford
Tim Naab Michael Ryan Susan Vaughn	Executive Director, Internal Services Tim Werdmann, Esq.	<b>Executive Director,</b> <b>Public Safety</b> J. Scott Scrimizzi	<b>Neighborhoods</b> Brandon Saurber

# **Department Mission**

The Office of the City Manager articulates the City's vision in a clear and engaging format to all stakeholders and provides resources to execute the vision, while developing an organizational culture that focuses on results within the framework of the City's values.

#### **Department Description**

As Chief Executive Officer for the City of Hamilton, the City Manager is appointed by the seven-member City Council and is responsible for a workforce of more than 600 permanent employees and a \$300+ million annual budget. The Council operates as the legislative branch of the City and provides policy direction to the City Manager, while the City Manager is responsible for the administration of the City departments.

In 2019, the City Manager's Office established the Neighborhoods Department to prioritize organizational communication and neighborhood outreach initiatives.

# Accomplishments in 2019

- Balanced the 2020 General Fund budget while adhering to Council's reserve policy
- Developed the Department of Neighborhoods to house the City's communications and neighborhood engagement functions.
- · Won GFOA triple crown award for transparency
- Supported the activation of the Third + Dayton development (former Ohio Casualty)

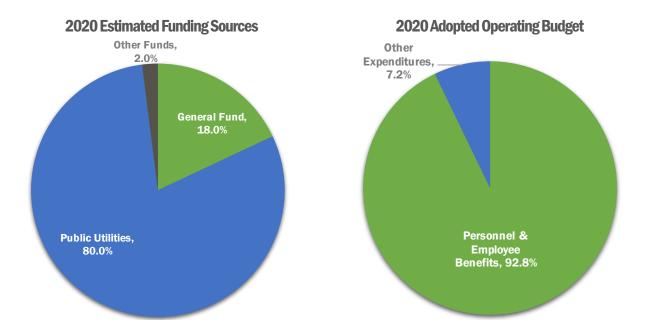
- Created a new Vacant Commercial/Industrial Property Registration
- Implemented the Neighborhood Enhancement Program to help decrease neighborhood blight
- Supported the opening of 21 small businesses

### Goals for 2020

- Continue work with Spooky Nook on the development of a mixed-use complex.
- Partner with CORE, the Hamilton Area Chamber of Commerce, and Hamilton Community Foundation on Main Street redevelopment projects
- Work with staff to develop a more robust training and evaluation schedule for city employees
- Increase engagement with neighborhoods through 17Strong
- Execute Riverfront Master Plan and Plan Hamilton
- Support events that attract visitors to Hamilton

# **Budgetary Highlights**

N/A



City Manager	2017	2018	2019	2019	2020	Change	e from 2019
	Actual	Actual	Adopted	Projected	Adopted		Adopted
All Funds Operating Budget							
Personnel & Employee Benefits	371,209	403,422	385,411	453,417	395,051	9,640	2.50%
Other Expenditures	37,765	26,141	30,455	33,311	30,455	-	0.00%
Operating Total	\$408,974	\$429,563	\$415,866	\$486,728	\$425,506	\$9,640	<b>2.32</b> %
Capital Improvements	-	-	-	-	-	-	N/A
Debt Service	-	-	-	-	-	-	N/A
Budgeted FTE Positions	2.67	2.67	2.17	2.17	2.17	-	0.00%

Please refer to the City's strategic plan on page XII for performance measures for the Office of the City Manager.

# **Civil Service & Personnel**

Mayor & City Council

Mayor Patrick Moeller Vice Mayor Eric Pohlmar Carla Fiehrer Robert Brown Tim Naab Michael Ryan Susan Vaughn

Civil Service Commission Civil Service & Personnel Jeanne Pope

#### **Department Mission**

The Civil Service and Personnel Department provides a fair and efficient human resource delivery system that allows departments the flexibility necessary to manage their workforce, improve productivity, and provide costefficient service delivery for City of Hamilton taxpayers. The department creates an environment of support and inclusion while encouraging the organization to be strategically forward-thinking for its employees and a positive influence in the community.

### **Department Description**

The Department of Civil Service and Personnel (Human Resources) is a business partner to and collaborator with all City Departments, the Civil Service Commission, and the general public. We provide services that include but are not limited to: Recruitment, Benefit Administration, Engagement, Employee/Labor Relations, Civil Service Examination Administration, and Training and Development.

# Accomplishments in 2019

- Successful growth of our wellness program by creating the Health Fair that was well-attended and informative.
- Began implementation for NeoGov Performance
   Evaluation System
- Provided highly effective recruitment venues to promote open positions in Fire, Police, and Infrastructure to capture the most sought-after candidates.

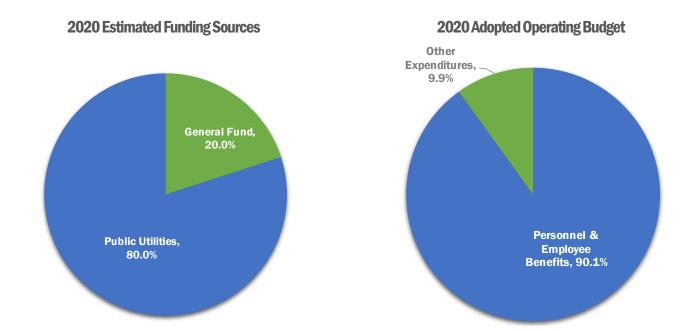
- Re-organized our new hire orientation process to create more flexibility for departments.
- The Civil Service Commission and all other work areas were supported by the staff in response to varied requests for information, staff/pay changes, health and other benefit needs

#### 2020 Goals

- Complete implementation for NeoGov Performance Evaluation System
- Formulate committee to address challenges revealed in Affirmative Action Plan
- Re-Ignite Diversity and Inclusion Commission
- Re-establish City Newsletter
- Create vehicle for middle management communication
   and development (XLMT)

#### **Budgetary Highlights**

In 2020 we will review our budget in preparation for an increase in training and development. The preparedness and efficacy of our staff relies upon our department creating programs that encourage growth and leadership at all levels.



Civil Service	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 20	L9 Adopted
All Funds Operating Budget							
Personnel & Employee Benefits	530,754	333,934	511,525	381,238	482,183	(29,342)	-5.74%
Other Expenditures	67,223	17,365	68,135	21,593	53,180	(14,955)	-21.95%
Operating Total	\$597,977	\$351,299	\$579,660	\$402,831	\$535,363	\$(44,297)	- <b>7.64</b> %
Capital Improvements	-	-	-	-	-	-	N/A
Debt Service	-	-	-	-	-	-	N/A
Budgeted FTE Positions	4.50	4.00	4.25	4.25	4.25	-	0.00%

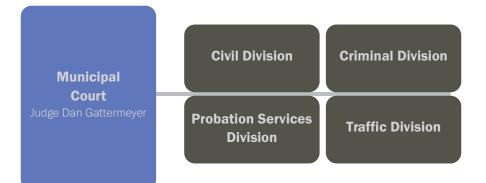
Civil Service Key Performance Indicators	Benchmark	2018 Actual	2019 Actual	2020 Target
Number of exams <sup>1</sup> administered	25	38	66	38
Number of applicants <sup>2</sup> recruited and reviewed	TBD	1,201	1,492	2,000
Number of applicants <sup>2</sup> selected for hire	TBD	72	123	118
Number of jobs published on the City's website	20	38	66	38
Number of Civil Service Commission meetings held <sup>3</sup>	24	10	12	24

<sup>1</sup>Source is Annual Schedule of Exams (open competitive, closed competitive, and open non-competitive exams)

 $^{2}\text{2015}$  is the final year that the City recruited for Hamilton City School District

<sup>3</sup>Beginning in 2017, the regular schedule was increased from one meeting per month to two meetings per month.

# **Municipal Court**



#### **Department Mission**

The Hamilton Municipal Court provides outstanding public service to the City of Hamilton, Village of New Miami, St. Clair Township, and Ross Township in a timely, efficient, and courteous manner while upholding the law and maintaining fiscal responsibility to the citizens served.

#### **Department Description**

The Hamilton Municipal Court is one of the largest, single judge Municipal Courts in the state of Ohio. Each year the Hamilton Municipal Court handles approximately 20,000 new court cases and traffic tickets. The Hamilton Municipal Court is comprised of four divisions: Civil, Criminal, Probation Services, and Traffic.

#### **Civil Division**

Hears civil disputes involving dollar amounts up to fifteen thousand dollars, small claims for monetary amounts up to three thousand dollars, and landlord-tenant disputes including evictions and rent deposits. The collection of judgments via garnishments and execution monies and/ or property and debtor trusteeships are also administered through the Civil Division, as well as appeals to the Bureau of Motor Vehicles for 12-point driving suspension and noncompliance suspensions.

#### **Criminal Division**

Handles misdemeanor criminal offenses which include, but are not limited to, personal crimes, thefts, domestic violence, and OVI's. The Criminal Division also manages the arraignment and probable cause portion of felony arrests.

#### **Probation Services Division**

Monitors individuals who have been convicted through the Hamilton Municipal Court and placed on probation as a sanction for the crime committed. These services include setting up payment plans for fines and restitution ordered by the Court. In addition, this division provides referrals to substance abuse and mental health agencies, victim advocate services, vehicle immobilization, house arrest services, and expungement and sealing of records.

#### **Traffic Division**

Enters all citations issued by the Hamilton Police Department, Butler County Sheriff's Office, Ross Township Police Department, New Miami Police Department, and Ohio State Patrol written within the Court's jurisdiction. All payments towards fines and restitution are taken at the Customer Service windows located within the Traffic Division. The division also assists the public with driving privileges and other driver's license issues.

# Accomplishments in 2019

• Maintained specialized dockets for veterans and defendants coping with mental illness.

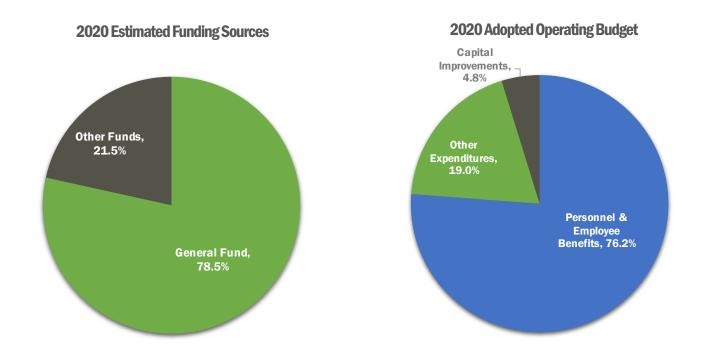
#### Goals for 2020

- Continue to provide excellent customer service to the citizens of the City of Hamilton, Village of New Miami, St. Clair Township, and Ross Township.
- Work with police agencies to upgrade technology in order to streamline the exchange of case information.
- Continue to operate efficiently under fiscal restraint.

# **Budgetary Highlights**

The Municipal Court departmental table on below has been restated for expenses for all years shown to capture the complete cost of the Municipal Court Department. These funds include the Security Projects Fund (207), Special Projects Fund (208), Capital Improvement Fund (212), Dispute Resolution Fund (221), and the Probation Services Fund (238).

In 2020, the capital improvements budget will increase by \$105,000 due to replacing the court system software.



Municipal Court		2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from	2019 Adopted
All Funds Operating Budget								
Personnel & Employee Benefi	its	1,699,258	1,663,259	1,856,142	1,840,410	1,998,140	141,998	7.65%
Other Expenditures		359,399	335,363	435,021	400,591	499,277	64,256	14.77%
Ope	erating Total	\$2,058,656	\$1,998,621	\$2,291,163	\$2,241,001	\$2,497,417	\$206,254	9.00%
Capital Improvements		26,064	23,936	20,000	-	125,000	105,000	525.00%
Debt Service		-	-	-	-	-	-	N/A
Budgeted FTE Positions		28.00	28.00	28.00	24.00	28.00	-	0.00%

# Neighborhoods

#### Mayor &

**City Council** Mayor Patrick Moeller Vice Mayor Eric Pohlman Carla Fiehrer Robert Brown Tim Naab Michael Ryan Susan Vaughn

**City Manager** Joshua Smith, ICMA-CM Neighborhoods Brandon Saurber

#### **Department Mission**

The Neighborhoods Department connects current and prospective residents to each other, information, and tools that help them to envision and build a prideful future in Hamilton.

# **Department Description**

The Department of Neighborhoods aims to retain and attract residents to safe, clean, and engaged neighborhoods in Hamilton. It is the primary support of the 17 Strong Advisory Board that works to build engagement between neighbors, between neighborhoods, and between residents and City Hall. The Department of Neighborhoods also oversees the City's 311 service request system (MyHamilton Resident Portal), website, email, social media, and other communications efforts.

# Accomplishments in 2019

N/A

# Goals for 2020

#### **311 & Frontline Focus**

 During 2020, the Department of Neighborhoods will oversee the transition to a new 311 service request system to ensure an improved user experience within the app itself and in more uniform procedures across City departments. Further, we'll be pushing out information on seasonal requests to City field personnel in a program called Frontline Focus to try to identify and fix issues before our residents need to submit them.

#### **17 Strong**

One of Neighborhoods primary responsibilities is its direct support of the 17 Strong Advisory Board and the broader network of Hamiltonians engaged in improving where they live. Beyond microgrants administration, we are leading new outreach efforts such as:

- Kickstart Your Neighborhood: Invites those that know little about 17 Strong to learn more and be introduced to some successful microgrant projects.
- Leads Summit: Event for current and prospective neighborhood leads. Will work to build capacity by instructing on engagement and facilitation techniques and connect neighborhoods to one another.
- Suburban Coalitions: This is an effort to build more consistent participation from suburban neighborhoods. We aim to host events 2-4 times in suburban neighborhoods that bring value and presentations on relevant topics.

#### Love Your Block

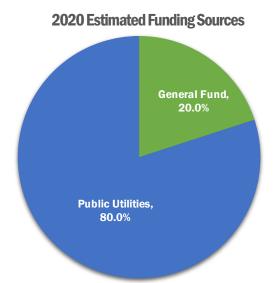
 Additional partnerships to expand our outreach and engagement includes our work on Love Your Block (LYB) with Cities of Service and our Americorps VISTAs. Love Your Block will focus on the North End and Jefferson neighborhoods to combat blight and apathy. Through Love Your Block we are also developing a new partnership with SELF (Supports to Encourage Low-Income Families) to help transition LYB to a sustainable program beyond the grant funding currently received.

#### **Communications**

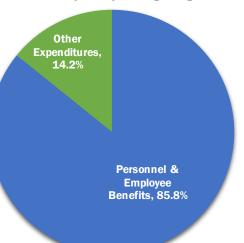
- On the communications front, Neighborhoods will launch a new city website, new print resources, community tours, and partnerships with local and regional lifestyle publications to promote the unique value of living in Hamilton.
- With the assistance of a senior-level statistics class at Miami University, thanks to professor and 17 Strong Advisory Board member Byran Smucker, we've reevaluated our survey methodology. Many of our future KPIs will rely on the benchmark we hope to develop prior to year-end with the approach to the survey.

# **Budgetary Highlights**

The Neighborhoods Department is a newly created department that absorbed two employees from other departments. The initiatives of this department were split among other departments and are now housed concisely with Neighborhoods. Highlights in the budget include a continued to commitment to the 17 Strong initiative to the tune of \$50,000. Additionally, the second year of grant funds for the Love Your Block program is an additional \$12,500.



#### **2020 Adopted Operating Budget**



Neighborhoods	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 201	9 Adopted
All Funds Operating Budget							
Personnel & Employee Benefits	-	-	-	-	298,731	298,731	N/A
Other Expenditures	-	-	-	-	49,500	49,500	N/A
Operating Total	\$-	\$-	\$-	\$-	\$348,231	\$348,231	N/A
Capital Improvements	-	-	-	-	-	-	N/A
Debt Service	-	-	-	-	-	-	N/A
Budgeted FTE Positions	-	-	-	3.00	3.00	3.00	N/A

Neighborhoods Key Performance Indicators	Benchmark	2018 Actual	2019 YTD	2020 Target
Expand use of 311 by 10%	6,177	4,223	6,177	6,795
Expand digital audience by 10%	411,059	366,583	411,059	452,165

# Hamilton | EmPower Highlight | Hamilton

EmPower Hamilton helps local families in need through the Salvation Army and the Emergency Money Fund utility support programs. These programs play a critical role by helping Hamilton residents avoid service disconnections in times of need. In 2019, this partnership assisted more than 92 families in our community!

EmPower Hamilton allows Hamilton Utility customers to make direct contributions to our partner organizations through their monthly utility bills. 100% of these donations are forwarded to the Hamilton Community Foundation for use by the Salvation Army and the Emergency Money Fund to help those in need in our community.

# Ask me how you can make a difference with



# 2020 Budget External Services



The Department of External Services was created in July 2017 to oversee the City's external activities, which directly impact Hamilton citizens. External Services' mission is to foster economic growth and development while focusing on residential services and amenities through its five departments: Building, Economic Development, Health, Planning, and Resident Services.

Although Parks is included as an external service to Hamilton residents, the City does not oversee the administration of the parks system. The Hamilton Parks Conservancy oversees the daily operations of the parks system and the City provides assistance to and services for the Conservancy.



# Building

Mayor &

**City Council** Mayor Patrick Moeller Vice Mayor Eric Pohlman Carla Fiehrer Robert Brown Tim Naab Michael Ryan Susan Vaughn

**City Manager** Joshua Smith, ICMA-CM Executive Director, External Services Tom Vanderhorst

**Building** Ken Rivera

#### **Department Mission**

The Building Department prioritizes safety first, approves permits, and provides inspections on the first attempt as often as possible. We encourage and practice effective, early communication so that we can help the customer achieve success on every project

### **Department Description**

Building regulates construction of commercial and residential buildings and administers several codes, which among others, includes the building code, electrical code, plumbing code, and mechanical code. Property owners and all contractors are required to submit plans and applications before starting work or changing the use of a building or space within a building. The Department of Building reviews plans for code compliance and issues permits which allow work to begin. As construction proceeds, Building staff inspects the work for compliance with the approved plans. Building is also responsible for registering licensed contractors and trades people to perform work within the City for Plumbing, HVAC, Gas and Electric.

# Accomplishments in 2019

- Began transition to Cityworks for online permitting software.
- Maintain ability for inspections to almost always be scheduled for the following business day.
- Eliminated all remaining hardcopy files in 345 High St. by converting to electronic records. All records are now completely digitized.
- Established a more reliable backup for plumbing inspections.
- Capitalized upon contractual services for commercial plan reviews that allowed for long-term reduction in FTE's for the department.

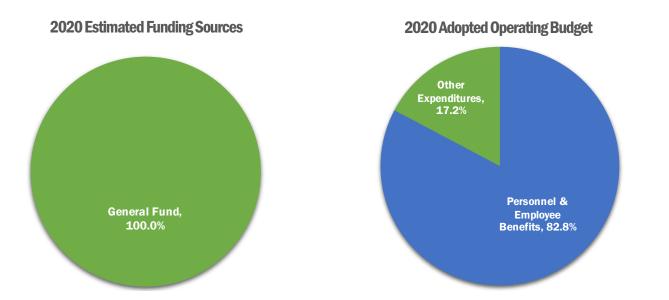
### Goals for 2020

- Complete implementation and transfer to Cityworks software.
- Eliminate at least 50% of walk-ins and phone calls after Cityworks go-live date.
- Achieve average plan review turnaround time of 1 week or less.
- Maintain inspection scheduling for next business day as much as possible.
- Add options via additional staff certifications for commercial plan reviews.

# **Budgetary Highlights**

Building continues to see a high volume of permit and inspections. In 2019, department's revenues reached a record high, almost doubling the expenditures for the year. This is in part due to some cuts that were made to increase the department's efficiency, but mostly due to the larger commercial projects that took place throughout the year. The largest amounts were seen at Kettering / Fort Hamilton Hospital which has been going through many renovation projects in an effort to upgrade their entire facility.

84 Department Overviews



Building	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 20	19 Adopted
All Funds Operating Budget							
Personnel & Employee Benefits	578,970	625,397	562,540	489,621	460,742	(101,798)	-18.10%
Other Expenditures	34,155	71,371	87,928	33,486	96,028	8,100	9.21%
Operating Total	\$613,125	\$696,768	\$650,468	\$523,107	\$556,770	\$(93,698)	<b>-14.40</b> %
Capital Improvements	-	-	-	-	-	-	N/A
Budgeted FTE Positions	6.25	6.40	5.40	4.20	4.20	(1.20)	-22.22%

Building Key Performance Indicators	Benchmark	Actual 2018	Actual 2019	2020 Target
Maintain average two week plan review turnaround	N/A	2 weeks	2 weeks	1 week
Provide next business day inspection scheduling 100% of the time	100%	90%	100%	100%
Total number of commercial permits issued	N/A	465	479	400
Total number of residential permits issued	N/A	344	285	250

# **Economic Development**

# Mayor &

**City Council** Mayor Patrick Moeller Vice Mayor Eric Pohlman Carla Fiehrer Robert Brown Tim Naab Michael Ryan Susan Vaughn

**City Manager** Joshua Smith, ICMA-CM Executive Director, External Services Tom Vanderhorst

Economic Development Jody Gunderson

#### **Department Mission**

To foster economic development activities that retain and create jobs, increase the local tax base, and improve the sustainability and quality of life for the citizens of Hamilton.

### **Department Description**

Supports business retention, expansion, and attraction while also working to enhance the quality of life for Hamilton businesses and residents. The Department collaborates with every City department and many community partners to achieve these objectives.

# Accomplishments in 2019

- 80 Acres Farms completed Phase I of their Hamilton Enterprise Park facility and announced a further \$26.9 million investment. This building is the country's first fully automated farm and uses the kind of cutting edge technology that will be used to make the food of the future.
- The international joint venture Infinite Acres announced Hamilton as the location of its headquarters. Both Infinite Acres and 80 Acres Farms are now located on the top floor of 345 High Street in downtown Hamilton.
- Tano Bistro and The Casual Pint both opened as anchor tenants on the first floor of the Marcum Apartment development. Two other restaurants, Fretboard Brewing & Public House and Billy Yanks Burgers & Brews, announced plans to open on Main Street. In total, nine food & drink locations opened in 2019, including Hamilton's first Chipotle.
- JWF Technologies completed a 50,000 square foot, \$4.25 million building at Hamilton Enterprise Park and now employs 43 people.
- 11 new small businesses opened in 2019, and six existing businesses expanded their service or space.

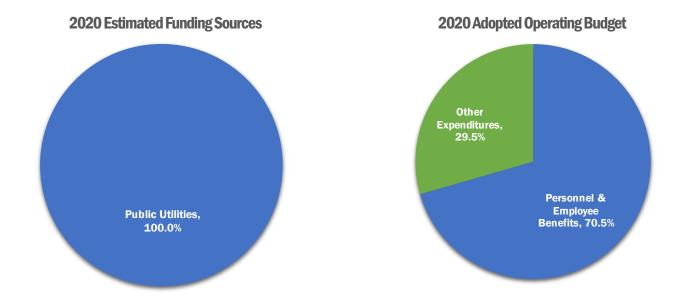
- Darana Hybrid completed renovations on 903 Belle Avenue, a vacant and deteriorated industrial building in Lindenwald.
- Hamilton Caster, which has been part of the community for over 100 years, bought the site of the former Hamilton Inn and broke ground on a \$6.5 million, 60,000 square foot office and manufacturing facility.
- The \$1.8 million renovation of the Davis Building on Main Street was completed, adding three new storefronts and 12 upper floor residential units at the corner of Main and D Streets.
- Industrial Realty Group began renovations on Third + Dayton (formerly the Ohio Casualty buildings). The \$5+ million project has created 70 apartment units on the top three floors of the largest building

# Goals for 2020

- Increase gross wages by \$50 million.
- Achieve \$25 million in gross estimated cost of construction via permits year over year (12-month moving average).
- Reduce vacancy rate by 5% by December 31, 2020.
- Facilitate closer collaboration between education institutions and the business sector in the community and across the region..

# **Budgetary Highlights**

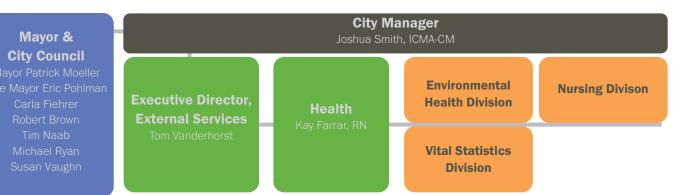
Economic Development shows a small increase in salaries due to cost-of-living increases. Other expenditures will increase in 2020 as the department continues to attract new businesses and development within the city.



Economic Develo	opment	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 2	019 Adopted
All Funds Operating B	udget							
Personnel & Employee I	Benefits	893,266	1,023,728	989,363	938,912	948,085	(41,278)	-4.17%
Other Expenditures		326,399	273,834	439,580	296,576	396,037	(43,543)	-9.91%
	<b>Operating Total</b>	\$1,219,665	\$1,297,562	\$1,428,943	\$1,235,488	\$1,344,122	\$(84,821)	- <b>5.94</b> %
Capital Improvements		-	-	-	-	-	-	N/A
Debt Service		-	-	-	-	-	-	N/A
Budgeted FTE Positions		8.17	9.17	9.17	7.87	7.87	(1.30)	-14.18%

Economic Development Key Performance Indicators	Benchmark	Actual 2018	Actual 2019	2020 Target
Increase gross wages	\$100MM	\$50MM	\$50MM	\$50MM
Gross estimated cost of construction via permits year over year (12-month moving average)	\$15MM	\$42.4MM	\$81.2MM	\$50MM
Reduce commercial vacancy rate	10%	5%	5%	5%

# Health



#### **Department Mission**

The mission of the City of Hamilton Health Department is to promote community health and safety through education and wellness, disease prevention, and emergency preparedness. We seek to meet the needs of the City by serving as a public health advocate and liaison between our stakeholders and our community partners.

#### **Department Description**

The Health Department regulates compliance with applicable local and State health codes related to food services, public swimming pools, grocery stores, tattoo and body art licensures, school buildings, rabies and communicable disease surveillance, public nuisances, building interior environments and private water and septic systems. The Health Department provides services in the following areas listed below:

#### **Environmental Health**

Environmental Health responsibilities include enforcing all State health code requirements and compliance governing food/restaurant licensing and inspections, public swimming pools licensing and inspecting, tattoo and body art establishments licensing and inspecting, rabies surveillance, infectious waste, solid waste, private water systems and sewage treatment systems, enforcement of the smoking ban for enclosed public spaces, school inspections, jail inspections, and complaint investigation on interior residential buildings.

#### **Vital Statistics**

Vital Statistics files and issues birth and death certificates, correction affidavits, adoptions, and paternity declarations, and issues burial permits.

#### Nursing

Public Health Nursing monitors health trends and identifies risk factors unique to our specific community. Nursing conducts surveillance of communicable diseases and orders isolation and prophylaxis as needed for communicable diseases. In the event of a public health emergency, Nursing establishes the health-related priorities for interventions to provide the greatest benefit to the community while collaborating with community partners. In addition, Nursing also serves on various partner advisory boards aimed to provide education and address health issues affecting the vulnerable and high-risk populations within the community.

# Accomplishments in 2019

- Completed all requirements and applied for accreditation through the Public Health Accreditation Board (PHAB) and are awaiting a visit from the site reviewers to receive accreditation.
- Performed 908 inspections of food service operations and retail food establishment.
- Completion of restaurant plan reviews to license 117
   new restaurants
- Received 3,500 complaints and conducted 5,112 nuisance investigations successfully completing 93.7% (3,279) of them
- Prevented secondary spread of Hepatitis A by containing the initial outbreak.

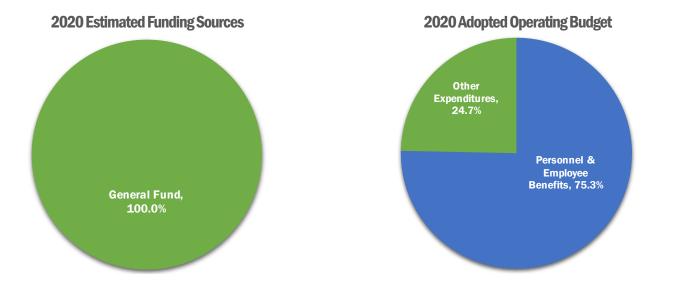
# Goals for 2020

- Receive State-Mandated Accreditation.
- Complete the Community Health Assessment and Community Health Improvement Plan as required for the next round of the next round of accreditation.

- Establish enforcement procedures of the new State of Ohio Tobacco 21 law that passed in October of 2019
- Ensure a healthy population and environment by promptly investigating communicable diseases and licensing and inspecting facilities under State of Ohio rules.

#### **Budgetary Highlights**

In 2020, the City is transferring the enforcement of housing and commercial property maintenance standards previously under the Health Department to the Department of Residence Services. This move will reduce the Health Department staff by two while concentrating remaining Health resources on public health and inspections required under State law and aligns with the models adopted in most Ohio communities



Health	2017	2018	2019	2019	2020	Change from 201	9 Adopted
	Actual	Actual	Adopted	Projected	Adopted		
All Funds Operating Budget							
Personnel & Employee Benefits	1,162,618	1,108,124	860,634	927,999	964,533	103,899	12.07%
Other Expenditures	531,814	302,312	340,408	248,503	315,930	(24,478)	-7.19%
Operating Total	\$1,694,431	\$1,410,436	\$1,201,042	\$1,176,502	\$1,280,463	\$79,421	<b>6.61</b> %
Capital Improvements	-	-	-	-	-	-	N/A
Budgeted FTE Positions	16.75	13.70	9.20	9.20	12.20	3.00	32.61%

Health Key Performance Indicators	Benchmark	Actual 2018	Actual 2019	2020 Target
Surveillance, investigation, and prevention of communicable disease spread	100% of reported diseases	1,299	1,068	100%
Health promotion and education for the underserved	20 sessions	205	15	20
Inspect as required the State Mandated programs under ODH: FSO, RFE, Pools, Tattoo Establishments, etc.	1,900	2,000	2,000	1,900
Become an accredited health department	Accreditation	-	-	Achieved

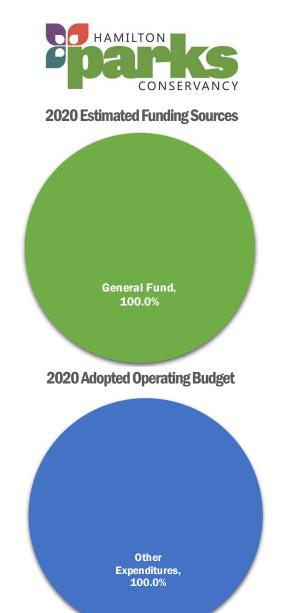
# **Parks**

#### **Department Mission**

The Parks & Recreation Division, formerly part of the Public Works Department, was dissolved in December 2014 and reorganized on January 2015 as the Hamilton Parks Conservancy, a 501 (c) 3 not-for-profit organization. The City's contribution to the Parks Conservancy is shown under the Parks Operating Budget in Other Expenditures, where all preceeding years have been restated, so that we can present the full scope the City's share of our parks and recreation services to citizens. The Parks Conservancy provides services to residents at a lower cost, due to fundraising capabilities, and focuses solely on managing and expanding Hamilton's parks.

# **Budgetary Highlights**

The Hamilton Parks Conservancy is funded by several City funds and by private donations. The budget included below shows the City's contribution to the Conservancy from the General Fund. Contributions made in the form of services provided or funding provided are included in the Financial Summaries--Special Revenue Funds section beginning on page 137. These funds include the Hamilton Capital Improvement Fund, Refuse Fund, and CDBG Funds and do not break out separately expenditures related to the Conservancy.



Parks	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 20	019 Adopted
Parks Operating Budget							
Personnel & Employee Benefits	-	-	-	-	-	-	N/A
Other Expenditures	1,325,722	1,325,431	1,170,000	1,592,206	1,170,000	-	0.00%
Operating Tota	I \$1,325,722	\$1,325,431	\$1,170,000	\$1,592,206	\$1,170,000	\$-	0.00%
Capital Improvements	-	-	-			-	N/A
Budgeted FTE Positions						-	N/A

# Hamilton Highlight RiversEdge at Marcum Park

In September 2018, the American Planning Association (APA) named RiversEdge at Marcum Park as one of five Great Public Spaces on the APA's annual Great Places in America List. APA's Great Places in America program recognizes the streets, neighborhoods, and public spaces in the United States demonstrating exceptional character, quality, and planning—attributes that enrich communities, facilitate economic growth, and inspire others around the country.



The Great Neighborhoods, Great Streets, and Great Public Spaces of 2018 are places that are unique and exemplary in their amenities and infrastructure, cultural identity, and use of sustainable and innovative practices.

RiversEdge at Marcum Park is one of the top reasons for Hamilton's resurgence in recent years. With events such as David Shaw's Big River Get Down, the Hamilton Flea, and the award-winning free summer concert series, this park attracts thousands of visitors to the urban core every year. Additionally, the Marcum Apartments project was announced as a direct result of Marcum Park itself, and these amenities together have drawn a lot of attention from other investors and developers.



# Planning

Mayor & City Council

Mayor Patrick Moeller /ice Mayor Eric Pohlmar Carla Fiehrer Robert Brown Tim Naab Michael Ryan Susan Vaughn

**City Manager** Joshua Smith, ICMA-CM Executive Director, External Services Tom Vanderhorst

**Planning** Liz Hayden

# **Department Mission**

The Planning Department fosters a sustainable, healthy, safe, and well-planned City. Through purposeful planning, effective enforcement, and meaningful activities, the Planning Department works to support and encourage strong neighborhoods, quality opportunities, and a safe environment. The Planning Department protects Hamilton's stakeholders through determining the highest and best use of land resources.

### **Department Description**

The Planning Department is involved in community development, land use management, and a wide variety of other planning-related tasks. The Planning Department is responsible for developing and implementing the Comprehensive Plan and other long-range planning initiatives. The Planning Department is also responsible for zoning compliance, including rezoning, conditional uses and change of occupancy, and the administration of the Planning Commission, the Board of Zoning Appeals, and the Architectural Design Review Board. Additionally, this department works to review alley/street vacations, lot/split combinations, and community research/demographics.

The Planning Department serves as the City's liaison to following the three boards:

#### **Planning Commission**

The Planning Commission is responsible for reviewing rezoning requests, text amendments, conditional use permits, planned unit developments, preliminary and final subdivision plats, street and alley vacations as well as street name changes. Recommendations are then forwarded to City Council for final action.

#### **Board of Zoning Appeals**

The Board of Zoning Appeals is responsible for hearing and deciding appeals and variances to the City of Hamilton Zoning Ordinance.

#### Architectural Design Review Board

The Architectural Design Review Board is responsible for reviewing and approving/denying exterior work projects on buildings and structures located within one of the City's historic districts or on sites within the city that have historical significance.

### Accomplishments in 2019

- Launched Plan Hamilton implementation efforts through developing citizen task forces around Improving Our Housing Stock and Developing Neighborhood Leadership and Engagement. The citizen groups have made progress on both focus areas.
- Established and began implementing Traditional Neighborhood zoning in Hamilton urban core neighborhoods.
- Rezoned the riverfront Entertainment Mixed Used Development to help foster development that attracts people to Hamilton's riverfront.
- Completed a general update to the Hamilton Zoning Ordinance that modernized outdated regulations to improve and streamline development.
- Updated the Architectural Design Review Board guidelines to provide a better decision-making framework for the board and to provide better guidance for applicants.

# Goals for 2020

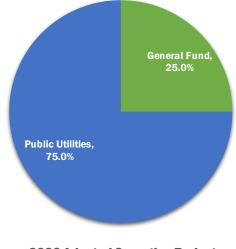
- Complete and implement Short Term Rental regulations.
- Complete Hamilton's first Active Transportation Plan and apply for Safe Routes to School funding to improve pedestrian accessibility around Hamilton's elementary schools.
- Continue to make improvements to our Zoning Ordinance, including establishing a use chart to make it more userfriendly.

- Continue implementing Traditional Neighborhoods zoning in Hamilton's urban and traditional neighborhoods.
- Update Hamilton's subdivision regulations.
- Continue to collaborate with citizens on implementing Plan Hamilton objectives.
- Maintain an average plan review turnaround time of less than a week and provide excellent customer service to applicants.
- Continue to strive to assist in high quality development that improves our community, especially in key corridors such as the riverfront, Route 4, Pleasant Avenue, and the west side commercial area.
- Dispense of 30 Land Bank properties.

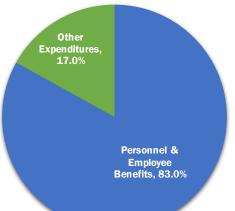
#### **Budgetary Highlights**

The Planning Department eliminated the Senior Planner position, reducing FTEs by 1. Demolition of Property budget was re-established in 2020.

#### 2020 Estimated Funding Sources



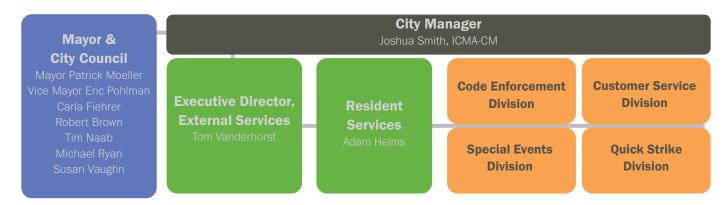
#### 2020 Adopted Operating Budget



Planning	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change fro	m 2019 Adopted
All Funds Operating Budget							
Personnel & Employee Benefits	555,628	598,195	523,602	485,880	501,256	(22,346)	-4.27%
Other Expenditures	288,101	194,597	43,718	37,690	102,400	58,682	134.23%
Operating Total	\$843,729	\$792,792	\$567,320	\$523,570	\$603,656	\$36,336	<b>6.40</b> %
Capital Improvements	-	-	-	-	-	-	N/A
Budgeted FTE Positions	7.40	6.40	5.90	5.70	5.70	(0.20)	-3.39%

Planning Key Performance Indicators	Benchmark	Actual 2018	Actual 2019	2020 Target
Maintain an average plan review turnaround time of less than a week	1 week	< 1 week	< 1 week	< 1 week
Ensure 100% of applicants for projects going to Planning boards have had a pre-application meeting with Planning staff prior to board review	100%	100%	100%	100%
Ensure that no more than 5% of projects going to Planning boards require a second board meeting	5%	5%	<5%	<5%
Ensure that 100% of public notices for Planning boards are received by residents in a timely manner (within the identified notification period)	100%	100%	100%	100%

# **Resident Services**



# **Department Mission**

The Resident Services Department provides City services to ensure the best quality of life in Hamilton. These services include managing refuse and recycling collection, code enforcement, nuisance abatement, facilitating special events, programming RiversEdge Amphitheater and implementing an overarching customer service initiative in an effort to make City services more accessible to the public.

#### **Department Description**

The Department of Resident Services is comprised of four divisions: Code Enforcement, Customer Service, Special Events, and the Quick Strike Team.

#### **Code Enforcement Division**

The Code Enforcement Division is a new initiative in 2020. Code Enforcement will work in conjunction with the Quick Strike Team, the Health Department and the Neighborhoods Department to abate nuisance issues, remediate blight, and address resident concerns in the City's seventeen (17) neighborhoods.

#### **Customer Service Division**

Responsible for the implementation and oversight of a Customer First Initiative in order to foster positive interactions and relationships with our residents and customers.

#### **Special Events Division**

Responsible for facilitating special events in the City of Hamilton and producing the RiversEdge Summer Concert Series, Whimmydiddle Music Festival, and David Shaw's Big River Get Down.

#### **Quick Strike Team**

Responsible for the maintenance and general appearance of the City's neighborhoods and primary corridors. The Team maintains all city-owned and Land Bank properties, performs nuisance abatement on properties cited for code violations, conducts daily trash collection in the High Street Business District and other areas throughout the city, and performs duties to assist other City departments as needed

# Accomplishments in 2019

- Provided daily trash collection twice per day, 365 days/ year for participating businesses in the High Street Business District.
- Continued to focus on litter, nuisance patrol, and remediation in primary corridors and alleys. Assisted in the abatement of more than 2,000 nuisance violations.
- Abated 314 nuisance issues in the Propsect Hill neighborhood as part of the City's Neighborhood Enhancement Program (NEP)
- Quick Strike Team performed routine maintenance on all City-owned, Land Bank and Hardest Hit Fund properties.
- Quick Strike Team assisted Health Department by conducting property maintenance on derelict properties and abating nuisance citations issued by the Health Department.
- Resident Services administration continued to work with Health Department to revise penalties and billing structure for Health Code violations.
- Streamlined service request and work order processes within CityWorks to simplify data entry in the field . All 311 requests and all work orders are sent to Quick Strike Team in real time via tablets in vehicles.
- Produced 12 concerts and 2 music festivals at RiversEdge Amphitheater attended by more than 30,000 people with an estimated local economic impact of more than \$1 million.

# Goals for 2020

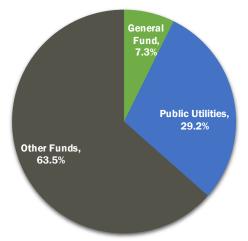
- Implement code enforcement policies and procedures within the Resident Services Department.
- Manage the Refuse and Recycling contract and coordinate with Rumpke and customers as needed.
- Provide nuisance abatement in support of code enforcement.
- Revise Codified Ordinances to reflect organizational changes and streamlined processes.
- Assist with the Neighborhood Enhancement Program with concentrated nuisance abatement efforts in designated areas.
- Continue efficient and timely maintenance of City-owned and Land Bank properties.
- Continue daily trash collection for downtown businesses along High Street and daily litter patrol on High/Main Street from Route 4 to Eaton Avenue.
- Increase voluntary compliance for code enforcement orders by 5%
- Produce at least 15 concerts at RiversEdge Amphitheater for the community.
- Facilitate and provide support for special events as needed.

### **Budgetary Highlights**

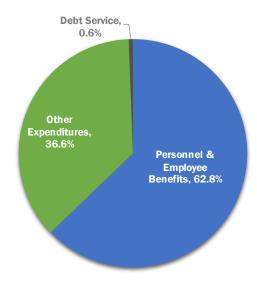
Addition of ten (10) seasonal employees to assist with Code Enforcement efforts resulting in a net savings to the City's General Fund of approximately \$25,000.

\$300,000 to renovate an existing building owned by the City to serve as a permanent work location for the Quick Strike Team and to purchase vehicles to accommodate code enforcement efforts.





#### 2020 Adopted Operating Budget



# **Resident Services Cont.**

Resident Services	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 2	019 Adopted
Resident Services Operating Budget							
Personnel & Employee Benefits	606,787	719,571	642,679	659,058	709,459	66,780	10.39%
Other Expenditures	119,926	169,662	140,272	172,115	170,272	30,000	21.39%
Operating Total	\$726,713	\$889,233	\$782,951	\$831,172	\$879,731	\$96,780	12.36%
Capital Improvements	111,746	90,828	50,000	18,314	-	(50,000)	-100.00%
Budgeted FTE Positions	8.90	9.80	9.80	9.80	17.90	8.10	82.65%
Golf Operating Budget							
Personnel & Employee Benefits	503,155	518,596	503,062	514,253	513,123	10,061	2.00%
Other Expenditures	581,735	583,812	636,880	610,144	636,830	(50)	-0.01%
Operating Total	\$1,084,891	\$1,102,408	\$1,139,942	\$1,124,397	\$1,149,953	\$10,011	0.88%
Capital Improvements	113,921	90,743	-	-	-	-	N/A
Debt Service	104,021	12,403	12,667	12,659	12,667	-	0.00%
Budgeted FTE Positions	22.20	15.70	15.60	15.60	24.60	9.00	57.69%
Quick Strike Team Operating Budget							
Personnel & Employee Benefits	138,556	189,813	282,632	311,542	290,532	7,900	2.80%
Other Expenditures	51,685	67,309	75,000	90,038	75,000	-	0.00%
Operating Total	\$190,241	\$257,122	\$357,632	\$401,579	\$365,532	\$7,900	<b>2.21</b> %
Capital Improvements	-	-	15,000	113,745	-	(15,000)	-100.00%
Debt Service	-	-	-	-	-	-	N/A
Budgeted FTE Positions	1.50	2.50	2.50	4.70	4.70	2.20	88.00%
All Funds Operating Budget							
Personnel & Employee Benefits	1,248,499	1,427,979	1,428,373	1,484,852	1,513,114	84,741	5.93%
Other Expenditures	753,346	820,783	852,152	872,297	882,102	29,950	3.51%
Operating Total	\$2,001,844	\$2,248,763	\$2,280,525	\$2,357,149	\$2,395,216	\$114,691	5.03%
Capital Improvements	225,667	181,571	65,000	132,059	-	(65,000)	-100.00%
Debt Service	104,021	12,403	12,667	12,659	12,667	-	0.00%
Budgeted FTE Positions	32.60	28.00	28.00	27.00	23.60	(4.40)	-15.71%

Resident Services Key Performance Indicators	Benchmark	Actual 2018	Actual 2019	2020 Target
Resident and organizer "event satisfaction" greater than 70%	70%	100%	100%	100%
Green fees within 5% of average area green fees	5%	20% lower	15% lower	15% lower
5% growth in twilight rounds and senior golfers	5%	7.50%	45%	2.5%
# of attendees at RiversEdge Concerts	20,000	31,461	30,748	32,000
Conduct daily High Street Business District trash collection	365	365	365	365
Reduce repeat code violations at same property (voluntary compliance)	5%	9%	12%	

## 2020 Budget Internal Services



The Department of Internal Services was created in July 2017 to oversee the internal activities of the City through three departments: Finance, Law, and Strategy & Information. The Executive Director of Internal Services also works strategically with the Director of Civil Service & Personnel to ensure across-the-board excellence and transparency.



## **Finance**

#### **City Manager** Mayor & Joshua Smith, ICMA-CM **City Council** Accounting **Budget & Evaluation Income Tax** Matt McKinney **Crystal Hall Executive Director.** Eric Hein, EA Finance **Internal Services** Neighborhood Purchasing Treasury **Development** John Hoskinson Matt McKinney Matt McKinney

#### **Department Mission**

While adhering to the Government Finance Officers Association (GFOA) Code of Professional Ethics, the Finance Department will strive to provide quality services, to both internal and external customers, in a professional, responsive manner. The Department provides financial stewardship for the City's resources, finds fiscally sound financial solutions to support the City's strategic plan, and increases accountability and transparency of the City's financial information to various stakeholders (citizens, City Council, entities doing business within the City of Hamilton, and others). Through our Neighborhood Development Division, we work to support and encourage strong neighborhoods and quality opportunities for our residents.

#### **Department Description**

Finance is responsible for the administration and collection of local taxes, administering charges for various City services, issuance of vendor licenses, preparation and monitoring of the City Budget, preservation and security of funds, disbursement of City funds, accurate financial reporting, long-term financing of the City's capital needs through the issuance of debt, assisting citizens with affordable housing, and offering assistance and services.

#### **Accounting Division**

Responsible for preparation of monthly, quarterly and annual financial reports, audit compliance, assist in preparation of City's annual budget, issuance of the City's annual comprehensive and popular annual financial reports (CAFR and PAFR), filing of reports to comply with the various regulatory requirements, disbursement of checks to employees and vendors, management of City's Capital Assets and provide advisory services related to financial affairs as well as internal controls. The division also handles the collection, deposit, and investment of City's banking arrangements, and handles the City's insurance policies, among other duties

#### **Budgeting and Evaluation Division**

Responsible for planning, developing, and monitoring the budget activities of the City; preparation of the award-winning Budget Book; assistance with performance measures; position control; debt issuance and management; and the communication of financial information.

#### **Income Tax Division**

Responsible for the collection and administration of the City income tax and the City hotel tax. On October 2, 2017, the Clty of Hamilton partnered with the City of Cleveland Central Collection Agency to expand and improve the City's Income Tax Division administration and enforcement services.

#### Neighborhood Development Division (NDD)

Provides decent, affordable housing, economic development opportunities, neighborhood improvements, and public and community development services primarily for economically challenged neighborhoods. Neighborhood Development uses Federal Community Development Block Grant (CDBG) and Home Investment Partnership (HOME) funds to administer a broad range of programs. The Division is responsible for involving citizens in planning efforts related to the proposed use of the Federal funds and for meeting performance standards required by the U.S. Department of Housing and Urban Development (HUD).

#### **Purchasing Division**

Responsible for the procurement of a wide array of commodities and services for all City departments. The division is working toward designing a procurement process that is diverse and inclusive to strengthen partnerships with the City's suppliers. The Purchasing Division is also charged with oversight of the City's building services, mailroom, utility distribution storeroom, and the sale and disposal of the City's surplus property.

#### Accomplishments in 2019

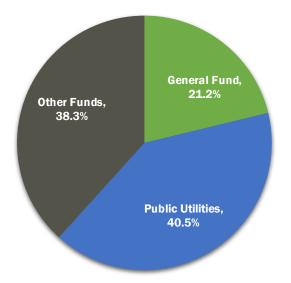
- Achieved GFOA's 6th Triple Crown:
  - Distinguished Budget Presentation Award for 2019
  - Certificate of Achievement for Excellence in Financial Reporting Award for 2017
  - Outstanding Achievement in Popular Annual Financial Reporting Award for 2017
- Demolished 19 blighted properties through the Purchasing Division
- Sold 115 items of surplus property valued at \$82,068 through GovDeals
- Collected \$248,094 in delinquent income tax and emergency medical services through the City's collaboration with the Ohio Attorney General's office
- Assisted 52 people with emergency minor home repairs

#### Goals for 2020

- Present budget and fiscal policy updates to City Council.
- Assist low-income families with emergency minor home repairs with approximately \$50,000 dollars.
- Hold monthly budget meetings with the Executive Leadership Team (ELT) to ensure adherence to the financial plan and develop a plan to continue developing a structurally balanced budget in future years.
- Continuous improvement of the procurement process to reinforce efficiencies, ethical business standards, legal compliance, and diversity through standardization and technologies.
- Reform descriptive analytics tools to enhance financial reporting internally and externally for meaningful outcomes and to achieve Triple Crown status

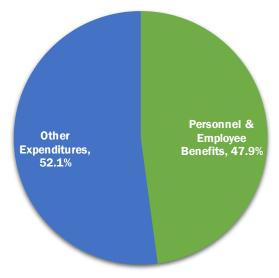
#### **Budgetary Highlights**

The Finance Department has reduced net FTE's by 3.0 for the 2020 Adopted Budget in the Budget & Evaluation, Neighborhood Development, and Purchasing Divisions.



**2020 Estimated Funding Sources** 

#### 2020 Adopted Operating Budget



## Finance Cont.

Finance	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 2	020 Adopted
Finance Operating Budget							
Personnel & Employee Benefits	1,908,042	1,575,766	1,615,671	1,522,253	1,575,694	(39,977)	-2.47%
Other Expenditures	567,101	778,264	945,508	842,145	947,679	2,171	0.23%
Operating To	tal \$2,475,143	\$2,354,030	\$2,561,179	\$2,364,398	\$2,523,373	\$(37,806)	- <b>1.48</b> %
Capital Improvements	-	-	-	-	-	-	N/A
Debt Service	-	-	-	-	-	-	N/A
Budgeted FTE Positions	27.00	19.43	18.18	18.18	16.18	(2.00)	-11.00%
Storeroom Operating Budget							
Personnel & Employee Benefits	129,006	134,640	139,652	130,799	137,211	(2,441)	-1.75%
Other Expenditures	7,669	(918)	34,600	(2,931)	34,100	(500)	-1.45%
Operating To	tal \$136,675	\$133,722	\$174,252	\$127,867	\$171,311	\$(2,941)	-1.69%
Capital Improvements	-	-	-	-	-	-	N/A
Debt Service	-	-	-	-	-	-	N/A
Budgeted FTE Positions	2.00	2.00	2.00	2.00	2.00	-	0.00%
*Neighborhood Development Operation	ng Budget						
Personnel & Employee Benefits	129,006	134,640	139,652	130,799	137,211	(2,441)	-1.75%
Other Expenditures	7,669	(918)	34,600	(2,931)	34,100	(500)	-1.45%
Operating To	tal \$136,675	\$133,722	\$174,252	\$127,867	\$171,311	\$(2,941)	<b>-1.69</b> %
Capital Improvements	-	-	-	-	-	0	N/A
Budgeted FTE Positions	2.00	2.00	2.00	2.00	2.00	-	0.00%
All Funds Operating Budget							
Personnel & Employee Benefits	2,294,367	1,951,022	2,051,833	1,903,144	2,003,437	(48,396)	-2.36%
Other Expenditures	1,648,827	1,987,288	2,644,540	2,280,723	2,181,779	(462,761)	-17.50%
Operating To	tal \$3,943,195	\$3,938,309	\$4,696,373	\$4,183,867	\$4,185,216	\$(511,157)	<b>-10.88</b> %
Capital Improvements	-	-	-	-	-	-	N/A
Debt Service	-	-	-	-	-	-	N/A
Budgeted FTE Positions	32.82	24.51	22.26	22.26	19.26	(3.00)	-13.48%

\*We are showing the Neighborhood Development Division's actual and budgeted information on a calendar year basis while the other divisions in the Finance Department remain shown on a calendar year basis.

Finance Key Performance Indicators	Benchmark	2018 Actual	2019 Actual	2020 Target
Pursue Best-in-Class award-winning CAFR by GFOA	1 award	1 award	1 award	1 award
Pursue Best-in-Class award-winning PAFR by GFOA	1 award	1 award	1 award	1 award
Pursue Best-in-Class award-winning Budget Document by GFOA	1 award	1 award	1 award	1 award
Percentage change in income tax revenue	2.00%	0.62%	1.51%	1.02%
Maintain or improve City Moody's rating	Aa3	Aa3	A1	Aa3
Unrestricted fund balance - General Fund	\$4,555,985	\$4,906,748	\$5,302,266	\$5,302,266
Ratio of Fund Balance to Revenue	17%	11%	11.38%	11.51%
Number of purchase orders issued	-	6,344	6,610	6,690
Number of W2s issued	-	807	790	805
Number of payroll checks issued	-	17,809	16,427	17,800

## **Information Technology Services**

Mayor &	<b>City Manager</b> Joshua Smith, ICMA-CM							
<b>City Council</b> Mayor Patrick Moeller Vice Mayor Eric Pohlman Carla Fiehrer	Executive Director, Internal Services	Information Technology	<b>Data &amp; Analysis</b> Craig Brunner	Enterprise Applications Ken Carrier				
Robert Brown Tim Naab Michael Ryan Susan Vaughn	Tim Werdmann, Esq.	Services Larry Rover	<b>Helpdesk</b> Bill Kraft					

#### **Department Mission**

Information Technology Services provides reliable, secure, and integrated technology solutions along with excellence in customer support, to assist with the City's Mission. In order to achieve this mission, we strive to be flexible, innovative, and collaborative with all departments through out the City.

#### **Department Description**

The Department of Information Technology Services (ITS) is an internal services department consisting of the Enterprise Applications, Data & Analysis, Network, and Helpdesk divisions. While this department manages the hardware, software, networking and communications infrastructure, business intelligence, and reporting functions for the City of Hamilton, we strive to be more than a tactical necessity. We seek to generate passionate advocates from within our customer base, our co-workers, who truly value the service we provide.

#### Accomplishments in 2019

- Esri SAG Award: In 2019 the City of Hamilton was awarded the Esri Special Achievement in GIS (SAG) award. We were recognized for our AVL Snow Informer Solution, Enterprise Server configuration, and My Hamilton resident portal (myhamilton.hamilton-oh.gov). Only 0.2% of over 100,00 Esri customers receive this award annually.
- **Reorganization:** In order to better meet the needs of the City the Information Technology Services Department was created to replace the Strategy and Information Department. The core divisions consist of Enterprise Applications, Data and Analysis, Network, and Helpdesk.
- **Nutanix:** For a faster, secure and more reliable server configuration, we deployed the Hyperconverged Nutanix hardware and Software system. This system improves the performance of our Enterprise Applications, Analytics, and Network Storage.

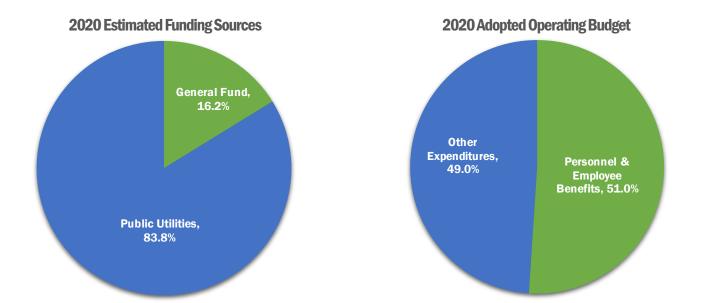
• **CityWorks Upgrades:** We have completed the street and sewers processes and are continuing to improve and refine processes for all other departments that are new and existing users of CityWorks.

#### Goals for 2020

- Cyber Security: With ransomware attacks up through out the world a primary focus is to provide a more secure environment to protect data and achieve better uptime of all systems. We are implementing a number of new security measures and continue to work with local, State, and federal law enforcement to protect our network.
- CityWorks: In addition to continue improvements we will implement CityWorks' PLL to assist with permitting and zoning tasks.
- Document Management: OnBase Document Management is being deployed to assist with CityWorks' PLL, the new City website and internal document storage and archiving. This will save cost by reducing paper usage and save time with improved keyword searching for documents.
- Insights: Aggregate data from all City systems in order to provide a robust analytics platform for decision-makers utilizing Esri ArcGIS Insights which integrates with many other city applications and databases

#### **Budgetary Highlights**

In 2020, we expect to see improvements in the usability and satisfaction of users as we replace and/or reconfigure many Enterprise Applications and aging hardware. We are continuing to focus on standardizing hardware and software purchasing processes throughout the city in order to reduce costs and save time. Increasing the Cyber Security measures will also protect us from future attacks and ensure we have quick and efficient backup processes to keep downtime down.



Information Technolog Services	y 2017 Actu	al 2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 2	019 Adopted
Administration Operating Budg	et						
Personnel & Employee Benefits	242,3	47 263,487	265,970	328,273	615,036	349,066	131.24%
Other Expenditures	4,0	01 2,810	7,794	2,638	365,679	357,885	4591.80%
Operat	ting Total \$246,3	48 \$266,297	\$273,764	\$330,911	\$980,715	\$706,951	<b>258.23</b> %
Capital Improvements			-	-	-	-	N/A
Debt Service			-	-	-	-	N/A
Budgeted FTE Positions	4.	00 2.50	2.25	2.25	4.25	2.00	88.89%
Information Technology Operati	ing Budget						
Personnel & Employee Benefits	540,3	64 576,652	695,688	555,110	244,898	(450,790)	-64.80%
Other Expenditures	783,6	09 788,536	929,230	981,778	752,535	(176,695)	-19.02%
Operat	ting Total \$1,323,9	73 \$1,365,188	\$1,624,918	\$1,536,889	\$997,433	\$(627,485)	-38.62%
Capital Improvements	516,5	28 454,757	168,600	355,912	-	(168,600)	-100.00%
Debt Service			-	-	-	-	N/A
Budgeted FTE Positions	6.	00 6.00	6.00	6.00	7.00	1.00	16.7%
*GIS Operating Budget							
Personnel & Employee Benefits	498,3	11 500,559	487,329	484,433	384,867	(102,462)	-21.03%
Other Expenditures	41,3	47 47,398	36,280	17,669	75,885	39,605	109.16%
Operat	ing Total \$539,6	58 \$547,957	\$523,609	\$502,103	\$460,752	\$(62,857)	- <b>12.00</b> %
Capital Improvements		-	_	-	-	-	N/A
Debt Service			-	-	-	-	N/A
Budgeted FTE Positions	6.	00 6.50	5.00	5.00	4.00	(1.00)	-20.00%

\*The Data & Analysis Division, formerly the Georgraphic Information Systems (GIS) Division, was restructured to encompass the expanding mission of the Information Technology Services Department.

## Information Technology Cont.

Information Technology Services	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 2	2019 Adopted
Total Operating Budget							
Personnel & Employee Benefits	1,281,023	1,340,698	1,448,987	1,367,816	1,244,801	(204,186)	-14.09%
Other Expenditures	828,957	838,744	973,304	1,002,086	1,194,099	220,795	22.69%
Operating Total	\$2,109,979	\$2,179,442	\$2,422,291	\$2,369,902	\$2,438,900	\$16,609	0.69%
Capital Improvements	516,528	454,757	168,600	355,912	-	(168,600)	-100.00%
Debt Service	-	-	-	-	-	-	N/A
Budgeted FTE Positions	16.00	15.00	14.25	14.25	13.25	(1.00)	-7.02%

Information Technology Services Key Performance Indicators	Benchmark	2018 Actual	2019 Actual	2020 Target
Satisfaction of ITS Performance for internal user support	>8.5/10	8.93/10	9.2/10	>8.5/10
Software Usability	>7.0/10	6.50/10	8.78/10	>7.0/10
% of Customers Using Ticketing System (Samanage)	>50	55	53	50

### Law

#### Mayor & City Coun<u>cil</u>

Mayor Patrick Moeller Vice Mayor Eric Pohlma Carla Fiehrer Robert Brown Tim Naab Michael Ryan Susan Vaughn

**City Manager** Joshua Smith, ICMA-CM Executive Director, Internal Services Tim Werdmann, Esq.

**Law** Letitia Block, Esq.

#### **Department Mission**

The Department of Law is responsible for providing legal services for both the legislative and administrative branches of the city government, which include the City Council, the City Manager's office, and the City's departments, together with the divisions within those departments.

#### **Department Description**

The Director of Law is the chief legal advisor for the City. Legal services for the legislative branch require the preparation of legislation for the regular meetings of City Council as well as for special Council Meetings, which may be called by the City Manager, the Mayor, or three members of Council.

The Director of Law may also be called upon to supply legal opinions for Council, the City Manager or administrative staff. Support is also provided to defend the interests of members of Council or employees of the City in any proceedings to which they may be a party, before any court of law or administrative agency. Legal services for the City Manager and the administrative staff include advising them on legal issues relating to their duties, responsibilities and functions as officers or employees of the City as well as handling all litigation involving the City, its officers, employees and officials.

The Law Department is also responsible for approving all contracts between the City and individuals, business entities or other governmental units and prosecuting all offenses against City ordinances or State laws.

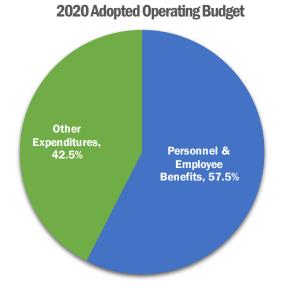
#### **Budgetary Highlights**

Beginning in late 2014, the City partnered with Millikin & Fitton Law Firm to act as City Law Director. The Law Department as an in-house function was fully dissolved in 2015. In 2018, the City used Millikin & Fitton Law Firm as City Prosecutor. In 2019, the Department was reinstituted as an in-house function and Millikin & Fitton Law Firm ended its functions as City Law Director and City Prosecutor. Former Director of Human Resources, Letitia Block assumed the Director of Law role in 2019 and currently serves as Director of Law.

The year 2017 has been restated to show the City's contracted services with its outside legal partners.

Increases in the 2020 budget are due to the Legal Administrative Specialist role not being budgeted in the Law Department in 2019 and for a budget allowance to hire a legal intern.

## 2020 Estimated Funding Sources General Fund, 20.0% Public Utilities, 80.0%



Law	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from	2019 Adopted
All Funds Operating Budget							
Personnel & Employee Benefits	-	-	265,351	437,407	510,535	245,184	92.40%
Other Expenditures	724,338	620,325	470,683	392,643	377,230	(93,453)	-19.85%
Operating Total	\$724,338	\$620,325	\$736,034	\$830,050	\$887,765	\$151,731	<b>20.61</b> %
Capital Improvements	-	-	-	-	-	-	N/A
Debt Service	-	-			-	-	N/A
Budgeted FTE Positions	-	-	4.25	4.25	4.75	0.50	11.76%

2019 is restated to reflect the adopted budget.

Law Key Performance Indicators	Benchmark	2018 Actual	2019 Actual	2020 Target
Average spend per outside legal service provided to the Law Department	≤\$20,000	14,061	12,394	20,000
Outside legal services compared to General Fund revenue	<1.00%	0.85%	0.78%	1.00%

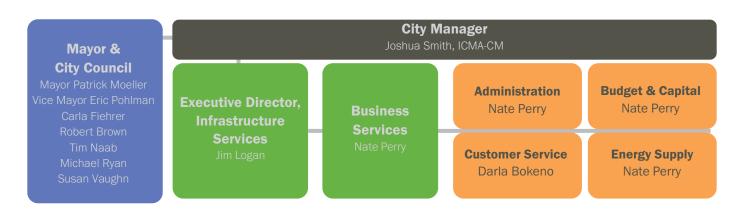
# 2020 Budget



Public Utilities and Public Works merged in 2017 to form the Department of Infrastructure to better leverage the synergies that exist between our management, engineering, and operations initiatives.



## **Business Services**



#### **Department Mission**

The Business Services Department provides essential business services in support of community enrichment and the Infrastructure objective of providing reliable and competitively priced utilities which are delivered safely and responsibly in an environmentally sustainable manner.

#### **Department Description**

The Department of Business Services is a newly created department that provides essential services to City's utilities and public works. The department is responsible for customer service, budgets, capital planning, power supply planning and rate development and analysis for the following services: electricity (generation, transmission, distribution), fiber optic broadband, fleet maintenance, natural gas (distribution), refuse and recycling, snow and ice control, storm water management, transportation and traffic management, urban forestry, water (production, distribution) and wastewater (collection, treatment). Additionally, Business Services oversees meter reading, key account services and works closely with Economic Development to help attract prospective customers. The Department supports the needs of the Infrastructure Department and other City Departments in serving our community.

#### **Administration Division**

The Administration Division oversees the Department of Business Services.

#### **Customer Service Division**

Responsible for timely and accurate metering, billing and collection for electric, natural gas, water, wastewater, storm water, parking and refuse services.

#### **Budget and Capital Division**

Responsible for planning, developing and monitoring the budget, rate and capital planning activities of the City's utility and public works departments.

#### **Energy Supply Division**

Responsible for planning, developing and monitoring the natural gas and power supply activities of the City's utility departments

#### Accomplishments in 2019

- Oversaw refinancing activities for the Department of Infrastructure including presentations to rating agencies, development of financial forecasts and development of official statements. These activities realized interest rate savings for our customers.
- Implemented new payment kiosk to provide more options and extended service hours for customers to pay their bills.
- Implemented rate plan changes for electric, water, wastewater and stormwater developed through cost of service and rate studies for each utility.
- Developed financial forecasts and fund balance targets for all public works funds.
- Began development of capital improvement plans for all Infrastructure departments.
- Developed (5) year financial and rate plan for refuse fund.
- Implemented quarterly financial review.
- · Updated and refined rating agency presentations.
- Hired and trained business analyst.

- Implemented training procedure to develop customer service team, focus on first call resolution and provide increased knowledge of procedures.
- Sold \$900,000 of Renewable Energy Credits (RECs) helping reduce the City's power supply costs.

#### Goals for 2020

- Proactively promote safety by ensuring all associates are trained on office safety, develop and implement safety and housekeeping audits.
- Develop a communication plan that captures reoccurring events.
- Develop procedures for outage communication that improve awareness and community relations.
- Develop, support, and retain exceptionally qualified personnel and while simultaneously identifying successors to key positions.

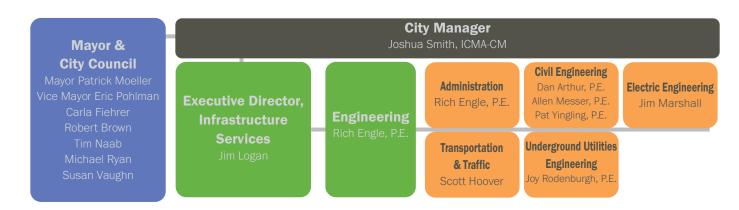
- · Provide reliable, competitively-priced utility services.
- Expand 10-year capital expenditure program for all Infrastructure departments.
- Implement monthly capital expenditure review.
- Complete water and natural gas cost of service and rate studies.
- Finalize and implement parking collection system.
- Practice prudent financial management.
- Develop and report on key financial metrics across each Infrastructure department.

#### **Budgetary Highlights**

N/A

Business Services Key Performance Indicators	Benchmark	2018 Actual	2019 Actual	2020 Target
Customer Service Measurements				
Average response time (hours) to customer inquiries made through the 311 System	48	48	48	48
Percentage of utility bills mailed on time and without correction	99%	98%	96%	99%
Customer's average wait time on telephone inquiries, goal is 120 seconds	120	170	124	120
Reduce the number of total customers with past due accounts (> 30 days) to less than 1% of total active accounts	1.00%	0.63%	0.53%	1.00%
Reduce the total annual number of phone calls to Customer Service Department, ( for service/payment/credit arrangements) by 10% per year	86,000	104,532	90,015	86,000
Increase the total volume of customers paying online/electronically by 10% per year (total customers paying on line each month)	9,600	13,735	17,240	19,800
Affordability/Economic Impact on Community Measurements				
Maintain Combined total Residential Customer utility (Electric, Gas, Water, Wastewater) costs below the Southwestern Ohio regional average	-5%	-3%	-2%	-5%
Maintain Residential Customer Electric Rates within +-5% of the Southwestern Ohio regional average	5%	12%	21%	5%
Maintain Combined Water and Wastewater Residential Customer Rates within +-3% of the Southwestern Ohio regional average	3%	-4%	-4%	3%
Maintain Residential Customer Natural Gas Rates at approximately 20% below the Southwestern Ohio regional Average	-20%	-41%	-71%	-20%
Enhance your current/future reliability by investing money back your community - Capital Improvement Project (combined utility total) expenses	17.00MM	18.50MM	14.02MM	17.00MM

## Engineering



#### **Department Mission**

The Engineering Department provides essential engineering services in support of community enrichment and the Infrastructure objective of providing reliable and competitively priced utilities which are delivered safely and responsibly in an environmentally sustainable manner.

#### **Department Description**

The Engineering Department provides essential services to City infrastructure through engineering investigation, evaluation, design, construction administration, and inspection for infrastructure projects. These projects include electric transmission and distribution facilities, fiber optic facilities, water and natural gas distribution facilities, sanitary and storm sewer collection system, water and wastewater treatment facilities, streets and bridges facilities, and traffic-related facilities, such as traffic signals, street sign maintenance, pavement markings and street closures for work in the right-of-way and special events.

Additionally, the department manages the operation and enforcement of public parking on City streets, in surface parking lots and in McDulin Parking Garage.

The Department provides necessary support for street lighting, security/private area lighting, electric and traffic needs for community events, regulatory compliance, utility and roadway construction standards, natural gas and water leak surveys and cathodic protection surveys.

The Department supports the needs of the Infrastructure Department and other City Departments in serving our community, and responds promptly to existing and prospective customers for their infrastructure questions and requests.

#### **Administration Division**

The Administration Division oversees the Engineering Department.

#### **Civil Engineering Division**

The Civil Engineering Division manages capital improvement projects, provides plan review of all new development, issues permits and inspects all activities within the right-ofway, administers street and structure addressing systems citywide, and provides general engineering support to the Stormwater Division and other City departments.

#### **Electric Engineering Division**

The Electric Engineering Division manages capital improvement projects, provides plan reviews of all new development, and provides engineering support for the Electric Utility Division and other City departments.

#### **Transportation & Traffic Division**

The Transportation & Traffic Division manages and provides enforcement for all City-owned surface parking lots, on-street parking, and McDulin Garage, Signal Shop operation which maintains traffic signal system throughout the City, Sign Shop operation which maintains the traffic signage, street closures for all events, pavement striping throughout the city, and provides general traffic control support to other City departments.

#### **Underground Utilities Engineering Division**

The Underground Utilities Engineering Division manages capital improvement projects, provides plan review of all new development, and provides engineering support to the Gas & Water Distribution Division, Wastewater Collection Division, and other city departments.

#### Accomplishments in 2019

- Oversaw the planning, design, and construction of multiple projects including streets, bridges, storm sewer, and streetscape improvements.
- Provided engineering, construction administration and project implementation for more than \$6.4 million of underground utility capital improvements by replacing over 3.7 miles of water mains, rehabilitating or replacing approximately 2.2 miles of sanitary sewers and replacing 1.8 miles of natural gas mains.
- Construction oversight of major projects including the Main-Millville-Eaton Intersection (completed) and Main Street Streetscape Improvements (completed).
- Provided engineering support for infrastructure improvements necessary for the development of the former Champion Mill site on North B Street.
- Managed construction of the Annual Concrete Repair and Resurfacing Program,
- Performed traffic signal communication upgrades at various intersections, traffic sign maintenance throughout the City and provide street closures at 80 special events. Traffic signal conversion to LED bulbs throughout the City was completed.
- Provided electric engineering, construction administration and project implementation for 2400 feet expansion of electric distribution at Hamilton Enterprise Park. Provided electric engineering, construction administration and inspection for the replacement of an underground transformer vault top in the downtown underground electric network. Managed the fourth year of a utility pole replacement program prioritizing 110 damaged and deteriorated wood poles to increase reliability. Provided electric engineering support for the addition of two new electric distribution feeders, totaling 3000 feet each.
- Provided electric engineering support for 40 special events. Coordinated make-ready work required for installation of 5 miles of fiber optic cable by Verizon.
- Provided electric engineering, construction administration and inspection of residential subdivision expansion at Gardner Ridge (23 homes), Enclave at Twin Run (98 homes) and Berkeley Square (12 homes)

#### Goals for 2020

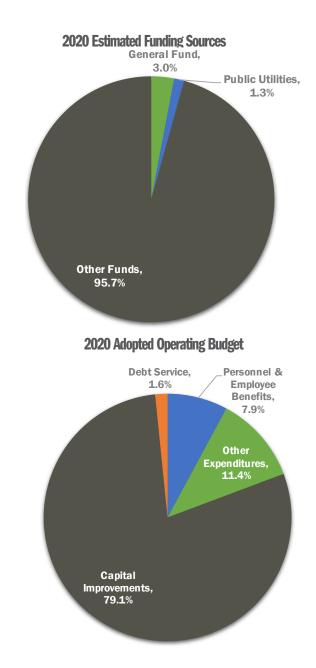
- Continue planning, design and construction oversight of major infrastructure projects to improve streets, bridges, water distribution system, sanitary sewer collection system, stormwater collection system, natural gas distribution system, traffic facilities, and parking facilities.
- Continue utility pole replacement, LED streetlight replacement, direct-bury electric distribution wire replacement and LED private area lighting conversion programs.
- Replace existing traffic signal at the intersection of Millville/Kenworth Avenues with new equipment using Traffic Signal Division staff for the installation thus saving significant dollars.
- Blanket replacement of traffic signage in Prospect Hill Neighborhood as part of the Neighborhood Improvement Initiative.
- Implement Multi-Space Meters on High Street, Dayton Street and Riverfront Plaza.
- Begin preliminary engineering design of Central Based Traffic Signal System throughout City. City received notification of a \$4.2 million grant to be available in 2021 for installation of this traffic signal system.
- Provide engineering support for electric system expansion required for the proposed new electric substation adjacent to Hamilton Enterprise Park. Continue the utility pole replacement program estimated at 250 poles. Complete another 800 feet expansion of electric distribution system at Hamilton Enterprise Park. Replace an underground transformer vault top in the downtown underground electric network. Provide engineering support for the replacement of conductors of two existing electric distribution feeders, totaling 4200 feet. Complete another section of direct-bury electric distribution wire replacement totaling 985 feet. Assist in the coordination of additional fiber optic cable and deployment of small cell antennas proposed by Verizon.
- Complete additional residential subdivision expansion at Gardner Ridge (24 homes), and Hickory Woods (20 homes). Complete residential subdivision expansion at Enclave at Twin Run.
- Provide construction oversight of the North Third Street Water Main Replacement project involving 1,730 LF of 8-inch ductile iron pipe and 3,050 LF of 24-inch ductile iron pipe. Perform design and construction oversight of the Highland Park Water Main Replacement project involving 1,300 LF of 8-inch ductile iron pipe.

## **Engineering Cont.**

- Provide construction oversight of the Hamilton Enterprise Park Gas Main Loop Project involving installation of 6,000 LF of 8-inch gas main.
- Perform design and construction oversight of the 2020 Miscellaneous Gas Main Replacement project involving 6,775 LF of 4-inch and 8-inch polyethylene pipe.
- Perform design and construction oversight of the 2020 Sanitary Sewer Lining project involving lining of 10,500 LF of 8-inch and 10-inch pipe.
- Perform design and construction oversight of the Eden Park Sanitary Sewer Relief, Phase I involving the installation of 1,200 LF of 12-inch sanitary pipe.
- Perform design and construction oversight of the Gilmore Ponds Sanitary Sewer Relocatio involving the relocation of 6,000 LF of 15-inch, 21-inch, and 24-inch sanitary pipe.
- Continue to expand project management tools and provide appropriate training for staff to meet the needs of the City.
- Develop plan to increase staff's knowledge and expertise for all utilities.
- Continue responding promptly to external and internal customer requests for assistance and information.
- Champion projects to enhance appearance of primary transportation corridors with consideration for motorists, cyclists, and pedestrians.
- Utilize public dollars prudently in replacing and restoring aging infrastructure.

#### **Budgetary Highlights**

The 2020 Budget reflects support for the City's neighborhoods emphasis by responding to the City's transportation and engineering needs.



Engineering	2017 Actual	2018 Actual	2019 Ad- opted	2019 Projected	2020 Ad- opted	Change from 2	019 Adopted
Engineering Operating Budget							
Personnel & Employee Benefits	719,819	724,784	586,700	628,795	680,271	93,571	15.9%
Other Expenditures	93,234	52,098	97,180	60,511	97,180	-	0.0%
Operating Tota	I \$ <b>813,053</b>	\$776,882	\$683,880	\$689,306	\$777,451	\$93,571	13.7%
Capital Improvements	-	-	-	-	-	-	N/A
Budgeted FTE Positions	8.00	7.00	6.50	7.00	7.50	1.00	15.4%
Special Assessments Operating Budget							
Personnel & Employee Benefits	-	-	-	-	-	-	N/A
Other Expenditures	274,814	754,899	403,768	409,676	1,241,000	837,232	207.4%
Operating Tota	I \$274,814	\$754,899	\$403,768	\$409,676	\$1,241,000		0.0%
Capital Improvements	499,837	723,844	600,000	934,261	600,000	-	0.0%
Budgeted FTE Positions	-	-	-	-	-	-	N/A
Issue II Project Operating Budget							
Personnel & Employee Benefits	-	-	-	-	-	-	N/A
Other Expenditures	-	-	-	-	-	-	N/A
Operating Tota	I -		-	-	-		N/A
Capital Improvements	\$666,749	\$1,259,734	1,000,000	\$1,369,867	1,150,000	150,000	15.0%
Budgeted FTE Positions	-	-	-	-	-	-	N/A
Infrastructure Renewal Program Operat	ing Budget						
Personnel & Employee Benefits	-	-	-	-	-	-	N/A
Other Expenditures	450,186	473,425	446,054	454,137	457,000	10,946	2.5%
Operating Tota	I \$450,186	\$473,425	\$446,054	\$454,137	\$457,000	\$10,946	2.5%
Capital Improvements	\$5,891,613	\$4,781,675	5,485,194	\$2,657,966	2,140,000	(3,345,194)	-61.0%
Budgeted FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00	N/A

## **Engineering Cont.**

Engineering	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from	2019 Adopted
Parking Operating Budget							
Personnel & Employee Benefits	134,978	136,872	141,289	88,571	167,711	26,422	18.7%
Other Expenditures	261,243	186,672	171,421	153,428	145,130	(26,291)	-15.3%
Operating Total	\$396,221	\$323,544	\$312,710	\$241,999	\$312,841	\$131	0.0%
Capital Improvements	\$1,091,113	\$510,343	-	\$29,247	55,000	55,000	N/A
Debt Service	52,244	56,344	55,207	55,206	178,000	122793.00	222.4%
Budgeted FTE Positions	2.50	2.50	2.50	2.50	2.50	-	0.0%
All Funds Operating Budget							
Personnel & Employee Benefits	854,797	861,656	727,989	717,366	847,982	119,993	16.5%
Other Expenditures	1,079,477	1,467,094	1,118,423	1,077,752	1,940,310	821,887	73.5%
Operating Total	\$1,934,274	\$2,328,750	\$1,846,412	\$1,795,118	\$2,788,292	\$941,880	<b>51.0</b> %
Capital Improvements	\$8,149,312	\$7,275,596	\$7,085,194	\$4,991,341	\$3,945,000	(3,140,194)	-44.3%
Debt Service	52,244	56,344	55,207	55,206	178,000	122,793	222.4%
Budgeted FTE Positions	10.50	9.50	9.00	9.50	10.00	1.00	11.1%

Engineering Key Performance Indicators	Benchmark	2018 Actual	2019 Actual	2020 Target
Replace/upgrade traffic signs annually	1,375	1375	390	400
Increase miles of road with "good" condition by 2.54 miles annually	2.54 miles	4.26	4.26	4.61
Construct one significant public improvement (>\$3mm) on one of the city's Entry Corridors annually	-	See C & D	See C & D	See C & E

A. East High Street Gateway Project

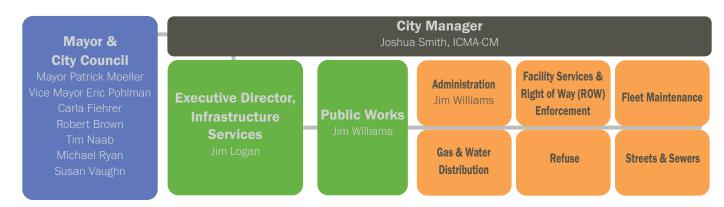
B. South Hamilton Railroad Grade Separation Project

C. Champion Sports Complex

D. Main/Millville/Eaton Intersection Improvement Project

E. Main/Cereal/Haldimand/McKinley/Western Intersection Improvement Project

## **Public Works**



#### **Department Mission**

The Department of Public Works provides essential services to City infrastructure in the areas of streets and sewers and refuse and recycling for the citizens; enhances the quality of life to the community through stewardship of natural resources; and supports City departments by maintaining their fleet of vehicles and equipment.

#### **Department Description**

The Department of Public Works is responsible for field services, gas and water distribution, and maintenance and cleaning of the street system. The department also administers and maintains the stormwater utility system, provides vehicle fleet maintenance, and administers refuse and recycling collection and disposal contract services. The Department of Public Works is comprised of seven divisions: Administration, Field Services, Fleet Maintenance, Gas & Water Distribution, Refuse, Sign Garage, and Streets and Sewers.

#### **Administration Division**

The Administration Division oversees the operations of the Public Works Department.

#### Facility Services & Right of Way (ROW)

#### Enforcement

Facility Services & ROW Division manages our municipal garage complex and grounds. This division teams works with our Streets division to ensure ROW compliance of our City codified ordinances.

#### **Fleet Maintenance Division**

TThe Fleet Maintenance Division is responsible for the maintenance and repair of the City's fleet of automobiles, trucks, backhoes, mowers, and various other types of equipment. The division is also responsible for insurance claims management, title and license procurement, billing for services rendered, maintaining and operating the City's on-site fueling station, purchasing new equipment, and responding to emergency service calls related to the City's fleet.

#### **Gas & Water Distribution Division**

The Gas and Water Distribution Division is responsible for maintaining efficient service to customers through 345 miles of water main, 23,000 water services, 24,471 water meters, 2,500 fire hydrants, 283 miles of gas main, 23,000 gas services, 23,597 gas meters, 65 regulators, two gate stations, and other related distribution equipment. Troubleshooters and Customer Service Representatives work seven days a week, 7:00 a.m. to 11:00 p.m. All other distribution employees work 7:00 a.m. to 3:00 p.m. weekdays but are available 24 hours per day year round for emergency repairs.

#### **Refuse Division**

The Refuse Division administers the contract of a private company for collection and disposal of refuse and recycling for approximately 21,500 residential customers, 112 commercial customers, and all street trash containers. In addition, the private company leases a City-owned Transfer Station for disposal of large volumes of trash and debris.

## **Public Works Cont.**

#### **Streets and Sewers Division**

The Streets and Sewers Division is responsible for a broad range of maintenance and construction work in the city. This includes tasks such as street maintenance, street cleaning, leaf pickup, right-of-way mowing and beautification, snow and ice control for 235 miles of streets. maintenance of 91 miles of alleys, and maintenance and repair of the stormwater collection system. The stormwater system consists of catch basins, manholes, and piping; oversight of private and public construction activities to prevent soil erosion; regulation of stormwater quantity and quality in accordance with U.S. EPA and Ohio EPA standards; and management of stormwater utility. The Sanitary Sewer Collection System is responsible for the operation and maintenance of 253 miles of sanitary sewer mains in the sanitary sewer collection system. Engineering personnel plan, coordinate, supervise, and participate in the engineering tasks involved with sustaining the sanitary sewer system through asset management, mapping, capacity evaluation, point repairs, and preventative maintenance.

#### Accomplishments in 2019

#### Gas & Water

- Obtained the APGA (American Public Gas Association) SOAR (System Operational Achievement Recognition) Silver Award
- Replaced/Replaced 248 fire hydrants as a resultant of flow testing 2800 hydrant along with GPS location verification
- Rebuilt 12 gas regulator pits
- Replaced PRV (Pressure Regulator Valve) on Millville ave after discovering low flow at near from hydrant
- Increased use of GIS and GPS technology to confirm location of utility services
- Continual perform annual cathodic protection surveys on steel pipe in our gas system to ensure structural integrity/condition
- Implemented a new program to facilitate the exercise and confirm GPS location of 8300 water valves in our distribution system
- Implementing improved and comprehensive SCADA (Supervisory Control And Data Acquisition) system to monitor our gas system temperature, flow, and pressure remotely and via our mobile network

- Oversee the completion of replacement of 24-inch transmission water main on 3rd street
- Continuously respond to gas or carbon monoxide, water main break calls (24-hours/7-days) as needed

#### Streets, Fleet, & Sewers

- 2,940 tons of salt used in snow removal operations
- 3,845 tons of Asphalt paving on City streets, alleys, and parks
- 17,167 potholes filled
- 1,470 tons Street Sweeping Material Collected
- 3,845 yards of Leaves Collected
- 1,023 feet of Storm Pipe Cleaned
- 79 catch basins repaired
- 218 catch basins cleaned
- 31 miles of sanitary sewers televised
- 20 miles of sanitary sewers cleaned
- 15 sanitary sewer laterals repaired
- 3065 work orders complete in Fleet
- 620 PMs (prevented maintenance) completed in Fleet
- Fleet averaged 85% scheduled repairs & 15% unscheduled repairs

#### Goals for 2020

#### Gas & Water

- Complete next section of the City Cathodic Protection Survey and the Gas Leak Survey
- Continue hydrant flush/flow testing and inspection program and determine if distribution upgrades are needed
- Continue implantation and improvement of natural gas distribution SCADA system
- Replace cast iron gas main on Grand Ave (between Parkamo and Parrish Ave)
- Investigate all gas main easements and confirm if cast iron for removal and install PE (polyethylene) pipe
- Implementation of City Works work order asset management system

#### **Streets & Sewers**

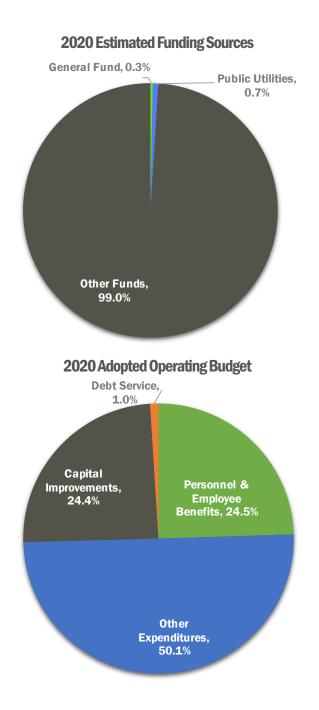
- Meet or exceed 2019 goals per criteria below:
- 2,400 tons of salt used in snow removal operations
- 50 alley re-graded
- 100% mowing routes completed each week
- 18,000 potholes filled
- 1,200 tons of street sweeping material collected
- 5,000 yards of leaves collected
- 1,000 feet of storm pipe cleaned
- 90 catch basins repaired
- · 200 catch basins cleaned
- 133K feet of sanitary sewers televised
- · 2000 feet of sanitary sewers cleaned
- 15 sanitary sewer laterals repaired

#### **Facility Services & ROW Enforcement**

- Continue push of ROW enforcement
- Continue sales growth for the compressed natural gas (CNG) station
- Paint 400+ additional fire hydrants
- Implement preventive maintenance and capital improvements for the Municipal garage campus:
- Asphalt /concrete repairs
- Roof repairs
- HVAC preventative maintenance
- · Fleet Maintenance shop tools
- Security camera enhancements
- Campus perimeter fencing repairs

#### **Budgetary Highlights**

The Department of Public Works will see increases in personnel expenditures due to contractual salary increases.



## **Public Works Cont.**

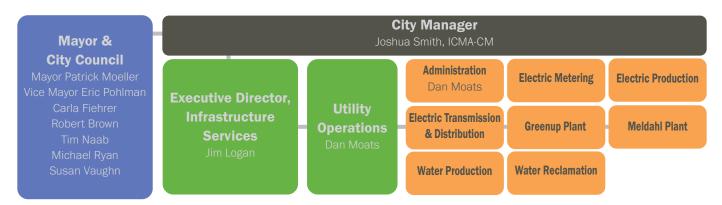
Public Works		2017 Actual	2018 Actual	2019 Ad- opted	2019 Pro- jected	2020 Ad- opted	Change from	2020 Adopted
Public Works Operating	Budget							
Personnel & Employee Be	enefits	397,699	419,760	475,482	467,212	320,928	(154,554)	-32.50%
Other Expenditures		137,535	150,135	133,060	129,587	132,860	(200)	-0.15%
	<b>Operating Total</b>	\$535,234	\$569,894	\$608,542	\$596,799	\$453,788	\$(154,754)	<b>-25.43</b> %
Capital Improvements		-	-	-	-	-	-	N/A
Budgeted FTE Positions		7.00	7.00	7.50	7.00	7.00	(0.50)	-6.67%
Stormwater Managemen Budget	nt Operating							
Personnel & Employee Be	enefits	841,356	872,870	785,639	744,544	874,842	89,203	11.35%
Other Expenditures		453,908	539,700	476,600	481,820	475,908	(692)	-0.15%
	<b>Operating Total</b>	\$1,295,265	\$1,412,570	\$1,262,239	\$1,226,364	\$1,350,750	\$88,511	<b>7.01</b> %
Other Expenditures		2,815,631	1,250,058	2,797,300	915,021	4,327,369	1,530,069	54.70%
Debt Service		-	-	173,600	89,081	173,600	-	0.00%
Budgeted FTE Positions		11.75	9.75	9.75	8.70	8.70	(1.05)	-10.77%
Street Maintenance Ope	erating Budget							
Personnel & Employee Be	enefits	1,318,384	1,227,577	1,377,146	1,435,962	1,464,661	87,515	6.35%
Other Expenditures		1,607,159	1,578,599	1,787,600	1,995,936	2,872,646	1,085,046	60.70%
	<b>Operating Total</b>	\$2,925,543	\$2,806,176	\$3,164,746	\$3,431,899	\$4,337,307	\$1,172,561	37.05%
Capital Improvements		10,857	9,619	12,000	21,338	12,000	-	0.00%
Budgeted FTE Positions		18.50	18.50	18.60	18.60	17.25	(1.35)	-7.26%
Refuse Operating Budge	et							
Personnel & Employee Be	enefits	454,015	601,160	795,601	896,669	869,295	73,694	9.26%
Other Expenditures		3,695,540	3,799,658	4,030,295	3,861,252	3,891,947	(138,348)	-3.43%
	<b>Operating Total</b>	\$4,149,554	\$4,400,818	\$4,825,896	\$4,757,921	\$4,761,242	\$(64,654)	<b>-1.34</b> %
Capital Improvements		-	-	15,000	113,745	-	(15,000)	-100.00%
Budgeted FTE Positions		4.25	6.75	7.55	7.55	9.00	1.45	19.21%

Public Works	2017 Actual	2018 Actual	2019 Ad- opted	2019 Projected	2020 Ad- opted	Change from	2020 Adopted
Fleet Maintenance Operating Budget							
Personnel & Employee Benefits	798,692	1,014,018	902,658	996,357	1,015,648	112,990	12.52%
Other Expenditures	1,700,350	1,563,537	1,468,718	1,790,068	1,913,718	445,000	30.30%
Operating Total	\$2,499,042	\$2,577,555	\$2,371,376	\$2,786,425	\$2,929,366	\$557,990	23.53%
Capital Improvements	16,465	71,868	-	64,721	192,000	192,000	N/A
Budgeted FTE Positions	9.50	10.50	11.00	11.50	10.50	-0.50	-4.5%
All Funds Operating Budget*							
Personnel & Employee Benefits	3,810,146	4,135,386	4,336,526	4,540,745	4,545,374	208,848	4.82%
Other Expenditures	7,594,491	7,631,628	7,896,273	8,258,663	9,287,079	1,390,806	17.61%
Operating Total	\$11,404,637	\$11,767,014	\$12,232,799	\$12,799,407	\$13,832,453	\$1,599,654	<b>13.08</b> %
Capital Improvements	2,842,953	1,331,545	2,824,300	1,114,824	4,531,369	1,707,069	60.44%
Debt Service	-	-	173,600	89,081	173,600	-	0.00%
Budgeted FTE Positions	52.00	53.50	53.90	52.35	52.45	(1.45)	-2.69%

\* FTE's and expenses have been adjusted for all years shown to exclude the Golf Division and Quick Strike Team from the Department of Public Works for comparison purposes. The historical FTE's and expenditures for the Golf Division and Quick Strike Team can be seen under the Department of Resident Services.

Public Works Key Performance Indicators	Benchmark	2018 Actual	2019 Actual	2020 Target
Repair number of potholes	10,000	18,295	17,167	18,000
Perform asphalt paving on City streets, alleys, and parks (tons of asphalt)	2,500	3,534	2,392	2500
Perform leaf collection annually (cubic yards)	2,500	4,258	3,845	4000
Perform snow/ice control (tons of salt)	3,000	3,291	2,940	3000
Repair/replace number of catch basins annually	150	75	79	100
Perform street cleaning (tons of debris)	1,400	1,500	1,470	2000
Increase recycling diversion rate (tons)	2,600	2,700	2,700	2,700
Percentage of Scheduled Repairs Fleet Maint. (%)	75%	65%	86%	80%

## **Utility Operations**



#### **Department Mission**

The Utility Operations Department enhances the life of our community by providing reliable, competitively-priced, and environmentally responsible electric service to our customer-owners. We strive to deliver safe and reliable natural gas, water, and wastewater services at affordable rates with exceptional customer service. Integral parts of our mission are maintaining the long-term financial strength of our utilities, promoting environmental stewardship, fostering economic development, and providing a safe and rewarding work environment

#### **Department Description**

The Utility Operations Department is responsible for Hamilton's fully integrated municipal electric system providing generation, transmission, and distribution services to Hamilton residential, commercial, and industrial customers; and for the operations and maintenance of the Wastewater Collection System, Wastewater Treatment Plant, Water Treatment Plant, and Water System. We invest in electric power produced from clean coal energy, advanced combined cycle natural gas generation, and four hydroelectric facilities. The department also provides hydroelectric power to 48 municipal electric systems in six states.

The Wastewater and Water Systems operate under the permission of the Ohio Environmental Protection Agency and must comply with all state and federal rules and regulations. The provision of these services requires a vast amount of capital infrastructure, which must be properly operated and maintained to ensure a high level of service to our customers. The extensive infrastructure requires regular and timely maintenance to ensure facilities remain dependable and to protect the significant financial investment by the utility customers of the City.

The City diligently protects raw water reserves, allowing us to provide the highest quality finished water product to City of Hamilton residents as well as customers outside of the city. In keeping with our commitment to quality, the City is a charter member of the Hamilton to New Baltimore Groundwater Consortium (Consortium). The Consortium consists of five area water producers and one industrial manufacturer: City of Hamilton, City of Fairfield, Greater Cincinnati Water Works, Southwest Regional Water District, Southwest Ohio Water Association, and Miller-Coors. Butler County Water and Sewer Department purchases water from three of the five area water producers but is not listed as a member of the Consortium. The Consortium is managed by a full-time coordinator who oversees its general operations, including groundwater monitoring, mapping of underground water reserves, potential pollution source inventories, and public education.

The Utility Operations Department is comprised of eight divisions: Administration, Electric Transmission & Distribution, Electric Metering, Electric Production, Greenup Hydroelectric Plant, Meldahl Hydroelectric Plant, Water Production, and Water Reclamation.

#### **Administration Division**

The Administration Division oversees the Department of Utility Operations.

#### **Electric Transmission & Distribution Division**

The Electric Transmission & Distribution (T&D) Division is responsible for the operation and maintenance of the City's electric transmission and distribution systems, including 14 substations and the central business district underground network. The division maintains electric equipment at the Hamilton Power Plant, Hamilton Hydroelectric Plant, Greenup Hydroelectric Plant, and Meldahl Hydroelectric Plant. Electric T&D also generates electricity for delivery to Hamilton residents and businesses.

#### **Electric Metering Division**

The Electric Metering Division manages and repairs electric meters across the City.

#### **Electric Production Division**

The Electric Production Division generates electricity for delivery to Hamilton residents and businesses. The Hamilton Power Plant consists of four natural gas-fired steam units with 95-megawatt (MW) capacity and a natural gas-fired combustion turbine rated at 12 MW. The Hamilton Hydroelectric Plan, with two 970-kilowatt (kW) generators, is located on the Ford Canal east of the Hamilton Power Plant.

#### **Greenup Hydroelectric Plant**

The Greenup Hydroelectric Plant is a 70.2-MW hydroelectric facility located 15 miles upstream of Portsmouth on the Ohio River. The Greenup Hydroelectric Plant provides approximately 50% of the City's power supply requirements with carbon free, renewable energy. Hamilton transferred a 48.6% ownership interest in the Greenup Hydroelectric Plant to American Municipal Power (AMP), Inc. when the Meldahl Hydroelectric Plant entered commercial operation in the spring of 2016. Hamilton will continue to own 51.4% of Greenup and operate and maintain the Greenup Hydroelectric Plant.

#### **Meldahl Hydroelectric Plant**

The Meldahl Hydroelectric Plant is a 105-MW facility in Willow Grove, Kentucky. The City will operate and maintain the Meldahl Hydroelectric Plant under a joint ownership agreement with AMP. Hamilton will receive 51.4% of the project output, with participating AMP members receiving the remaining 48.6%. The addition of Meldahl is projected to increase the City's renewable energy portfolio to approximately 70%.

#### Water Production Division

The Water Production Division seeks to provide a plentiful, aesthetically pleasing drinking water source for the City of Hamilton and our extended customers while maintaining compliance with all federal, state, and local regulations. The Division softens the water using lime, stabilizes with carbon dioxide, then filters, disinfects, and fluoridates water from the Great Miami Buried Valley Aquifer for distribution to the City's customers. The South Water Treatment Plant is a 40 million gallon per day (MGD) lime softening plant with 16 production wells located throughout City of Fairfield. The North Water Treatment Plant is a 6 MGD lime softening plant with five production wells located onsite. Each production well can produce anywhere from 3 to 4 MGD.

#### Water Reclamation Division

The Water Reclamation Division operates the Water Reclamation Facility, one satellite wastewater plant, seven wastewater pump stations, and one storm water pump station. The Water Reclamation Facility returns an average of 8.5 million gallons of clean water to the Great Miami River each day. Up to 48 million gallons per day can enter the plant during a severe storm event. Improvements are being made to the facility and the City's large interceptor sewer to enable treatment of the entire quantity. About six dry tons of solids are removed from the wastewater stream daily and reused to benefit the environment.

#### Accomplishments in 2019

- Completed nearly \$2.5M of Greenup Hydroelectric plant efficiency, reliability, safety, and preservation improvement projects.
- Completed year five of a ten-year program to replace mercury vapor and high pressure sodium street lights with advanced energy efficient light emitting diode (LED) street lights.
- The department replaced approximately 400 severely damaged and deteriorated utility poles.
- Meldahl Hydroeltric: Filed Revenue Requirement for Reactive Supply and Voltage Control with the Federal Energy Regulatory Commission (FERC)
- Completed boisolids study for the wastewater reclamation facility.
- Completed a number of major maintenance projects for the water plant and wastewater reclamation facility

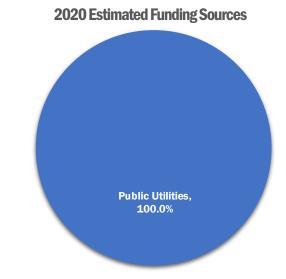
## **Utility Operations Cont.**

#### Goals for 2020

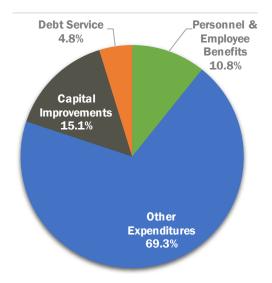
- Operate the wastewater reclamation facility, water plant, and electric distribution system to meet all state and federal regulations and to provide a level of excellent and dependable service.
- Implement the Department's Capital Improvement Program to provide preventive and predictive maintenance and the replacement of critical components of the wastewater, water, and electric systems.
- · Replace Heathwood waste processing plant.
- Implement a computerized maintenance management system for utility operations.
- Continue major maintenance projects at water plant.
- Continue major capital program at Greenup Hydroelectric Facility.
- Continue the FERC relicensing project for the Greenup Hydroelectric Facility.
- Complete the Ring BUS at Duke interconnection.
- Start construction of substation at Hamilton Enterprise
   Park

#### **Budgetary Highlights**

The Department of Utility Operations will see decreases to the overall budget for 2020 as construction projects begin to taper off.



#### 2020 Adopted Operating Budget



Utility Operations	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change f	rom 2019 Adopted
All Funds Operating Budget							
Personnel & Employee Benefits	18,366,033	18,380,656	20,596,286	19,847,382	21,773,603	1,177,317	5.72%
Other Expenditures	139,672,048	141,270,021	141,868,322	154,001,584	140,352,748	(1,515,574)	-1.07%
Operating Total	\$158,038,081	\$159,650,677	\$162,464,608	\$173,848,966	\$162,126,351	\$(338,257)	<b>-0.21</b> %
Capital Improvements	16,984,484	18,115,416	39,588,852	13,785,151	30,646,800	(8,942,052)	-22.59%
Debt Service	60,930,151	55,162,959	9,646,120	45,279,051	9,652,120	6,000	0.06%
Budgeted FTE Positions	181.30	181.50	202.50	202.50	192.45	(9.90)	-4.89%

Utility Operations Key Performance Indicators Reliability and Operating Efficiency Measurements	Benchmark	2018 Actual	2019 Actual	2020 Target
Maintain an average Electrical Service Availability Index (ESID) higher than the industry average of 99.98%	99.99%	99.98%	99.98%	99.99%
Maintain or improve Electric System's RP3 rating for reliability and overall management (Platinum = top 5%, Diamond - top 1%)	Diamond	Diamond	Diamond	Diamond
Reduce Electrical System's distribution losses/unaccounted for (including free street and signal lighting) to 4% of total supply requirements	5.00%	4%	4%	5%
Maintain Natural Gas System's distribution losses/unaccounted for gas at 2% of total supply requirements	2.00%	22%	23%	20%
Reduce Water System's distribution losses/unaccounted for water to 20%	30.00%	36.00%	32.00%	30.00%

## Hamilton Highlight

#### Downtown Redevelopment

The City of Hamilton has been working closely with Spooky Nook Sports to build an indoor sports and event center at the former Champion Paper Mill site on the west side of the Great Miami River. This project officially broke ground on October 25, 2018, kicking off a two-year, \$150 million redevelopment project that is expected to bring massive economic benefits to the entire region. Spooky Nook Champion Mill will be the second largest convention center space in the Tri-State area and the largest indoor sports complex in North America.

Spooky Nook's Pennsylvania location welcomed more than one million visitors in 2017 alone and, according to a report by Tourism Economics, this traffic brought an additional \$39 million in off-site spending to the surrounding business community. Similar results are expected for its Hamilton location. In addition to the youth sports and event center, Spooky Nook Champion Mill will include two hotels including a boutique hotel, restaurants, gym, sports medicine facility, and more.



# 2020 Budget **Public Safety**



The Department of Public Safety oversees the security of persons and property throughout the City of Hamilton and surrounding communities through two departments: the Hamilton Police Department and the Hamilton Fire Department.



**Return to Table of Contents** 

## **Fire**

<b>Mayor &amp;</b> <b>City Council</b> Mayor Patrick Moeller e Mayor Eric Pohlman Carla Fiehrer Robert Brown	City Manager Joshua Smith, ICMA-CM						
	Executive Director, Public Safety	Fire	<b>Operations</b> <b>Bureau</b> Tom Eickelberger	<b>EMS Bureau</b> Mark Mignery			
Tim Naab Michael Ryan Susan Vaughn	J. Scott Scrimizzi	Chief Mark Mercer	Fire Prevention Bureau Joe Stamper				

#### **Department Mission**

To provide services designed to protect the lives and property of the inhabitants of the City of Hamilton from the adverse effects of fires, medical emergencies, or exposure to dangerous conditions created by man or nature.

#### **Department Description**

Provides emergency response to all types of fires, medical emergencies, and other critical incidents within the City of Hamilton. Five fire stations are staffed by three shifts of cross-trained fire and emergency medical personnel. The department operates five fire units, three paramedic units, and two cross-staffed medic units. In addition, the department also operates a hazardous materials team and a water/ice rescue team. The Fire Prevention Bureau within the department is responsible for code enforcement, fire investigation, and public fire education.

#### Accomplishments in 2019

- Renovation of Station 24 is funded and plans are approved to include constructing separate sleeping quarters for all personnel, providing privacy for our mixed-gender workforce and capacity in the station for future staffing demands
- Maintained training programs for company officers:
  - All company officers are certified instructors or are scheduled for classes
  - All company officers are certified as Fire Officer 1, or scheduled for classes
- Purchased a new water rescue boat with the focus of improved rescuer safety and improved service to citizens and visitors using the Great Miami River for recreation
- Updated automobile extrication tools with two new sets of Genesis battery-powered tools to replace aging gaspowered hydraulic tools

- Improved efficiency in the administrative organization
  - Planned for the promotion of an Assistant Chief and implemented testing procedures
  - Refined the role of the training office in professional development
- Worked cooperatively with other city department to create a process for registration and maintenance of vacantcommercial and industrial properties in order to provide safer neighborhoods, reduce the incidence of fires, reduce blight, and improve safety to both citizens and emergency responders
- Continued focus on fleet replacement program with funding for a new pumper in 2020 and another in 2021 using CDBG funding.
- Planned the 2020 budget to include additional depth in medic unit staffing during peak demand hours.

#### Goals for 2020

- Improve efficiency in the administrative organization:
- Reallocate duties among the administrative staff and assign administrative duties to the new Assistant Chief position
- Update departmental directives
- Complete Lexipol manual

#### **Budgetary Highlights**

Funding of capital needs such as stations and apparatus is critical at this point. Given the current economic stability compared to the past decade of slim budgets, facilities and equipment needs are being addressed as aggressively as possible.

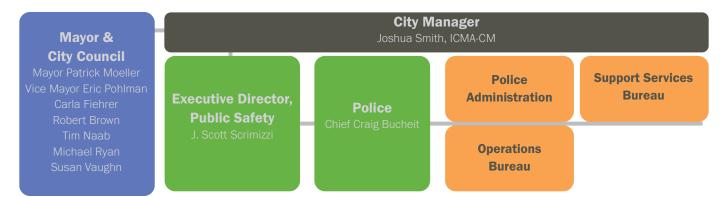
# 2020 Estimated Funding Sources 2020 Adopted Operating Budget

Fire	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 20	19 Adopted
All Funds Operating Budget							
Personnel & Employee Benefits	11,472,452	11,560,182	12,082,015	12,042,347	12,280,962	198,947	1.65%
Other Expenditures	1,175,492	1,233,657	1,409,428	1,211,429	1,370,769	(38,659)	-2.74%
Operating Total	\$12,647,944	\$12,793,839	\$13,491,443	\$13,253,776	\$13,651,731	\$160,288	1.19%
Capital Improvements	280,739	782,319	-	121,333	308,000	308,000	N/A
Debt Service	-	-	-	-	-	-	N/A
Budgeted FTE Positions	108.33	108.33	107.33	107.33	107.33	-	N/A

## Fire Cont.

Fire Key Performance Indicators	Benchmark	2018 Actual	2019 Actual	2020 Target
Revise or issue new Standard Operating Procedures	24 mos. revision review cycle	100%	100%	100%
Update all department policies to Lexipol Policy Manual	"Orientation by 10/31/2018	0%	10%	54%
Reduce EMS mutual aid runs to <1% of total EMS runs	<1%	1%	1%	1%
100% Completion of Patient Care Reports by EOS	100% Completion	100% completion	100% completion	100% completion
Replace Personal Protective Equipment for entire Division	Eight yr. replacement cycle	100%	100%	100%
Provide High-quality Training				
Provide Fire Instructor training for all officers	100% Completion	95%	100%	95%
Provide Fire Officer I training for all Company Officers	100% Completion	100%	100%	95%
Provide Fire Officer II training for all Capt & Deputy Chiefs	100% Completion	90%	100%	95%
Provide Advanced Command training for all Deputy Chiefs and Chief	100% Completion	100%	100%	100%
Re-Structure Fire Administration	100% completion	75% completion	100% completion	90% completion

## **Police**



#### **Department Mission**

The Hamilton Police Department provides exceptional police service for a better Hamilton. Our mission is embodied in our commitment to public safety through community engagement designed to support the vision of Hamilton as a purposeful destination to work, live, and play.

#### **Department Description**

Hamilton represents the largest municipality in Butler County, Ohio. The department serves a population of over 62,000 residents and is committed to providing the community with "Exceptional Police Service for a Better Hamilton." The City of Hamilton Police Department has been accredited by the Commission on Accreditation for Law Enforcement Agencies (CALEA) since 1990, when the department became the 139th internationally accredited law enforcement agency. CALEA accreditation affirms the professional status of Law Enforcement agencies worldwide.

The Hamilton Police Department consists of 115 fulltime sworn men and women, 13 civilian personnel, and 8 Corrections Officers. The Hamilton Police Department is divided into two bureaus with different and distinct responsibilities: the Support Services Bureau and the Operations Bureau.

#### **Support Services Bureau**

The Support Services Bureau includes the Central Records, Court Services, Training, Public Affairs, and Neighborhood Policing sections. The Support Services Lieutenant ensures that all department property and equipment is properly maintained and accounted for.

#### **Operations Bureau**

The Operations Bureau includes the day-to-day operations of the Patrol Division, Traffic Division, and the Detective Division. In addition to these duties, the Operations Bureau Captain oversees the coordination of the internal affairs function and the deployment of the Special Weapons and Tactics Team.

#### Accomplishments in 2019

- Continued our focus on community engagement efforts through social media, 5-Stops, and community education programs
- Utilized patrol shift reconfiguration to maximize our presence in parks, schools, businesses, events, and community meetings
- Conducted over a dozen citizen training programs including Active Threat, Self-defense, and the Citizen Police Academy.
- Engaged over 1000 participants in youth programs including Safety Town, Junior Citizen Police Academy, Beat the Heat Basketball Challenge, and many others.
- Actively address neighborhood and nuisance problems through increased coordination and abatement efforts and by identifying and addressing the most impactful nuisance & criminal places
- Recruited 190 diverse, highly qualified applicants for 2019 hiring efforts. We successfully collaborated with HR on entrance exam and physical fitness testing that resulted in the hiring of 17 new officers.

#### Goals for 2020

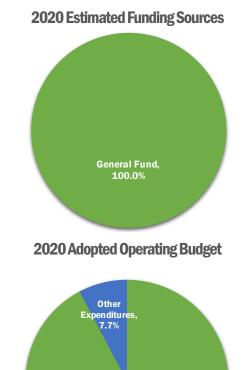
- Continue our focus on community engagement efforts through social media, 5-Stops, and community education programs
- Utilizing patrol shift reconfiguration to maximize our presence in parks, schools, businesses, events, and community meetings
- Conduct at least 5 citizen training programs (Active Threat, Self-defense, Citizen Police Academy, etc...)
- Engage at least 500 participants in youth programs (Safety Town, Junior Citizen Police Academy, Beat the Heat Basketball Challenge, etc...)

- Actively address neighborhood and nuisance problems through increased coordination and abatement efforts and by identifying and addressing the most impactful nuisance & criminal places
- Create key partnerships in the community and with criminal justice partners to refine and expand HPD efforts aimed at addressing gun violence.
- Recruit diverse, highly qualified applicant pool for 2020 hiring efforts and collaborate with HR on entrance exam and physical fitness testing

#### **Budgetary Highlights**

The Police Department budgeted 3% COLA increases effective February 28, 2019, in accordance with the City's labor agreement with FOP. HPD was awarded by the U.S. Justice Department a Comprehensive Opioid Abuse Site-based Program a three year grant in the amount of \$600,000 for City of Hamilton. In 2020, HPD will utilize \$200,000 of the grant to hire three additional officers to assist in expanding our efforts to combat opioid abuse.

Other Expenditures are restated all years for contracted services for Butler County 911 Dispatch agreement



Personnel & Employee Benefits, 92.3%

Police	2017 Actual	2018 Actual	2019 Ad- opted	2019 Projected	2020 Ad- opted	Change from 2	2019 Adopted
All Funds Operating Budget							
Personnel & Employee Benefits	13,066,147	13,913,306	14,357,155	14,396,436	15,140,530	783,375	5.46%
Other Expenditures	1,251,868	1,234,770	1,311,805	1,146,763	1,271,505	(40,300)	-3.07%
Operating Total	\$14,318,016	\$15,148,077	\$15,668,960	\$15,543,199	\$16,412,035	\$743,075	4.74%
Capital Improvements	518,631	527,992	350,000	196,531	997,000	647,000	184.86%
Debt Service	-	-	-	-	-	-	N/A
Budgeted FTE Positions	132.83	134.83	135.33	135.33	137.33	2.00	1.48%

HPD Key Performance Indicators	Benchmark	2018 Actual	2019 Actual	2020 Target
Recruit 125 diverse applicants	125	180	190	150
Triple the state minimum training standards for personnel	40	40	40	40
Increase Facebook likes	8,750	13,003	15,754	15,000
Exceed 15 trainings per year	15	16	16	16
Increase Community Outreach Participation	-	17,962	18,296	19,000

## 2020 Budget Financial Summaries



## How to Use This Section

**2020 Adopted Expenditures** 

The Charter Fire Force Fund is used to support additional fire protection within the City of Hamilton and is funded by a one-mill property tax levy.

#### **Budgetary Highlights**

The 2020 Adopted Budget does not have any changes from the 2019 Adopted Budget. The monies in this fund are reimbursed back into the General Fund as a revenue source. Consequently, budget enditures equal budgeted revenues for 202 itive fund balance will be maintained.

> Each fund begins with a description of the fund and the budgetary highlights. The Budgetary Highlights section explains the increases or decreases in

**Eund 252** 

Funa 252	the fund and	why these change	s	Adopted				*ed
<b>Revenues/Resource</b>	occur.				This pie char	t illustrates th	e 2020	
Taxes			-			ed Expenditure		N/A
Licenses & Permits		-	-			are broken do		N/A
Fines and Forfeits		-	-			employee ben		N/A
Recreation Fees		-	-			pital improven	nents, debt	N/A
Intergovernmental Revenu	le	756,050	796,657	800,000	service, and	transfers out.		0.0%
Charges for Services		-	-	-	-	-	-	N/A
Miscellaneous Revenue		-	-	-	-	-	-	N/A
Other Financing Sources		-	-	This	tabla dataila a	all of the reven		ndituraa
Transfers In		-	-			all of the reven vell as the beg		
	Total Revenue/Reso	ources \$756,050	\$796,67			d outstanding e		
Expenditures/Uses						idditional table		
Personnel & Employee Ber	nefits	-	-			mmary for the		
Other Expenses		600,000	911,400			initially for the	consonated	runu.
Capital Improvements		-	-	-	-	-	-	N/A
Debt Service		-	-	-	-	-	-	N/A
Transfers Out		-	-	-	-	-	-	N/A
	Total Expenditures,	/Uses \$600,000	\$911,400	\$800,000	\$430,000	\$800,000	\$-	0.0%
Net Revenue/(Expendit	ures)	156,050	(\$114,743)	-	374,537	-	-	N/A
Change in Non-Cash Ite		-	-	-	-	-	-	
Net I	ncrease/(Decrease) in Ba	,	(\$114,743)		\$374,537			N/A
Beginning Cash Balance	e January 1	8,051	164,101	49,358	49,358	423,895	374,537	758.8%
Ending Cash Balance D	e	164,101	49,358	49,358	423,895	423,895	374,537	N/A
Outstanding Encumbra	n	-	-	-	-	-	-	N/A
Unencumber		per 31 \$164,101	\$49,358	\$49,358	\$423,895	\$423,895	\$374,537	N/A
Unencumbe		e "Change in Non-	Cash Items" lir	ne in <b>5.2%</b>	<b>98.6</b> %	<b>53.0</b> %		

each budgetary chart reconciles the differences between the amount of funds anticipated to be available and the amount of money actually available to the fund.

### 2020 Budget Financial Summaries General Fund



## **General Fund**

The General Fund is the City of Hamilton's general operating source. The Fund provides for a broad spectrum of services such as public safety and health, municipal courts, public works, community development and administrative services. The majority of the General Fund's resources are derived from tax revenues.

### **Budgetary Highlights**

In 2015, the City invested \$1.60 million of the General Fund reserve balance in the Vora Technology Park to potentially create 1,500 new jobs in Hamilton. In 2016, improvements at the McDulin Parking Garage were cash financed at approximately \$1.50 million. These two onetime expenditures, along with other strategic investments, reduced the unencumbered General Fund balance from \$8.34 million in 2014 to a 2017 year-end balance of \$4.91 million. In 2018, taking advantage of the low interest rate environment, the City borrowed the \$1.5 million used to improve the McDulin Garage to reimburse the General Fund and increased the 2018 year-end unencumbered balance to \$6.33 million. The City experienced record income tax collections in 2019 and saw ending unencumbered fund balance climb to \$7.94 million at year-end.

General operating expenditures for the 2020 Adopted General Fund budget was \$47.86 million, a \$1.80 million or 3.9% increase above the 2019 Adopted Budget. The 2020 General Fund Budget is balanced under the State of Ohio's definition of a balanced budget and is structurally balanced.

The GFOA recommends governments adopt rigorous policies, for all operating funds, for achieving and maintaining a structurally balanced budget. The policy should include parameters for achieving and maintaining structural balance where recurring revenues are equal to or greater than recurring expenditures in the adopted budget. City Council Resolution 2012-6-25 sets forth these policies; however, for a variety of reasons, true structural balance may not be possible for a government at a given time. In such a case, using reserves to balance the budget may be considered only in the context of implementing a plan to return to structural balance, replenish fund balance, and ultimately remediate the negative impacts of any other short-term balancing actions that may be taken. Further, the plan should be clear about the time period over which returning to structural balance, replenishing reserves, and remediating the negative impacts of balancing actions are to occur.

Although the budget is now structurally balanced, prudent fiscal policies will allow the City to regain fiscal health in the years to come. A cautious, optimistic eye will focus on the 2020 General Fund budget comparing it to actual expenditures and revenues, and recommendations will be made to City Council throughout 2020.

The Budget and Financial Management Policies--City Council Resolution 2012-6-25--mandate many fiscal protocols adhered to by the City, two of which are:

- The budget is balanced annually
- The General Fund will maintain a General Fund reserve of no less than 10% of budgeted General Fund expenditures and if General Fund reserves rise above 16% of budgeted General Fund revenues the balance will be placed into a Budget Stabilization Fund.

Prudent and conservative budgeting over the last few years has allowed us to transfer over \$3.90 million dollars into the Budget Stabilization Fund. Under City Council's direction, \$2.20 million dollars of this fund was utilized in an economic development measure, attracting new jobs to Hamilton. Based on 2019 results, another \$295,415 will be transferred into the Budget Stabilization Fund in 2020. The City continues to prioritize aligning expenditures with City Council's Strategic Plan. Public safety and neighborhoods in Hamilton will be a large focus of the 2020 Budget.

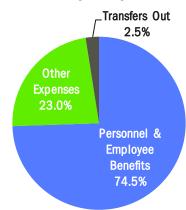
The City of Hamilton restructured its organizational design in the middle of 2017 and in 2018, which created new departments and eliminated others, with the intent to improve interdepartmental communication and to ensure the City's priorities are budgeted strategically. As part of this reorganization, the City of Hamilton partnered with the City of Cleveland Central Collection Agency (CCA) to administer income tax collection and enforcement on behalf of the City.

Other major changes to the General Fund budget include:

- A \$793,075 increase in Police due to increased salaries
- A \$160,288 increase in Fire due to increased salaries
- A \$130,010 increase in Municipal Court due to increased salaries and indigent attorney fees
- A \$348,231 increase for the newly created Department of Neighborhoods
- A \$110,263 decrease in Public Works due to the reduction of one FTE in the Signal Shop and other personnel reductions

The City had its share of hard times coming out of the Great Recession of 2008 and worked diligently to reduce personnel and benefits costs to maintain an adequate fund balance. The Staffing section of this document on page 35 discusses how the City prudently cut staffing levels in 2013 and has slowly worked to regain sustainable staffing levels. Today, Hamilton is a spotlight vibrant community in southwest Ohio. Increasing employment in the City has allowed the City to strategically increase and align personnel and benefit costs to provide quality outcomes in line with City Council's strategic direction.

#### **2020 Adopted Expenditures**



Fund 100	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 2 Adopted	2019
Revenues/Resources							
Taxes	25,636,296	26,555,375	26,355,000	28,214,001	27,350,000	995,000	3.8%
Licenses & Permits	1,467,269	1,687,849	1,533,190	1,931,131	1,517,070	(16,120)	-1.1%
Fines and Forfeits	813,394	782,372	788,300	737,133	782,113	(6,187)	-0.8%
Recreation Fees	36,840	31,052	40,000	10,304	15,000	(25,000)	-62.5%
Intergovernmental Revenue	1,490,527	1,573,617	1,400,900	1,648,207	1,891,400	490,500	35.0%
Charges for Services	15,044,731	15,744,998	15,526,450	13,702,777	15,824,367	297,917	1.9%
Miscellaneous Revenue	850,678	462,230	304,850	925,290	304,450	(400)	-0.1%
Other Financing Sources	192,609	2,604,917	111,000	177,078	175,000	64,000	57.7%
Transfers In	-	-	-	459,559	-	-	
Total Revenue/Resources	\$45,532,344	\$49,442,410	\$46,059,690	\$47,805,480	\$47,859,400	\$1,799,710	3.9%
Expenditures/Uses							
Personnel & Employee Benefits	32,842,851	33,275,163	34,237,925	34,076,780	35,640,404	1,402,479	4.1%
Other Expenses	15,087,908	10,985,659	10,946,765	11,495,901	11,031,505	84,740	0.8%
Capital Improvements	-	-	-	122,881	-	-	
Debt Service	-	-	-	-	-	-	
Transfers Out	1,967,985	2,859,397	875,000	1,443,298	1,187,491	312,491	35.7%
Total Expenditures/Uses	\$49,898,744	\$47,120,219	\$46,059,690	\$47,138,860	\$47,859,400	\$1,799,710	3.9%
Excess of revenues and Other Sources Over	(4,366,400)	2,322,191	-	666,620	-	-	
Change in Non-Cash Items	2,978	(2,456)	-	(1,402)	-	-	
Net Increase/(Decrease) in Balance	(\$4,363,422)	\$2,319,735		\$665,218	-		N/A
Beginning Cash Balance January 1	10,015,170	5,651,748	7,971,483	7,971,483	8,636,701	665,218	8.3%
Ending Cash Balance December 31	5,651,748	7,971,483	7,971,483	8,636,701	8,636,701	665,218	8.3%
Outstanding Encumbrances	745,371	1,636,687	700,000	701,160	700,000	-	0.0%
Unencumbered Cash Balance December 31	\$4,906,377	\$6,334,796	\$7,271,483	\$7,935,541	\$7,936,701	\$665,218	9.1%
Unencumbered Cash Balance as % of Total Revenue/Resources*	10.8%	12.8%	15.8%	16.6%	16.6%		

\* Restated Unencumbered Cash Balance as % of Total Revenue/Resources to reflect City Council's Budget and Financial Management Policy, R2012-6-25.

### Hamilton Highlight

The 17Strong Advisory Board, which was created in 2016, makes recommendations on actions the City can take to further engagement and trust between neighborhoods, within neighborhoods, and between the City and neighborhoods. The twelve board members are from a variety of backgrounds and Hamilton neighborhoods, and they provide leadership and support for the Micro-grant Program. Grants can be awarded for the purpose of neighborhood beautification, rehabilitation projects, and community engagement activities. In 2018 and 2019, 39 different projects throughout the neighborhoods were funded a total of over \$68,000 to host events, activities, and projects that make their neighborhoods better.

### 17Strong

17Strong Projects	2018	2019
Number of Projects	22	17
Total Amount Awarded	\$39,160	\$29,087



Highland Park residents wanted to do a project to increase the overall kindergarten readiness of incoming students at Armondale and Edgewood. With a \$3,000 grant, they were able to compile and deliver 100 Readiness kits (pictured), as well as install 5 Little Free Libraries, and distribute 2,000 information pamphlets for families.



Highland Park also received funds for a neighborhood movie night. The whole idea around the movie night was to bring together neighbors and their children for an entertaining and fun event. With 250 neighbors attending, a food truck, bookmobile, bounce house, and a 25-foot inflatable screen showing the movie Moana, it is clear that the event was a phenomenal success. The neighbors were so impressed with the event that they applied for a second grant to recreate the movie night; this time also including a live band and portable bathroom facilities.

136 General Fund Return to Table of Contents

### 2020 Budget Financial Summaries Special Revenue Funds



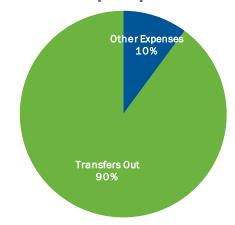
## **Central Benefits**

The Central Benefits Fund is used to set aside cash reserves for any payments that may become due for unemployment compensation, retirement payouts, and the workers' compensation retrospective claims program.

### **Budgetary Highlights**

Between 2017 and 2019, this fund advanced a total of \$1,493,848 to the Special Assessments Fund for street resurfacing programs. \$551,848 of this total was budgeted as revenue and returned in 2017. The \$942,000 cash advance to the Special Assessments Fund in 2018 was budgeted as revenue and returned in 2019 and converted to a 5-year internal note. Under Governmental Accounting Standards, this fund is considered as part of the General Fund; however the City utilizes this fund for Workers Compensation reserves. In 2019, the City transferred \$763,853 from the Central Benefits fund back to various funds from which initial deposits were received.

**2020 Adopted Expenditures** 

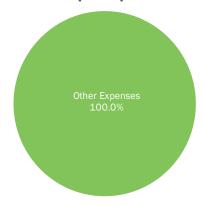


Fund 640	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	-	-	-	-	-	-	
Charges for Services	-	-	-	-	-	-	
Miscellaneous Revenue	497,342	659,684	-	725,030	-	-	
Other Financing Sources	-	-	-	-	225,220	225,220	N/A
Transfers In	551,848	-	942,000	942,000	-	(942,000)	-100.0%
Total Revenue/Resources Expenditures/Uses	\$1,049,190	\$659,684	\$942,000	\$1,667,030	\$225,220	(\$716,780)	- <b>76.1</b> %
Personnel & Employee Benefits	-	-	-	-	-	-	
Other Expenses	-	-	-	979,930	100,000	100,000	N/A
Capital Improvements	-	-	-	-	-	-	, i
Debt Service	-	-	-	-	-	-	
Transfers Out	-	942,000	600,000	1,000,393	890,000	290,000	48.3%
Total Expenditures/Uses	-	\$942,000	\$600,000	\$1,980,323	\$990,000	\$390,000	65.0%
Net Revenue/(Expenditures)	1,049,190	(282,316)	342,000	(313,293)	(764,780)	(1,106,780)	-323.6%
Change in Non-Cash Items	-	-	-	-	-	-	
Net Increase/(Decrease) in Balance	\$1,049,190	(\$282,316)	\$342,000	(\$313,293)	(\$764,780)	(\$1,106,780)	-323.6%
Beginning Cash Balance January 1	1,072,836	2,122,026	1,839,710	1,839,710	1,526,417	(313,293)	-17.0%
Ending Cash Balance December 31	2,122,026	1,839,710	2,181,710	1,526,417	761,637	(1,420,073)	-65.1%
Outstanding Encumbrances	-	-	-	-	-	-	
Unencumbered Cash Balance December 31 Unencumbered Cash Balance as % of Total	\$2,122,026	\$1,839,710	\$2,181,710	\$1,526,417	\$761,637	(\$1,420,073)	-65.1%
Expenditures/Uses	N/A	195.3%	363.6%	77.1%	76.9%		

## **Charter Fire Force**

The Charter Fire Force Fund is used to support additional fire protection within the City of Hamilton and is funded by a one-mill property tax levy.

Budgetary Highlights The 2020 Adopted Budget does not have any changes from the 2019 Adopted Budget. The monies in this fund are reimbursed back into the General Fund as a revenue source. Consequently, budgeted expenditures equal budgeted revenues for 2020 and a positive fund balance will be maintained.



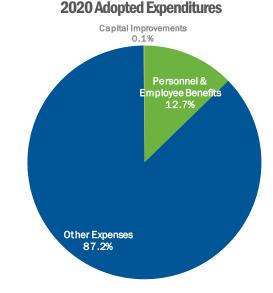
Fund 252	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	756,050	796,657	800,000	804,537	800,000	-	0.0%
Charges for Services	-	-	-	-	-	-	
Miscellaneous Revenue	-	-	-	-	-	-	
Other Financing Sources	-	-	-	-	-	-	
Transfers In	-	-	-	-	-	-	
Total Revenue/Resources Expenditures/Uses	\$756,050	\$796,657	\$800,000	\$804,537	\$800,000	\$-	0.0%
Personnel & Employee Benefits	-	-	-	-	-	-	
Other Expenses	600,000	911,400	800,000	430,000	800,000	-	0.0%
Capital Improvements	-	-	-	-	-	-	
Debt Service	-	-		-	-	-	
Transfers Out	-	-	-	-	-	-	
Total Expenditures/Uses	\$600,000	\$911,400	\$800,000	\$430,000	\$800,000	\$-	0.0%
Net Revenue/(Expenditures)	156,050	(\$114,743)	-	374,537	-	-	
Change in Non-Cash Items	-	-	-	-	-	-	
Net Increase/ (Decrease) in Balance	\$156,050	(\$114,743)		\$374,537	-	-	
Beginning Cash Balance January 1	8,051	164,101	49,358	49,358	423,895	374,537	758.8%
Ending Cash Balance December 31	164,101	49,358	49,358	423,895	423,895	374,537	N/A
Outstanding Encumbrances	-	-	-	-	-	-	
Unencumbered Cash Balance December 31	\$164,101	\$49,358	\$49,358	\$423,895	\$423,895	\$374,537	N/A
Unencumbered Cash Balance as % of Total Expenditures/Uses	27.4%	5.4%	<b>6.2</b> %	98.6%	53.0%		

## **CDBG Funds**

The various Community Development Block Grant (CDBG) Funds are used to account for grant funding received from the Community Development Block Grant Program of the U.S. Department of Housing and Urban Development (HUD). CDBG funding can be used to carry out a wide range of community development activities directed toward revitalizing neighborhoods, economic development, and providing improved community facilities and services. The City of Hamilton sets up a new fund for each grant program year to facilitate financial reporting to HUD, but the table provided here consolidates all of the CDBG funds for presentation.

### **Budgetary Highlights**

The City annually receives Federal grant funds under the Community Development Block Grant (CDBG) program. CDBG funding is a key component in assisting very low, low, and moderate income City residents and provides ways to eliminate slum and blighting influences in the community. CDBG is again focusing on housing, public services, public facilities/improvements, acquisition and economic development. For the fiscal year May 1, 2019 to April 30, 2020, the City has been awarded \$1,433,787 in entitlement funds and an additional \$200,000 will be budgeted to cover potential program income received throughout the federal program year.



Funds Breakdown	<b>2017</b> Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change fro Adopt	
CDBG Revolving Loan Fund 800	4,539	10,022	66,852	66,582	200,500	133,648	199.9%
CDBG 2012-2013 Fund	-	-	-	-	-	-	
CDBG 2014 Fund	-	-	-	-	-	-	
CDBG 915 Fund	49,184	-	28,397	-	28,397	-	0.0%
CDBG 916 Fund	347,697	308,577	12,802	-	12,802	-	0.0%
CDBG 917 Fund	718,257	349,037	189,340	265,548	61,266	(128,074)	-67.6%
CDBG 918 Fund	-	608,159	382,867	374,660	356,789	(26,078)	-6.8%
CDBG 919 Fund	-	-	2,787,050	662,865	444,430	(2,342,620)	-84.1%
CDBG 920 Fund Total Ex	penditures \$1,119,677	\$ <b>1,275,795</b>	- \$3,467,308	\$ <b>1,369,655</b>	1,489,513 <b>\$2,593,697</b>	1,489,513 <b>(\$873,611)</b>	N/A <b>-25.2%</b>

Funds Summary	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	1,104,995	1,259,735	\$1,420,725	1,180,712	\$2,235,307	814,582	57.3%
Charges for Services	-	-	-	-	-	-	
Miscellaneous Revenue	5,378	6,396	150,391	15,683	122,003	(28,388)	-18.9%
Other Financing Sources	57,571	54,623	54,273	47,454	200,000	145,727	268.5%
Transfers In	-	-	122,036	-	-	(122,036)	-100.0%
Total Revenue/Resources Expenditures/Uses	\$1,167,944	\$1,320,754	\$1,747,425	\$1,243,849	\$2,557,310	\$809,885	46.3%
Personnel & Employee Benefits	234,265	226,119	508,354	232,592	329,797	(178,557)	-35.1%
Other Expenses	885,412	1,049,676	2,958,054	1,137,063	2,263,000	(695,054)	-23.5%
Capital Improvements	-	-	900	-	900	-	0.0%
Debt Service	-	-	-	-	-	-	
Transfers Out	-	-	-	-	-	-	
Total Expenditures/Uses	\$1,119,677	\$1,275,795	\$3,467,308	\$1,369,655	\$2,593,697	(\$873,611)	-25.2%
Net Revenue/(Expenditures)	48,267	44,959	(1,719,883)	(\$125,806)	(36,387)	1,683,496	-97.9%
Change in Non-Cash Items	-	-	-	60,675		-	
Net Increase/(Decrease) in Balance	\$48,267	\$44,959	(\$1,719,883)	(\$65,131)	(\$36,387)	\$1,683,496	- <b>97.9</b> %
Beginning Cash Balance May 1	201,190	249,457	294,416	294,416	229,285	(65,131)	-22.1%
Ending Cash Balance April 30	249,457	294,416	(1,425,467)	229,285	192,898	1,618,365	-113.5%
Outstanding Encumbrances	609,213	478,608	100,000	478,608	100,000	-	0.0%
Unencumbered Cash Balance April 30	(\$359,756)	(\$184,192)	(\$1,525,467)	(\$249,323)	\$92,898	\$1,618,365	- <b>106.1</b> %
Unencumbered Cash Balance as % of Total Expenditures/Uses	- <b>32.1</b> %	-14.4%	-44.0%	- <b>18.2</b> %	3.6%		

## **Economic Budget Stabilization**

The Economic Budget Stabilization Fund was created with City Council Resolution 2012-6-25. The resolution requires a transfer from the General Fund to the Economic Budget Stabilization Fund when General Fund reserves rise above 16% of General Fund Revenues.

### **Budgetary Highlights**

Actual fund balance at the end of 2019 was \$1,704,585. In the 2020 Adopted Budget, the City will maintain the current balance and does not anticipate any activity within the fund. This will allow the General Fund to adhere to City Council's budgetary policy R2012-6-25 over the next several years.

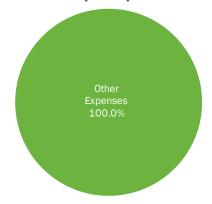
Fund 650	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 2019 Adopted
Revenues/Resources						
Taxes	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Recreation Fees	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Miscellaneous Revenue	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
Transfers In	-	1,210,607	-	600,000	-	-
Total Revenue/Resources	-	\$1,210,607	-	\$600,000		
Expenditures/Uses						
Personnel & Employee Benefits	-	-	-	-	-	-
Other Expenses	-	-	-	600,000	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-			-
Total Expenditures/Uses	-	-	-	\$600,000	-	-
Net Revenue/(Expenditures)	-	1,210,607	-	-	-	-
Change in Non-Cash Items	-	-	-	-	-	-
Net Increase/ (Decrease) in Balance		\$1,210,607				
Beginning Cash Balance January 1	493,978	493,978	1,704,585	1,704,585	1,704,585	- 0.0%
Ending Cash Balance December 31	493,978	1,704,585	1,704,585	1,704,585	1,704,585	- 0.0%
Outstanding Encumbrances	-	-	-	-	-	-
Unencumbered Cash Balance December 31	\$493,978	\$1,704,585	\$1,704,585	\$1,704,585	\$1,704,585	- 0.0%
Unencumbered Cash Balance as % of Total Expenditures/Uses	N/A	N/A	N/A	284.1%	N/A	

## **Fire EMS Levy**

The Fire Emergency Medical Services (EMS) Levy Fund is used to support an additional front-line paramedic unit within the Fire Division and is funded by a one-mill property tax levy.

### **Budgetary Highlights**

The 2020 Adopted Budget does not have any changes from the 2019 Adopted Budget. The monies in this fund are reimbursed back into the General Fund as a revenue source. Consequently, budgeted expenditures equal budgeted revenues for 2020 and a positive fund balance will be maintained.



Fund 253	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	726,997	725,031	725,000	733,649	725,000	-	0.0%
Charges for Services	-	-	-	-	-	-	
Miscellaneous Revenue	-	-	-	-	-	-	
Other Financing Sources	-	-	-	-	-	-	
Transfers In	-	-	-	-	-	-	
Total Revenue/Resources	\$726,997	\$725,031	\$725,000	\$733,649	\$725,000	-	0.0%
Expenditures/Uses							
Personnel & Employee Benefits	-	-	-	-	-	-	
Other Expenses	490,000	926,144	725,000	390,000	725,000	-	0.0%
Capital Improvements	-	-	-	-	-	-	
Debt Service	-	-	-	-		-	
Transfers Out	-	-	-	-	-	-	
Total Expenditures/Uses	\$490,000	\$926,144	\$725,000	\$390,000	\$725,000	-	0.0%
Net Revenue/(Expenditures)	236,997	(201,113)	-	343,649	-	-	
Change in Non-Cash Items	-	-	-	-	-	-	
Net Increase/ (Decrease) in Balance	\$236,997	(\$201,113)		\$343,649			
Beginning Cash Balance January 1	8,086	245,083	43,970	43,970	387,619	343,649	781.6%
Ending Cash Balance December 31	245,083	43,970	43,970	387,619	387,619	343,649	781.6%
Outstanding Encumbrances	-	-	-	-	-	-	
Unencumbered Cash Balance December 31	\$245,083	\$43,970	\$43,970	\$387,619	\$387,619	\$343,649	<b>781.6</b> %
Unencumbered Cash Balance as % of Total Expenditures/Uses	<b>50.0%</b>	4.7%	<b>6.1</b> %	<b>99.4</b> %	53.5%		

## **Hamilton Capital Improvement**

The Hamilton Capital Improvement Debt Service Fund is used to support capital acquisitions mainly for General Fund departments but is also used for capital acquisitions in other various funds excluding any Enterprise Funds. In addition, this fund can also be used to retire outstanding debt on General Obligation (GO) Bonds or Notes. The revenue source for this fund comes from 10% of income taxes, transfers from the General Fund and sales of City owned property held as an asset.

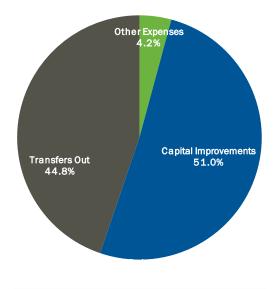
### **Budgetary Highlights**

The 2020 Adopted Budget includes the following projects:

 Beltline Project, Phase I (\$560K from grant revenue) --\$800,000

- Police Department, Vehicles (marked and unmarked) --\$315,000
- Police Department, Emergency Radios -- \$592,000
- Fire Department, Emergency Radios \$308,000
- Municipal Court, Software Upgrades \$125,000

The Hamilton Capital Improvement and Debt Service Fund's 2020 Adopted Budget has a \$694,876 deficit. A watchful eye will be kept on five-year projections to make certain adequate fund balance is maintained in the future



Fund 215	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	2,657,757	2,733,479	2,725,000	2,938,092	2,838,000	113,000	4.1%
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	56,247	498,113	560,000	589,446	560,000	-	0.0%
Charges for Services	-	-	-	-	-	-	
Miscellaneous Revenue	44,522	725,174	15,000	201,403	47,000	32,000	213.3%
Other Financing Sources	-	1,550,000	10,000,000	-	-	(10,000,000)	-100.0%
Transfers In	1,443,014	729,693	-	154,427	232,491	232,491	N/A
Total Revenue/Resources	\$4,201,540	\$6,236,459	\$13,300,000	\$3,883,368	\$3,677,491	(\$9,622,509)	-72.3%
Expenditures/Uses							
Personnel & Employee Benefits	-	-	-	-	-	-	
Other Expenses	261,698	484,025	6,734,000	252,808	184,000	(6,550,000)	-97.3%
Capital Improvements	1,981,780	2,816,818	1,818,000	1,687,483	2,230,000	412,000	22.7%
Debt Service	58,934	36,625	3,500,000	1,102,376	-	(3,500,000)	-100.0%
Transfers Out	2,370,685	1,539,961	1,933,667	1,793,850	1,958,367	24,700	1.3%
Total Expenditures/Uses	\$4,673,097	\$4,877,429	\$13,985,667	\$4,836,517	\$4,372,367	(\$9,613,300)	- <b>68.7</b> %
Net Revenue/(Expenditures)	(471,557)	1,359,030	(685,667)	(953,149)	(694,876)	(9,209)	1.3%
Change in Non-Cash Items	-	-	-	-	-	-	
Net Increase/(Decrease) in Balance	(\$471,557)	\$1,359,030	(\$685,667)	(\$953,149)	(\$694,876)	(\$9,209)	1.3%
Beginning Cash Balance January 1	1,453,311	981,754	2,340,784	2,340,784	1,387,635	(953,149)	-40.7%
Ending Cash Balance December 31	981,754	2,340,784	\$1,655,117	1,387,635	\$692,759	(962,358)	-58.1%
Outstanding Encumbrances	635,946	162,532	350,000	432,967	350,000	-	0.0%
Unencumbered Cash Balance December 31	\$345,808	\$2,178,252	\$1,305,117	\$954,668	\$342,759	(\$962,358)	-73.7%
Unencumbered Cash Balance as % of Total Expenditures/Uses	7.4%	44.7%	9.3%	19.7%	7.8%		

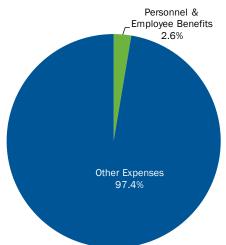
## **HOME Funds**

The various Home Investment Partnerships (HOME) Funds are used to account for grant funding received from the Home Investment Partnerships Grant Program of the U.S. Department of Housing and Urban Development (HUD). HOME funding can be used for a wide range of activities that build, buy, and/or rehabilitate affordable housing for rent or homeownership or provide direct rental assistance to low income residents. The City of Hamilton sets up a new fund for each grant program year to facilitate financial reporting to HUD, but the table provided here consolidates all of the HOME funds for presentation purposes.

### **Budgetary Highlights**

The various Home Investment Partnerships (HOME) Funds are used to account for grant funding received from the Home Investment Partnerships Grant Program of the U.S. Department of Housing and Urban Development (HUD). HOME funding can be used for a wide range of activities that build, buy, and/or rehabilitate affordable housing for rent or homeownership or provide direct rental assistance to low income residents. The City of Hamilton sets up a new fund for each grant program year to facilitate financial reporting to HUD, but the table provided here consolidates all of the HOME funds for presentation purposes.





Funds Breakdow	n	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
HOME FUND 2012		-	-	-	-	-	-	
HOME FUND 2013		-	3,951	-	-	-	-	
HOME FUND 2014		75,985	34,927	-	-	-	-	
HOME FUND 2015		77,983	16,951	136,553	41,336	-	(136,553)	-100.0%
HOME FUND 2016		57,733	89,893	271,311	5,231	245,459	(25,852)	-9.5%
HOME FUND 2017		-	29,040	291,484	83,571	289,537	(1,947)	-0.7%
HOME FUND 2018		-	-	1,023,857	69,776	400,154	(623,703)	-60.9%
HOME FUND 2019	_	-	-	-	-	497,045	497,045	N/A
	Total Expenditures	\$211,701	\$174,762	\$1,723,205	\$199,914	\$1,432,195	(\$291,010)	-16.9%

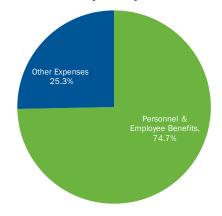
Funds Summary	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	140,222	174,762	393,338	175,136	375,151	(18,187)	-4.6%
Charges for Services	-	-	-	-	-	-	
Miscellaneous Revenue	37,906	15,004	146,636	4,491	142,156	(4,480)	-3.1%
Other Financing Sources	31,743	36,566	49,167	49,167	46,894	(2,273)	-4.6%
Transfers In	-	-	-	-	-	-	
Total Revenue/Resources	\$209,871	\$226,332	\$589,141	\$228,794	\$564,201	(\$24,940)	-4.2%
Expenditures/Uses							
Personnel & Employee Benefits	23,055	14,497	51,315	17,501	37,900	(13,415)	-26.1%
Other Expenses	188,646	160,265	1,671,890	182,413	1,394,295	(277,595)	-16.6%
Capital Improvements	-	-	-	-	-	-	
Debt Service	-	-	-	-	-	-	
Transfers Out	-	-	-	-	-	-	
Total Expenditures/Uses	\$211,701	\$174,762	\$1,723,205	\$199,914	\$1,432,195	(\$291,010)	-16.9%
Net Revenue/(Expenditures)	(1,830)	51,570	(1,134,064)	28,880	(867,994)	266,070	-23.5%
Change in Non-Cash Items	-	-				-	
Net Increase/(Decrease) in Balance	(\$1,830)	\$51,570	(\$1,134,064)	\$28,880	(\$867,994)	\$266,070	-23.5%
Beginning Cash Balance May 1	50,734	48,904	100,474	100,474	129,354	28,880	28.7%
Ending Cash Balance April 30	48,904	100,474	(1,033,590)	129,354	(738,640)	294,950	-28.5%
Outstanding Encumbrances	125,466	206,729	45,000	249,207	45,000	-	0.0%
Unencumbered Cash Balance April 30	(\$76,562)	(\$106,255)	(\$1,078,590)	(\$119,853)	(\$783,640)	\$294,950	-27.3%
Unencumbered Cash Balance as % of Total Expenditures/Uses	- <b>36.2</b> %	- <b>60.8</b> %	- <b>62.6</b> %	-60.0%	-54.7%		

## **Land Reutilization**

The Land Reutilization Fund accounts for revenues awarded to the City from the State of Ohio's Hardest Hit Grant Program for the purpose of demolishing, acquiring, securing, and maintaining nuisance residential properties. If eligible, the City may take ownership of these properties for the City's Land Bank, which holds properties until a strategic use of those properties is found.

### **Budgetary Highlights**

In 2020, \$65,000 in transfers from the General Fund has been budgeted. The City will appropriate these funds for acquisition and demolition of blighted properties and salaries for the Quick Strike Team, which is responsible for maintaining Land Bank properties.



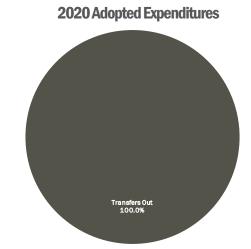
Fund 227	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	2019
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	-	-	-	-	-	-	
Charges for Services	-	-	-	-	-	-	
Miscellaneous Revenue	-	-	5,000	-	5,000	-	0.0%
Other Financing Sources	-	-	-	-	-	-	
Transfers In	50,000	65,000	65,000	65,000	65,000	-	
Total Revenues/Resources Expenditures/Uses	\$50,000	\$65,000	\$70,000	\$65,000	\$70,000	-	0.0%
Personnel & Employee Benefits	49,726	54,578	57,850	60,453	59,007	1,157	
Other Expenses	3,058	2,275	20,000	15,455	20,000	-	0.0%
Capital Improvements	-	-	-	-	-	-	
Debt Service	-	-	-	-	-	-	
Transfers Out	-	-	-	-	-	-	
Total Expenditures/Uses	\$52,784	\$56,853	\$77,850	\$75,908	\$79,007	\$1,157	1.5%
Net Revenue/(Expenditures)	(2,784)	8,147	(7,850)	(10,908)	(9,007)	(1,157)	14.7%
Change in Non-Cash Items	-	-	-	-	-	-	
Net Increase/(Decrease) in Balance	(\$2,784)	\$8,147	(\$7,850)	(\$10,908)	(\$9,007)	(\$1,157)	14.7%
Beginning Cash Balance January 1	25,988	23,204	31,351	31,351	20,443	(10,908)	-34.8%
Ending Cash Balance December 31	23,204	31,351	23,501	20,443	11,436	(12,065)	
Outstanding Encumbrances	428	500	500	-	500	-	0.0%
Unencumbered Cash Balance December 31 Unencumbered Cash Balance as % of Total Expenditures/Uses	\$22,776 43.1%	\$30,851 54.3%	\$23,001 29.5%	\$20,443 26.9%	\$10,936 13.8%	(\$12,065)	- <b>52.5</b> %

## **Motor Vehicle License Tax**

The Motor Vehicle License Tax Fund receives its revenues from the \$5 portion of the City's municipal motor vehicle license tax of \$20 per vehicle registration from owners who reside within the city limits. These revenues are expended as a transfer into the Infrastructure Renewal Fund, where the annual street repairs are funded.

### **Budgetary Highlights**

Budgeted revenues are expensed as a transfer out to the Infrastructure Renewal Fund (Fund 311).



Fund 278	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 20 Adopted	)19
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	300,000	300,000	N/A
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	-	-	-	-	-	-	
Charges for Services	-	-	-	-	-	-	
Miscellaneous Revenue	-	-	-	-	-	-	
Other Financing Sources	-	-	-	-	-	-	
Transfers In	-	-	-	-	-	-	
Total Revenue/Resources Expenditures/Uses	-		-	-	\$300,000	\$300,000	N/A
Personnel & Employee Benefits	-	-	-	-	-	-	
Other Expenses	-	-	-	-	-	-	
Capital Improvements	-	-	-	-	-	-	
Debt Service	-	-	-	-	-	-	
Transfers Out	-	-	-	-	300,000	300,000	N/A
Total Expenditures/Uses	-	-	-	-	\$300,000	\$300,000	N/A
Net Revenue/(Expenditures)	-	-	-	-	-	-	
Change in Non-Cash Items	-	-	-	-	-	-	
Net Increase/ (Decrease) in Balance	-						
Beginning Cash Balance January 1	-	-	-	-	-	-	
Ending Cash Balance December 31	-	-	-	-	-	-	
Outstanding Encumbrances	-	-	-	-	-	-	
Unencumbered Cash Balance December 31 Unencumbered Cash Balance as % of Total	-	-	-	-	-	-	

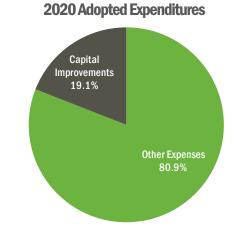
Expenditures/Uses

### **One Renaissance Center**

The One Renaissance Center Fund is used to account for the revenues and expenses associated with the office tower known as One Renaissance Center. Rents paid by City departments and any other entities leasing space within the One Renaissance Center building constitute almost all revenue to this fund. Expenditures within this fund include the ongoing operating and maintenance costs of One Renaissance Center and lease payments to the Hamilton Community Foundation, which purchased the building from the City in 2019.

### **Budgetary Highlights**

The 2020 budgeted revenues are unchanged from 2019. Also budgeted in 2020, is the \$500,000 roof repair for the building. The fund has adequate reserve balance to supply the 2020 budget.



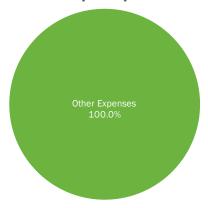
Fund 200	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	-	-	-	-	-	-	
Charges for Services	2,160,472	1,952,818	2,192,200	2,205,670	2,192,200	-	0.0%
Miscellaneous Revenue	-	25	-	111,749	-	-	
Other Financing Sources	-	-	-	-	-	-	
Transfers In	-	-	-	-	-	-	
Total Revenue/Resources	\$2,160,472	\$1,952,843	\$2,192,200	\$2,317,419	\$2,192,200	\$-	0.0%
Expenditures/Uses							
Personnel & Employee Benefits	-	-	-	-	-	-	
Other Expenses	780,371	731,153	722,000	1,670,316	2,123,220	1,401,220	194.1%
Capital Improvements	-	56,412	500,000	52,996	500,000	-	0.0%
Debt Service	195	-	-	-	-	-	
Transfers Out	1,542,507	1,423,576	1,426,000	482,024	-	(1,426,000)	-100.0%
Total Expenditures/Uses	\$2,323,073	\$2,211,141	\$2,648,000	\$2,205,336	\$2,623,220	(\$24,780)	-0.9%
Net Revenue/(Expenditures)	(162,601)	(258,298)	(455,800)	112,083	(431,020)	24,780	-5.4%
Change in Non-Cash Items	-	-	-	-	-	-	N/A
Net Increase/(Decrease) in Balance	(\$162,601)	(\$258,298)	(\$455,800)	\$112,083	(\$431,020)	\$24,780	-5.4%
Beginning Cash Balance January 1	1,131,631	969,030	710,732	710,732	822,815	112,083	15.8%
Ending Cash Balance December 31	969,030	710,732	\$254,932	822,815	391,795	136,863	53.7%
Outstanding Encumbrances	185,794	39,442	80,000	238,457	80,000	-	0.0%
Unencumbered Cash Balance December 31	\$783,236	\$671,290	\$174,932	\$584,358	\$311,795	\$136,863	78.2%
Unencumbered Cash Balance as % of Total Expenditures/Uses	33.7%	30.4%	6.6%	<b>26.5</b> %	11.9%		

## **Police Levy**

The Police Levy Fund is used to support additional police personnel, motor vehicles, and equipment for the Police Division and is funded by a one-mill property tax levy.

### **Budgetary Highlights**

The 2020 Adopted Budget does not have any changes from the 2019 Adopted Budget. The monies in this fund are reimbursed back into the General Fund as a revenue source. Consequently, budgeted expenditures equal budgeted revenues for 2020 and a positive fund balance will be maintained.



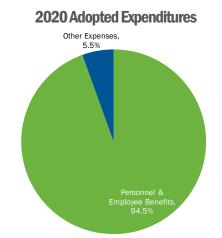
Fund 249	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	726,997	725,032	725,000	733,649	725,000	-	0.0%
Charges for Services	-	-	-	-	-	-	
Miscellaneous Revenue	-	-	-	-	-	-	
Other Financing Sources	-	-	-	-	-	-	
Transfers In	-	-	-	-	-	-	
Total Revenue/Resources	\$726,997	\$725,032	\$725,000	\$733,649	\$725,000	-	0.0%
Expenditures/Uses							
Personnel & Employee Benefits	-	-	-	-	-	-	
Other Expenses	590,000	819,947	725,000	390,000	725,000	-	0.0%
Capital Improvements	-	-	-	-	-	-	
Debt Service	-	-	-	-	-	-	
Transfers Out	-	-	-	-	-	-	
Total Expenditures/Uses	\$590,000	\$819,947	\$725,000	\$390,000	\$725,000	-	0.0%
Net Revenue/(Expenditures)	136,997	(94,915)	-	343,649	-	-	
Change in Non-Cash Items	-	-	-	-		-	
Net Increase/(Decrease) in Balance	\$136,997	(\$94,915)		\$343,649			
Beginning Cash Balance January 1	1,888	138,885	43,970	43,970	387,619	343,649	781.6%
Ending Cash Balance December 31	138,885	43,970	43,970	387,619	387,619	343,649	781.6%
Outstanding Encumbrances	-	-	-	-	-	-	
Unencumbered Cash Balance December 31	\$138,885	\$43,970	\$43,970	\$387,619	\$387,619	\$343,649	<b>781.6</b> %
Unencumbered Cash Balance as % of Total Expenditures/Uses	23.5%	5.4%	<b>6.1</b> %	<b>99.4</b> %	53.5%		

## **Probation Services**

This fund accounts for revenue from probation fees used to offset Probation Officers' salaries & benefits along with paying for other miscellaneous expenses associated with Probation Services.

### **Budgetary Highlights**

The Probation Services Fund had retained a healthy fund balance over the years, resulting in the decision to end transfers in from the General Fund to support Probation Services. However, the fund required a transfer from the General Fund in 2019 and an \$80,000 transfer from the General Fund is budgeted in 2020. The fees for drug testing is expected to increase slightly.



Fund 238	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	167,098	166,408	171,200	198,437	200,225	29,025	17.0%
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	-	-	-	-	-	-	
Charges for Services	-	-	-	-	-	-	
Miscellaneous Revenue	-	-	-	-	-	-	
Other Financing Sources	-	-	-	-	-	-	
Transfers In	-	-	-	2,246	80,000	80,000	N/A
Total Revenue/Resources	\$167,098	\$166,408	\$171,200	\$200,683	\$280,225	\$109,025	63.7%
Expenditures/Uses							
Personnel & Employee Benefits	229,638	185,353	179,876	242,952	244,571	64,695	36.0%
Other Expenses	3,950	1,768	12,800	2,910	14,255	1,455	11.4%
Capital Improvements	-	-	-	-	-	-	
Debt Service	-	-	-	-	-	-	
Transfers Out	-	-	-	-	-	-	
Total Expenditures/Uses	\$233,588	\$187,121	\$192,676	\$245,862	\$258,826	\$66,150	34.3%
Net Revenue/(Expenditures)	(66,490)	(20,713)	(21,476)	(45,179)	21,399	42,875	-199.6%
Change in Non-Cash Items	-	-	-	-	-	-	
Net Increase/ (Decrease) in Balance	(\$66,490)	(\$20,713)	(\$21,476)	(\$45,179)	\$21,399	\$42,875	-199.6%
Beginning Cash Balance January 1	160,392	93,902	73,189	73,189	28,010	(45,179)	-61.7%
Ending Cash Balance December 31	93,902	73,189	51,713	28,010	\$49,409	(2,304)	
Outstanding Encumbrances	1,375	2,750	1,000	1,620	1,000	-	0.0%
Unencumbered Cash Balance December 31	\$92,527	\$70,439	\$50,713	\$26,390	\$48,409	(\$2,304)	-4.5%
Unencumbered Cash Balance as % of Total Expenditures/Uses	39.6%	37.6%	26.3%	10.7%	18.7%		

## Public Safety/Health Income Tax

The Public Safety/Health Income Tax Fund is used to support designated public health and public safety expenditures and is supported by 12.5% of the City's income tax collections.

### **Budgetary Highlights**

The 2020 Adopted budgeted is projecting a slight increase to budgeted income tax revenue. All revenue will be reimbursed back to the General Fund.

2020 Adopted Expenditures Other Expenses 100.0%

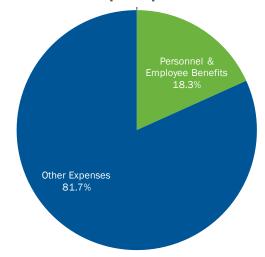
Fund 210	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	3,322,196	3,416,956	3,405,000	3,672,615	3,548,387	143,387	4.2%
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	-	-	-	-	-	-	
Charges for Services	-	-	-	-	-	-	
Miscellaneous Revenue	-	-	-	-	-	-	
Other Financing Sources	-	-	-	-	-	-	
Transfers In	-	-	-	-	-	-	
Total Revenue/Resources	\$3,322,196	\$3,416,956	\$3,405,000	\$3,672,615	\$3,548,387	\$143,387	4.2%
Expenditures/Uses							
Personnel & Employee Benefits	-	-	-	-	-	-	
Other Expenses	3,354,151	3,362,569	3,405,000	3,367,177	3,405,000	-	0.0%
Capital Improvements	-	-	-	-	-	-	
Debt Service	-	-	-	-	-	-	
Transfers Out	-	-	-	-	-	-	
Total Expenditures/Uses	\$3,354,151	\$3,362,569	\$3,405,000	\$3,367,177	\$3,405,000		0.0%
Net Revenue/(Expenditures)	(31,955)	54,387	-	305,438	143,387	143,387	N/A
Change in Non-Cash Items	-	-	-	-	-	-	
Net Increase/(Decrease) in Balance	(\$31,955)	\$54,387		\$305,438	\$143,387	\$143,387	N/A
Beginning Cash Balance January 1	151,283	119,328	173,715	173,715	479,153	305,438	175.8%
Ending Cash Balance December 31	119,328	173,715	173,715	479,153	622,540	448,825	258.4%
Outstanding Encumbrances	-	-	-	-	-	-	
Unencumbered Cash Balance December 31	\$119,328	\$173,715	\$173,715	\$479,153	\$622,540	\$448,825	<b>258.4</b> %
Unencumbered Cash Balance as % of Total Expenditures/Uses	3.6%	<b>5.2</b> %	5.1%	14.2%	18.3%		

## Refuse

The Refuse Fund obtains its revenue from the monthly refuse fees collected from City homeowners and businesses for refuse and recycling services. The major portions of these services are contracted out by the City to a third party and approximately 75% of the fees collected are used to pay for this contract. The remaining 25% is used to fund internal refuse collection.

### **Budgetary Highlights**

The 2020 Adopted Budget is aiming to align Refuse expenditures with City Council's Strategic Plan. Safety and Cleanliness of Hamilton will be a large focus of the 2020 Adopted budget. In 2019, the City approved a 5-year contract with Rumpke for collection services. Additionally, Council approved a one-time rate increase of \$2.02 per month for residential customers beginning in 2021. This increase supports the contract with Rumpke and the Quick Strike Team and Street Maintenance Operations.



Fund 280	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	-	-	-	-		-	
Charges for Services	4,430,170	4,519,049	4,564,000	4,605,901	4,620,847	56,847	1.2%
Miscellaneous Revenue	831	-	-	52,520	-	-	
Other Financing Sources	-	-	-	-	-	-	
Transfers In	-	-	-	1,021	-	-	
Total Revenue/Resources	\$4,431,001	\$4,519,049	\$4,564,000	\$4,659,442	\$4,620,847	\$56,847	1.2%
Expenditures/Uses							
Personnel & Employee Benefits	454,015	601,160	795,601	896,669	869,295	73,694	9.3%
Other Expenses	3,695,540	3,799,658	4,030,295	3,861,252	3,891,947	(138,348)	-3.4%
Capital Improvements	-	-	15,000	113,745	-	(15,000)	-100.0%
Debt Service	-	-	-	-	-	-	
Transfers Out	-	-	-	-	-	-	
Total Expenditures/Uses	\$4,149,555	\$4,400,818	\$4,840,896	\$4,871,666	\$4,761,242	(\$79,654)	- <b>1.6</b> %
Net Revenue/(Expenditures)	281,446	\$118,231	(276,896)	(212,224)	(140,395)	136,501	-49.3%
Change in Non-Cash Items	(66,298)	(2,126)	-	(25,231)	-	-	
Net Increase/(Decrease) in Balance	\$215,148	\$116,105	(\$276,896)	(\$237,455)	(\$140,395)	\$136,501	-49.3%
Beginning Cash Balance January 1	1,406,473	1,621,621	1,737,726	1,737,726	1,500,271	(237,455)	-13.7%
Ending Cash Balance December 31	1,621,621	1,737,726	1,460,830	1,500,271	1,359,876	(100,954)	-6.9%
Outstanding Encumbrances	62,039	28,682	60,000	489,323	60,000	-	0.0%
Unencumbered Cash Balance December 31	\$1,559,582	\$1,709,044	\$1,400,830	\$1,010,948	\$1,299,876	(\$100,954)	- <b>7.2</b> %
Unencumbered Cash Balance as % of Total Expenditures/Uses	37.6%	38.8%	28.9%	20.8%	27.3%		

## **Stormwater Management**

The Stormwater Management Fund is used to account for planning, construction, operation, and maintenance of the City's various stormwater management devices and infrastructure. Revenues consist of storm water fees based on the impervious area of an Equivalent Residential Unit (ERU).

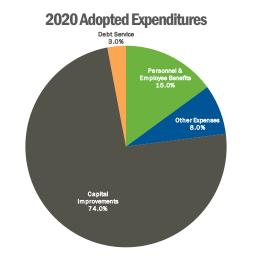
### **Budgetary Highlights**

Customer revenues are projected to increase by approximately \$400,000 in 2020 due to the adoption of year 2 of the two-year rate plan approved by Council. The rate plan increases customer rates by \$0.70 per equivalent residential unit (ERU). The 2020 budget includes the following items:

- Sports complex storm sewer work -- \$2.25MM
- Concrete Repair and Resurfacing Program -- \$550,000
- Main Street relief storm sewer -- \$575,000

- Emergency storm sewer repairs -- \$250,000
- Tabor Lane storm sewer project -- \$210,000

See the Capital Budget section to learn more about the City's capital projects planned in 2020.



Fund 279	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change fror Adopte	
Revenues/Resources							
Taxes	-	-	-	-	-	-	N/A
Licenses & Permits	-	-	-	-	-	-	N/A
Fines and Forfeits	-	-	-	-	-	-	N/A
Recreation Fees	-	-	-	-	-	-	N/A
Intergovernmental Revenue	-	-	-	-	-	-	N/A
Charges for Services	2,155,401	2,150,250	2,562,709	2,557,313	2,975,418	412,709	16.1%
Miscellaneous Revenue	19,739	20,074	20,000	26,223	20,000	-	0.0%
Other Financing Sources	1,373,689	201,154	1,850,000	-	7,350,000	5,500,000	297.3%
Transfers In	7,984	-	-	15,801	-	-	N/A
Total RevenueS/Resources Expenditures/Uses	\$3,556,813	\$2,371,478	\$4,432,709	\$2,599,337	\$10,345,418	\$5,912,709	133.4%
Personnel & Employee Benefits	841,356	872,870	785,639	744,554	874,842	89,203	11.4%
Other Expenses	453,908	539,700	476,600	481,820	475,908	(692)	-0.1%
Capital Improvements	2,815,631	1,250,058	2,797,300	915,021	4,327,369	1,530,069	54.7%
Debt Service	-	-	173,600	89,081	173,600	-	0.0%
Transfers Out	-	-	-	-	-	-	N/A
Total Expenditures/Uses	\$4,110,895	\$2,662,628	\$4,233,139	\$2,230,476	\$5,851,719	\$1,618,580	38.2%
Net Revenue/(Expenditures)	(554,082)	(\$291,150)	199,570	368,861	4,493,699	4,294,129	-2151.7%
Change in Non-Cash Items	(4,834)	(4,421)	-	(27,066)	-	-	N/A
Net Increase/(Decrease) in Balance	(\$558,916)	(\$295,571)	\$199,570	\$341,795	\$4,493,699	\$4,294,129	2151.7%
Beginning Cash Balance January 1	1,906,339	1,347,423	1,051,852	1,051,852	1,393,647	341,795	32.5%
Ending Cash Balance December 31	1,347,423	1,051,852	1,251,422	1,393,647	5,887,346	4,635,924	370.5%
Outstanding Encumbrances	1,241,680	380,336	400,000	684,440	400,000	-	0.0%
Unencumbered Cash Balance December 31	\$105,743	\$671,516	\$851,422	\$709,207	\$5,487,346	\$4,635,924	544.5%
Unencumbered Cash Balance as % of Total Expenditures/Uses	2.6%	25.2%	20.1%	31.8%	<b>93.8</b> %		

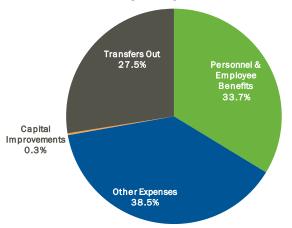
## **Street Maintenance**

The Street Maintenance Fund receives its revenues from the gasoline tax that is levied and controlled by the State of Ohio along with the City's municipal motor vehicle license tax of \$20 per vehicle registration from owners who reside within the city limits. These revenues support local street construction, maintenance, and repair.

### **Budgetary Highlights**

Budgeted revenues are projected to increase by \$1.2MM in 2020 due to an increase in the State Gas Tax. Expenditures are projected to increase due to increased maintenance of City streets and an increase in the transfer of the State Gas tax to the infrastructure Renewal Program for street paving.

**2020 Adopted Expenditures** 



Fund 281	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources	Actual	Actual	лиориси	Tojecteu	наориса	Лиориси	
Taxes	-	-	-	-	-	-	
Licenses & Permits	389,854	392,121	391,000	402,483	391,000	-	0.0%
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	2,579,567	2,296,579	2,460,000	3,123,513	3,660,000	1,200,000	48.8%
Charges for Services	3,293	-	-	-	-	-	
Miscellaneous Revenue	195,337	173,040	183,000	203,684	183,000	-	0.0%
Other Financing Sources	-	-	-	-	-	-	
Transfers In	29,304	-	-	36,095	-	-	N/A
Total Revenue/Resources	\$3,197,355	\$2,861,740	\$3,034,000	\$3,765,775	\$4,234,000	\$1,200,000	39.6%
Expenditures/Uses							
Personnel & Employee Benefits	1,318,384	1,227,577	1,377,146	1,435,962	1,464,661	87,515	6.4%
Other Expenses	1,297,159	1,578,599	1,587,600	1,570,936	1,672,646	85,046	5.4%
Capital Improvements	10,857	9,619	12,000	21,338	12,000	-	0.0%
Debt Service	-	-	-	-	-	-	
Transfers Out	310,000	-	200,000	425,000	1,200,000	1,000,000	500.0%
Total Expenditures/Uses	\$2,936,400	\$2,815,795	\$3,176,746	\$3,453,236	\$4,349,307	\$1,172,561	36.9%
Net Revenue/(Expenditures)	260,955	45,945	(142,746)	312,539	(115,307)	27,439	-19.2%
Change in Non-Cash Items	-	-	-	-	-	-	
Net Increase/(Decrease) in Balance	\$260,955	\$45,945	(\$142,746)	\$312,539	(\$115,307)	\$27,439	-19.2%
Beginning Cash Balance January 1	300,444	561,399	607,344	607,344	919,883	312,539	51.5%
Ending Cash Balance December 31	561,399	607,344	464,598	919,883	804,576	339,978	73.2%
Outstanding Encumbrances	120,106	68,228	75,000	218,361	75,000	-	0.0%
Unencumbered Cash Balance December 31	\$441,293	\$539,116	\$389,598	\$701,522	\$729,576	\$339,978	87.3%
Unencumbered Cash Balance as % of Total Expenditures/Uses	<b>15.0</b> %	19.1%	12.3%	20.3%	<b>16.8</b> %		

## **Other Funds**

### Special Revenue Funds with Adopted Budget Expenditures <\$250,000

Special revenue funds with 2020 Budget expenditures of less than \$250,000 include the following types of funds. The historical and adopted expenditures for these funds are included in the table on the following page. The 2020 Budget amount for each fund is balanced within the available resources of that fund.

#### **Convention & Visitors Bureau Fund**

This fund is used to account for the Hotel/Motel Tax levied on guests staying at a hotel or motel within the City. Of the amount collected, 50% is distributed to the Butler County Convention & Visitors Bureau and 50% is distributed to the City as General Fund revenue.

#### **Dispute Resolution Process Fund**

This fund obtains its revenues from certain fees imposed by the Hamilton Municipal Court on civil cases and is used for dispute resolution activities performed by the Court.

#### **Drug Law Enforcement Trust Fund**

This fund is used to account for revenue from fines related to drug offenses and to account for fund expenditures which must be used for drug law enforcement purposes.

#### **DUI Enforcement & Education Trust Fund**

This fund is used to account for revenue from fines related to Operating a Motor Vehicle Impaired (OVI) offenses and to account for fund expenditures which must be used for OVI law enforcement purposes.

#### **Firemen's Pension Fund**

This fund is used to account for the property taxes levied for the purpose of making partial payment of the City's current and accrued liability for disability and pension related to sworn Fire Division employees. The monies collected in this fund are reimbursed back to the general fund as a revenue source.

#### Hamilton Municipal Court Capital Improvement Fund

This fund obtains its revenue from certain fees imposed by the Hamilton Municipal Court on cases and is used for various capital improvement needs related to the court.

#### Hamilton Municipal Court Security Projects Fund

This fund obtains its revenue from certain fees imposed by the Hamilton Municipal Court on cases and is used to offset the court's costs for special security services that are periodically needed.

### Hamilton Municipal Court Special Projects Fund

This fund obtains its revenue from certain fees imposed by the Hamilton Municipal Court on cases and is used to offset the court's costs associated with mental health evaluations for individuals with cases before the court.

#### **Indigent Drivers Alcohol Treatment Fund**

This special revenue fund was created by Ohio Revised Code Section 4511.19 to help educate OVI offenders.

#### **Justice Assistance Grant Fund**

This fund is used to account for grant funding received from the U.S. Department of Justice's Justice Assistance Grant (JAG) Program. The JAG Program provides states, tribes, and local governments with critical funding necessary to support a range of program areas including law enforcement, prosecution and courts, crime prevention and education, corrections and community corrections, drug treatment and enforcement, planning, evaluation, technology improvement, and crime victim and witness initiatives.

#### Kathryn Weiland Trust Income Fund

This special revenue fund is used for the Health Department's nursing budget.

#### Law Enforcement Trust Fund

This fund is used to account for revenue from seized and forfeited vehicles and to account for fund expenditures which must be used for law enforcement purposes.

#### **Police Pension Fund**

This fund is used to account for the property taxes levied for the purpose of making partial payment of the City's current and accrued liability for disability and pension related to sworn Police Division employees. The monies collected in this fund are reimbursed back to the general fund as a revenue source.

#### **Public Safety Special Projects Fund**

This fund is used to account for revenue from SWAT participation fees, SWAT training courses conducted, and external training courses conducted by the Hamilton Police Division's training section.

#### **Rounding Up Utility Account Fund**

Proceeds from the fund support EmPower Hamilton.

## **Other Funds Cont.**

Funds Under \$250K	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Convention & Visitors Bureau Fund 283	94,956	101,842	100,000	99,765	100,000	-	0.0%
Dispute Resolution Process Fund 221	4,064	4,510	5,705	4,450	5,799	94	1.6%
Drug Law Enforcement Trust Fund 240	24,972	24,532	40,000	21,129	40,000	-	0.0%
DUI Enforcement & Education Trust Fund 241	3,490	465	4,500	2,867	4,500	-	0.0%
Firemen's Pension Fund 250	190,000	261,990	240,000	128,000	240,000		0.0%
Hamilton Municipal Court Capital Improvement Fund 212	68,605	71,621	86,000	49,931	201,000	115,000	133.7%
Hamilton Municipal Court Security Projects Fund 207	69,000	70,000	70,000	70,000	70,000	-	0.0%
Hamilton Municipal Court Special Projects Fund 208	24,325	14,000	29,250	38,805	29,250	-	0.0%
Indigent Drivers Alcohol Treatment Fund 242	11,480	11,480	11,480	11,480	11,480	-	0.0%
Justice Assistance Grant Fund 225	29,334	-	28,195	70,924	18,572	(9,623)	-34.1%
Kathryn Weiland Trust Income Fund 261	-	-	510	-	510	-	0.0%
Law Enforcement Trust Fund 231	37,731	9,113	23,600	9,039	23,600	-	0.0%
Police Pension Fund 246	190,000	271,028	240,000	130,000	240,000	-	0.0%
Public Safety Special Projects Fund 235	37,656	63,259	66,000	55,499	66,800	800	1.2%
Rounding Up Utility Account Fund 211 Total Expenditures	4,303 <b>\$1,052,334</b>	5,500 <b>\$928,326</b>	6,000 <b>\$991,240</b>	6,151 <b>\$705,200</b>	7,500 <b>\$1,059,011</b>	1,500 <b>\$67,771</b>	25.0% <b>6.8%</b>

### Special Revenue Funds Not Budgeted for 2020

Special revenue funds that are not appropriated in the 2020 Budget but did incur expenditures in 2017 and 2018, or have expenditure budgets for 2019 are included in this category. These funds are included in the table that follows.

#### **Emergency Medical Services Grant Fund**

This fund is used to account for grant funding obtained for the purchase of paramedic supplies.

### **Immunization Action Plan Fund 213**

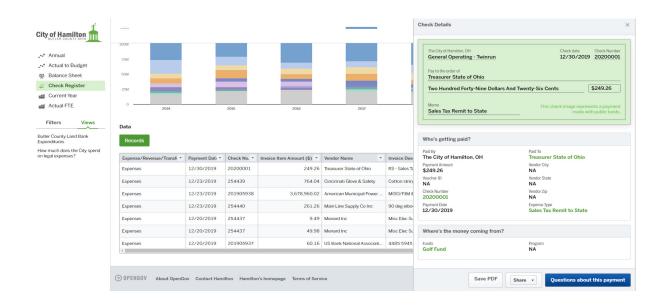
This fund is used to account for funding received from the Immunization Action Plan Grant from Federal public health program funding passed through the State of Ohio. The goal of the Immunization Action Plan program is to achieve and maintain 90% vaccination coverage levels for universally recommended vaccines among children less than 24 months old.

Funds Not Budgeted	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopte	
Emergency Medical Services Grant Fund 251	2,500	-	-	-	-	-	
Immunization Action Plan Grant Fund 260	262,418	18,986	40,000	7,160	-	(40,000)	-100.0%
Total Expenditures	\$2,500	-	-	-	-	-	

### Hamilton Financial Highlight Transparency

The OpenHamilton Checkbook empowers residents, staff, and other City of Hamilton stakeholders with information on how the City is working for its citizens. Powered by Ohio's Open Checkbook program, the portal allows public entities to publish and display expenditures in a completely transparent format. Use this portal to better understand and to gain access to the City's checkbook.

To reach the OpenHamilton Checkbook visit our website at Hamilton-city.org. Under the Government tab, click the "Explore our Finances" button on the right-hand mega menu.



### 2020 Budget **Financial Summaries Capital Projects Funds**



# **Clean Ohio Grant Program**

The Clean Ohio Grant Program Fund is used to account for monies received from the Ohio Department of Development for the clean-up and remediation of several sites such as the former Mosler Company at 1400 South Erie Highway and Niles Tool Works Site.

### **Budgetary Highlights**

Cash balance was expensed in 2018. No revenues or expenditures have been budgeted for 2020.

Fund 310	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 2019 Adopted
Revenues/Resources						
Taxes	-	-	-	-		-
Licenses & Permits	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Recreation Fees	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Miscellaneous Revenue	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Revenue/Resources	-		-	-	-	-
Expenditures/Uses						
Personnel & Employee Benefits	-	-	-	-	-	-
Other Expenses	-	7,350	-	-	-	
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	
Transfers Out	-	-	-	-	-	-
Total Expenditures/Uses	-	\$7,350	-	-	-	-
Net Revenue/(Expenditures)	-	(7,350)	-	-	-	-
Change in Non-Cash Items	-	-	-	-	-	-
Net Increase/(Decrease) in Balance		(\$7,350)				
Beginning Cash Balance January 1	7,350	7,350	-	-	-	-
Ending Cash Balance December 31	7,350	-	-	-	-	
Outstanding Encumbrances	-	-	-	-	-	-
Unencumbered Cash Balance December 31 Unencumbered Cash Balance as % of Total Expenditures/Uses	\$7,350 -	-	-	-		-

## **Governmental Building Sale**

The Governmental Building Sale Fund was created to account for proceeds from the sale of the City's government building, and the subsequent expenditure of those proceeds. These proceeds can only be used for other permanent improvements.

### **Budgetary Highlights**

Some of these proceeds from the sale of the building in 2019 were used to pay off debt on the City building and to help fund the Fairfield Township roundabout, B Street improvements, and the 2nd Ward camera project.

Fund 360	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	-	-	-	-	-	-	
Charges for Services	-	-	-	-	-	-	
Miscellaneous Revenue	-	-	-	15,139,989	-	-	
Other Financing Sources	-	-	-	-	-	-	
Transfers In	-	-	-	-	-	-	
Total Revenue/Resources	-		-	\$15,139,989	-	-	
Expenditures/Uses							
Personnel & Employee Benefits	-	-	-	-	-	-	
Other Expenses	-	-	-	9,754,709	-	-	
Capital Improvements	-	-	-	736,880	-	-	
Debt Service	-	-	-	-	-	-	
Transfers Out	-	-	-	-	-	-	
Total Expenditures/Uses				\$10,491,589			
Net Revenue/(Expenditures)	-	-	-	4,648,400	-	-	
Change in Non-Cash Items	-	-	-	-	-	-	
Net Increase/ (Decrease) in Balance				\$4,648,400	-	-	
Beginning Cash Balance January 1	-	-	-	-	4,648,400	4,648,400	
Ending Cash Balance December 31	-	-	-	4,648,400	4,648,400	4,648,400	N/A
Outstanding Encumbrances	-	-	-	4,648,400	-	-	
Unencumbered Cash Balance December 31 Unencumbered Cash Balance as % of Total Expenditures/Uses	-	•	-	•	\$4,648,400 -	\$4,648,400	N/A

## **Infrastructure Renewal Program**

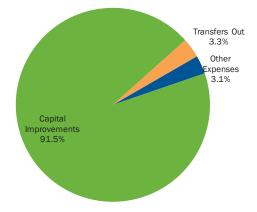
The Infrastructure Renewal Program Fund is used to finance professional services and construction contracts related to capital projects managed by the Engineering Department. Sources of revenue include Residential Incentive Districts (RID), Tax Increment Financing Districts (TIF), kWh tax component for streets, Permissive License Plate Tax, Gasoline Tax, the \$5 Motor Vehicle License Tax, and local/ state/federal grants.

### **Budgetary Highlights**

The 2020 Adopted Budget includes various revenue sources for Fund 311. The Fund is anticipating external funding: \$3.225 million in ODOT Grant revenue earmarked for the Main/Cereal/Haldimand Intersection project and High Street improvements. Other funding sources are from Transfers-in that total \$1.31 million, of which \$775,000 will be transferred in from the General Fund's 1/3 Kilowatt Hour Tax. The top capital projects budgeted for 2020 with these funds include:

- \$3.025 million for Main/Cereal/Haldimand intersection improvements (ODOT grant)
- \$1.00 million for High Street improvements (ODOT Urban Paving Program)
- \$1.00 million for Tylersville Road (Hamilton Enterprise Drive SE to Bypass 4) Resurfacing
- \$782,000 Grand Boulevard Concrete Repair & Resurfacing
- \$400,000 for Annual Concrete Repair & Resurfacing
- \$200,000 for Black Street Bridge Pier Protection
- \$165,000 for Eaton Avenue Concrete Repair & Resurfacing

More about the projects budgeted for Fund 311 in 2020 can be found in the Capital Budget section of this document on page 50.



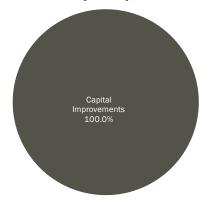
Fund 311	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change fron Adopte	
Revenues/Resources							
Taxes	-	-	-	-	-	-	N/A
Licenses & Permits	-	-	-	-	-	-	N/A
Fines and Forfeits	-	-	-	-	-	-	N/A
Recreation Fees	-	-	-	-	-	-	N/A
Intergovernmental Revenue	1,744,779	1,363,797	1,250,000	1,591,661	3,225,000	1,975,000	158.0%
Charges for Services	-	-	-	-	-	-	N/A
Miscellaneous Revenue	22,555	139,481	-	1,285,041	-	-	N/A
Other Financing Sources	1,000,000	650,000	-	-	-	-	N/A
Transfers In	1,432,368	1,147,321	1,344,790	1,505,051	2,652,540	1,307,750	97.2%
Total Revenue/Resources	\$4,199,702	\$3,300,599	\$2,594,790	\$4,381,753	\$5,877,540	\$3,282,750	126.5%
Expenditures/Uses							
Personnel & Employee Benefits	-	-	-	-	-	-	N/A
Other Expenses	220,699	220,772	221,000	220,115	221,000	-	0.0%
Capital Improvements	4,781,675	2,657,966	2,140,000	2,915,491	6,739,500	4,599,500	214.9%
Debt Service	-	-	-	-	-	-	N/A
Transfers Out	252,726	233,365	236,000	247,092	236,000	-	0.0%
Total Expenditures/Uses	\$5,255,100	\$3,112,103	\$2,597,000	\$3,382,698	\$7,196,500	\$4,599,500	177.1%
Net Revenue/(Expenditures)	(1,055,398)	188,496	(2,210)	999,055	(1,318,960)	(1,316,750)	59581.4%
Change in Non-Cash Items	-	-	-	-	-	-	N/A
Net Increase/(Decrease) in Balance	(\$1,055,398)	\$188,496	(\$2,210)	\$999,055	(\$1,318,960)	(\$1,316,750)	<b>59581.4</b> %
Beginning Cash Balance January 1	1,698,004	642,606	831,102	831,102	1,830,157	999,055	120.2%
Ending Cash Balance December 31	642,606	831,102	828,892	1,830,157	511,197	(317,695)	-38.3%
Outstanding Encumbrances	522,834	675,324	520,000	478,505	475,000	(45,000)	-8.7%
Unencumbered Cash Balance December 31	\$119,772	\$155,778	\$308,892	\$1,351,652	\$36,197	(\$272,695)	-88.3%
Unencumbered Cash Balance as % of Total Expenditures/Uses	2.28%	<b>5.01</b> %	<b>11.89</b> %	39.96%	0.50%		

## **Issue II Project**

The Issue II Fund accounts for an annual grant received from the Ohio Public Works Commission. Monies in this fund are used to finance the Annual Concrete Repair and Resurfacing Program.

### **Budgetary Highlights**

For 2020, the adopted budget for the Annual Concrete Repair and Resurfacing Program is \$1.10 million.



Fund 307	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 2019 Adopted	
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	1,259,734	1,369,867	1,150,000	1,672,333	1,100,000	(50,000)	-4.3%
Charges for Services	-	-	-	-	-	-	
Miscellaneous Revenue	-	-	-	-	-	-	
Other Financing Sources	-	-	-	-	-	-	
Transfers In	-	-	-	-	-	-	
Total Revenue/Resources	\$1,259,734	\$1,369,867	\$1,150,000	\$1,672,333	\$1,100,000	(\$50,000)	-4.3%
Expenditures/Uses							
Personnel & Employee Benefits	-	-	-	-	-	-	
Other Expenses	-	-	-	-	-	-	
Capital Improvements	1,259,734	1,369,867	1,150,000	1,672,333	1,100,000	(50,000)	-4.3%
Debt Service	-	-	-	-	-	-	
Transfers Out	-	-	-	-	-	-	
Total Expenditures/Uses	\$1,259,734	\$1,369,867	\$1,150,000	\$1,672,333	\$1,100,000	(\$50,000)	-4.3%
Net Revenue/(Expenditures)	-	-	-	-	-	-	
Change in Non-Cash Items	-	-	-	-	-	-	
Net Increase/ (Decrease) in Balance							
Beginning Cash Balance January 1	-	-	-	-	-	-	
Ending Cash Balance December 31	-	-	-	-	-	-	
Outstanding Encumbrances	-	-	-	-	-	-	
Unencumbered Cash Balance December 31 Unencumbered Cash Balance as % of Total Expenditures/Uses	•		•			-	

## **Parking Capital Improvement Fund**

The Parking Capital Fund accounts for revenues and expenditures associated with capital expenditures for improvement of City-owned parking facilities.

### **Budgetary Highlights**

The Capital Parking Fund has no capital revenues and expenditures for the 2020 Budget as the McDulin Garage Restoration project was completed in 2017.

Fund 551	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 2019 Adopted
Revenues/Resources						
Taxes	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Recreation Fees	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Miscellaneous Revenue	-	-	-	-	-	-
Other Financing Sources		-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Revenue/Resources	-	-	-	-	-	
Expenditures/Uses						
Personnel & Employee Benefits	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-
Capital Improvements	510,313	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	32,983	-	-	-	-	-
Total Expenditures/Uses	\$543,296	-			-	
Net Revenue/(Expenditures)	(543,296)	-	-	-	-	-
Change in Non-Cash Items	-	-	-	-	-	-
Net Increase/ (Decrease) in Balance	(\$543,296)					
Beginning Cash Balance January 1	543,296	-	-	-	-	-
Ending Cash Balance December 31	-	-	-	-	-	-
Outstanding Encumbrances	-	-	-	-	-	-
Unencumbered Cash Balance December 31 Unencumbered Cash Balance as % of Total Expenditures/Uses	-		-	-	-	

## **Special Assessments**

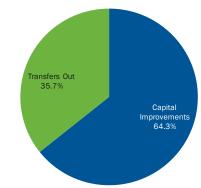
The Special Assessments Fund is used to support the construction of concrete curbs, sidewalks, gutters, and drive approaches on properties which adjoin streets resurfaced as part of the Annual Concrete Repair and Resurfacing Program.

Revenue is generated from payments made by property owners assessed for concrete work performed by City contractors. Expenses occur during construction performed by City contractors. The Special Assessments Fund is budgeted to pay contractors until the assessments reimburse this fund. Final assessments against abutting properties cannot be determined until projects are completed and final concrete quantities are measured. Final assessment notices are then mailed and revenue begins to reimburse the City for the expenses. Unpaid assessments are certified to Butler County and are collected over five years.

### **Budgetary Highlights**

This fund will receive \$1.39 million in revenue from special assessment revenue and a cash advance from Fund 640 (Central Benefits Fund) to fund the Annual Concrete Repair and Resurfacing Program.





Fund 301	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 2019 Adopted	
Revenues/Resources							
Taxes						-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	-	-	-	-	-	-	
Charges for Services	-		-	-	-	-	
Miscellaneous Revenue	-	-	-	-	-	-	
Other Financing Sources	1,363,651	613,095	2,021,000	1,498,089	500,000	(1,521,000)	-75.3%
Transfers In	-	942,000	600,000	-	890,000	290,000	48.3%
Total Revenue/Resources	\$1,363,651	\$1,555,095	\$2,621,000	\$1,498,089	\$1,390,000	(\$1,231,000)	- <b>47.0</b> %
Expenditures/Uses							
Personnel & Employee Benefits	-	-	-	-	-	-	
Other Expenses	-	5,909	-	-	-	-	
Capital Improvements	723,844	934,261	600,000	624,639	943,000	343,000	57.2%
Debt Service	10,092	-	-	-	-	-	
Transfers Out	754,899	403,767	1,241,000	1,238,926	524,000	(717,000)	-57.8%
Total Expenditures/Uses	\$1,488,835	\$1,343,937	\$1,841,000	\$1,863,565	\$1,467,000	(\$374,000)	<b>-20.3</b> %
Net Revenue/(Expenditures)	(125,184)	211,158	780,000	(365,476)	(77,000)	(857,000)	-109.9%
Change in Non-Cash Items	-	-	-	-	-	-	
Net Increase/(Decrease) in Balance	(\$125,184)	\$211,158	\$780,000	(\$365,476)	(\$77,000)	(\$857,000)	- <b>109.9</b> %
Beginning Cash Balance January 1	589,869	464,685	675,843	675,843	310,367	(365,476)	-54.1%
Ending Cash Balance December 31	464,685	675,843	1,455,843	310,367	233,367	(1,222,476)	-84.0%
Outstanding Encumbrances	317,538	239,928	315,000	198,634	200,000	(115,000)	-36.5%
Unencumbered Cash Balance December 31	\$147,147	\$435,915	\$1,140,843	\$111,733	\$33,367	(\$1,107,476)	<b>-97.1</b> %
Unencumbered Cash Balance as % of Total Expenditures/Uses	9.88%	32.44%	61.97%	6.00%	2.27%		

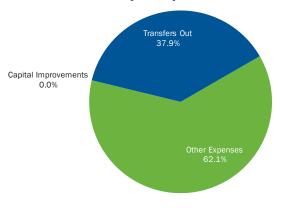
# **TIF and RID Funds**

The Tax Increment Financing (TIF)/Residential Incentive District (RID) Funds are used to account for revenues and expenditures related to the TIF/RID districts. Transactions support improvements that directly benefit subject properties as defined in City ordinances and project agreements.

#### **Budgetary Highlights**

At the end of 2017, the Butler County, Ohio Auditor performed a countywide triennial update on property values based on sales from 2014-2016. The triennial update in 2017 indicated that the real estate market improved across the county as unemployment rates decreased and the economy continued to improve. Adopted revenue for 2020 is budgeted slightly lower compared to 2019 and expenditures are lower due to a budgeted spending down of fund balance in 2019 of \$1.00 million in the Champion Mill Sports Complex TIF.

#### **2020 Adopted Expenditures**



Funds Breakdown	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 201 Adopted	9
Lowes MITIE TCSD Fund	102,324	77,921	100,000	62,595	100,000	-	0.0%
Walmart MITIE HCSD Fund	187,155	194,570	180,000	126,831	180,000	-	0.0%
Matandy Steel MPITIE Fund	50,141	48,383	50,000	47,778	50,000	-	0.0%
Robinson Schwenn MPITIE Fund	4,535	3,132	4,600	5,631	4,600	-	0.0%
RIDS-MPITIE CITYWIDE DISTRICT	412,024	405,258	410,000	411,079	410,000	-	0.0%
RIDS-MPITIE NORTH DISTRICT	21,438	33,762	43,000	78,022	70,000	27,000	62.8%
RIDS-MPITIE SOUTH DISTRICT	36,440	35,776	40,000	44,188	42,000	2,000	5.0%
QUALITY PUBLISHING MPITIE FUND	10,680	10,306	10,700	10,177	10,700	-	0.0%
SHOPPES @ HAMILTON MPITIE FUND	143,930	139,252	144,000	147,256	150,000	6,000	4.2%
HISTORIC DEVELOPERS MPITIE FUND	28,366	13,686	43,000	42,084	43,000	-	0.0%
TIPPMAN PROPERTIES MPITIE FUND	3,822	3,687	3,900	3,643	3,900	-	0.0%
NETUREN MANUFACTURING TIF FUND	61,333	59,183	60,000	58,442	60,000	-	0.0%
CHAMPION MILL SPORTS COMPLEX FUND	1,906,551	201,971	1,103,000	1,185,113	-	(1,103,000)	-100.0%
MIXED USE DEVELOPMENT SODA FUND	887,315	1,074,337	78,000	81,006	77,500	(500)	-0.6%
Total Expenditures	\$3,856,054	\$2,301,226	\$2,270,200	\$2,303,846	\$1,201,700	(\$1,068,500)	- <b>47.1</b> %

# **TIF and RID Funds Cont.**

Funds Summary	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	2019
Revenues/Resources							
Taxes	1,062,191	1,045,198	1,089,200	1,109,613	1,124,200	35,000	3.2%
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	-	-	-	-	-	-	
Charges for Services	-	-	-	-	-	-	
Miscellaneous Revenue	1,000	-	-	-	-	-	
Other Financing Sources	3,500,000	1,250,000	-	-	-	-	
Transfers In	-	9,479	181,000	77,456	-	(181,000)	-100.0%
Total Revenue/Resources	\$4,563,191	\$2,304,677	\$1,270,200	\$1,187,069	\$1,124,200	(\$146,000)	-11.5%
Expenditures/Uses							
Personnel & Employee Benefits	-	-	-	-	-	-	
Other Expenses	1,331,529	867,358	1,219,410	779,846	746,660	(472,750)	-38.8%
Capital Improvements	2,160,949	1,081,998	500,000	3,549	-	(500,000)	-100.0%
Debt Service	-	-	-	-	-	-	
Transfers Out	363,575	351,870	550,790	1,520,451	455,040	(95,750)	-17.4%
Total Expenditures/Uses	\$3,856,053	\$2,301,226	\$2,270,200	\$2,303,846	\$1,201,700	(\$1,068,500)	-47.1%
Net Revenue/(Expenditures)	707,138	3,451	(1,000,000)	(1,116,777)	(77,500)	922,500	-92.3%
Change in Non-Cash Items	-	-	-	-	-	-	
Net Increase/(Decrease) in Balance	\$707,138	\$3,451	(\$1,000,000)	(\$1,116,777)	(\$77,500)	\$922,500	92.3%
Beginning Cash Balance January 1	631,747	1,338,885	1,342,336	1,342,336	225,559	(1,116,777)	-83.2%
Ending Cash Balance December 31	1,338,885	1,342,336	342,336	225,559	148,059	(194,277)	-56.8%
Outstanding Encumbrances	1,075,037	17,794	-	-	-	-	
Unencumbered Cash Balance December 31	\$263,848	\$1,324,542	\$342,336	\$225,559	\$148,059	(\$194,277)	<b>56.8</b> %
Unencumbered Cash Balance as % of Total Expenditures/Uses	<b>6.8</b> %	57.6%	<b>15.08</b> %	9.79%	<b>12.32</b> %		

# 2020 Budget Financial Summaries Debt Service Fund



# **Debt Service**

Debt Service Funds are used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment levies when the government is obligated in some manner for payment. The City of Hamilton has one Debt Service Fund.

Budgetary Highlights The 5.9% decrease in revenue for the 2020 Adopted Budget is due to debt retirement occurring in 2019. As a result, fewer funds will be transferred into the Debt Service or Sinking Fund.





Fund 775	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 2 Adopted	2019
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	-	-	-	-	-	-	
Charges for Services	-	-	-	-	-	-	
Miscellaneous Revenue	-	-	-	9,516,507	-	-	
Other Financing Sources	32,691,417	13,600,000	-	3,893,340	900,000	900,000	N/A
Transfers In	4,216,573	3,533,060	3,729,000	3,798,043	2,609,500	(1,119,500)	-30.0%
Total Revenue/Resources	\$36,907,990	\$17,133,060	\$3,729,000	\$17,207,890	\$3,509,500	(\$219,500)	-5.9%
Expenditures/Uses							
Personnel & Employee Benefits	-	-	-	-	-	-	
Other Expenses	-	-	-	-	-	-	
Capital Improvements	-	-	-	-	-	-	
Debt Service	36,902,734	17,132,870	3,729,000	17,209,466	3,509,500	(219,500)	-5.9%
Transfers Out	-	-	-	-	-	-	
Total Expenditures/Uses	\$36,902,734	\$17,132,870	\$3,729,000	\$17,209,466	\$3,509,500	(\$219,500)	-5.9%
Net Revenue/(Expenditures)	5,256	190	-	(1,576)	-	-	
Change in Non-Cash Items	-	-	-	-	-	-	
Net Increase/(Decrease) in Balance	\$5,256	\$190	-	(\$1,576)	-	-	
Beginning Cash Balance January 1	-	5,256	5,446	5,446	3,870	(1,576)	-28.9%
Ending Cash Balance December 31	5,256	5,446	5,446	3,870	3,870	(1,576)	-28.9%
Outstanding Encumbrances	-	-	-	-	-	-	
Unencumbered Cash Balance December 31	\$5,256	\$5,446	\$5,446	\$3,870	\$3,870	(\$1,576)	<b>-28.9</b> %
Unencumbered Cash Balance as % of Total Expenditures/Uses	0.0%	0.0%	0.1%	0.0%	0.1%		

# 2020 Budget Financial Summaries Enterprise Funds

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis are financed and/or recovered primarily through user charges. The following pages explore each of the four Utility Systems in more detail, reviewing sales revenues, sales growth, expenditure trends and capital project plans. Additionally, information about the Parking and Golf Funds, also enterprise funds, is provided. Each of the four Utility Systems are self sustained through user charges. While the Golf and Parking Funds are not currently self sustaining, the costs associated with providing goods or services to the public on a continuing basis are financed or recovered primarily through user charges. Per this GFOA criteria describing enterprise funds, they are included here in the Enterprise Fund section of this budget document and are intended to reach self sustaining status.

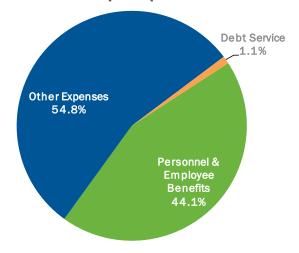


# **Golf Fund**

The Golf Course Fund accounts for all revenues and expenditures for the Twin Run and Potter's Park municipal golf courses. Primary sources of revenue for the golf courses include green fees, golf cart rentals, and concessions.

### **Budgetary Highlights**

Golf revenues for 2020 are budgeted even with the 2019 Adopted Budget. Actual 2019 revenues were approximately \$100K above 2018, but revenues are conservatively budgeted to account for weather events that may deter golfing activities. **2020 Adopted Expenditures** 



Fund 560	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 2 Adopted	2019
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-		
Intergovernmental Revenue	-	-	-	-	-	-	
Charges for Services	1,084,829	1,053,604	1,106,600	1,053,752	1,106,600	-	0.0%
Miscellaneous Revenue	12,911	8,676	6,700	93,081	6,700	-	0.0%
Other Financing Sources	177,888	-	-	-	-	-	
Transfers In	97,270	12,403	12,667	19,210	12,667	-	0.0%
Total Revenue/Resources	\$1,372,898	\$1,074,683	\$1,125,967	\$1,166,043	\$1,125,967	-	0.0%
Expenditures/Uses							
Personnel & Employee Benefits	503,155	518,595	503,062	514,253	513,123	10,061	2.0%
Other Expenses	581,735	583,812	636,880	610,144	636,830	(50)	0.0%
Capital Improvements	113,921	90,743	-	-	-	-	
Debt Service	104,021	12,403	12,667	12,660	12,667	-	0.0%
Transfers Out	-	-	-	-	-	-	
Total Expenditures/Uses	\$1,302,832	\$1,205,553	\$1,152,609	\$1,137,057	\$1,162,620	\$10,011	0.9%
Net Revenue/(Expenditures)	70,066	(130,870)	(26,642)	28,986	(36,653)	(10,011)	37.6%
Change in Non-Cash Items	-	-	-	-	-	-	
Net Increase/(Decrease) in Balance	\$70,066	(\$130,870)	(\$26,642)	\$28,986	(\$36,653)	(\$10,011)	37.6%
Beginning Cash Balance January 1	290,440	360,506	229,636	229,636	258,622	28,986	12.6%
Ending Cash Balance December 31	360,506	229,636	202,994	258,622	221,969	18,975	9.3%
Outstanding Encumbrances	81,951	46,670	75,000	9,104	75,000	-	0.0%
Unencumbered Cash Balance December 31	\$278,555	\$182,966	\$127,994	\$249,518	\$146,969	\$18,975	14.8%
Unencumbered Cash Balance as % of Total Expenditures/Uses	21.4%	15.2%	11.1%	<b>21.9</b> %	12.6%		

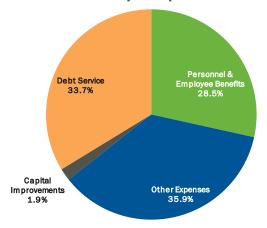
# **Parking Fund**

The Parking Fund accounts for revenues and expenditures associated with the operation of City-owned parking facilities.

#### **Budgetary Highlights**

Revenues for 2020 are budgeted 7.5% higher than budgeted revenues for 2019. The City expanded parking in 2019 for development purposes and will see increased revenues of \$35,700. The fund is unable to fully support its operations as Fund 215 will transfer in approximately \$173,700 for debt service.

**2020 Adopted Expenditures** 



Fund 550	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	-	-	-	-	-	-	
Charges for Services	285,476	285,901	317,000	304,009	332,000	15,000	4.7%
Miscellaneous Revenue	13,962	6,484	9,000	11,519	9,000	-	0.0%
Other Financing Sources	-	-	-	-	-	-	
Transfers In	90,298	55,206	153,000	156,013	173,700	20,700	13.5%
Total Revenue/Resources	\$389,736	\$347,591	\$479,000	\$471,541	\$514,700	\$35,700	7.5%
Expenditures/Uses							
Personnel & Employee Benefits	136,872	88,571	167,711	118,231	150,250	(17,461)	-10.4%
Other Expenses	153,688	153,428	145,130	116,398	189,426	44,296	30.5%
Capital Improvements	30	29,247	55,000	120,765	10,000	(45,000)	
Debt Service	56,344	55,206	178,000	177,559	178,000	-	0.0%
Transfers Out	-	-	-	-	-	-	
Total Expenditures/Uses	\$346,934	\$326,452	\$545,841	\$532,953	\$527,676	(\$18,165)	-3.3%
Net Revenue/(Expenditures)	42,802	21,139	(66,841)	(61,412)	(12,976)	53,865	-80.6%
Change in Non-Cash Items	-	-	-	(530)	-	-	
Net Increase/ (Decrease) in Balance	\$42,802	\$21,139	(\$66,841)	(\$61,942)	(\$12,976)	\$53,865	- <b>80.6</b> %
Beginning Cash Balance January 1	84,463	127,265	148,404	148,404	86,462	(61,942)	-41.7%
Ending Cash Balance December 31	127,265	148,404	81,563	86,462	73,486	(8,077)	-9.9%
Outstanding Encumbrances	37,543	30,077	5,000	66,573	5,000	-	
Unencumbered Cash Balance December 31	\$89,722	\$118,327	\$76,563	\$19,889	\$68,486	(\$8,077)	-10.5%
Unencumbered Cash Balance as % of Total Expenditures/Uses	25.9%	36.2%	<b>14.0</b> %	3.7%	<b>13.0</b> %		

# **Electric Utility Funds**

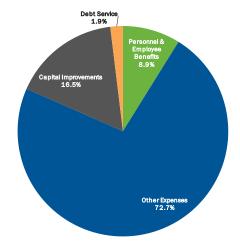
The assorted Electric Utility Funds are used to account for the various revenues and expenses related to operating the City's Electric Utility. The City of Hamilton has individual Electric Utility funds to account for the revenues and costs associated with certain activities such as primary utility operations, debt repayment, and capital improvements. However, the table provided here consolidates all of the Electric Utility Funds for presentation purposes. Please note that any interfund transfers between the City's various Electric Utility funds have been removed within this presentation due to the net zero impact of those items in the consolidated presentation format.

### **Budgetary Highlights**

Customer revenues projected in the 2020 Budget for the Electric Utility Funds are estimated to increase 2% overall. The increase is step 2 of a five-year rate plan adopted by City Council in 2018. Additionally, revenues include reimbursements from American Municipal Power, Inc. (AMP) for the Greenup and Meldahl Hydroelectric Plants operation and maintenance costs. 2020 adopted operation and maintenance expenditures are expected to increase approximately 2.4% or \$1.75 million compared to the 2019 Adopted Budget. The main driver in the overall increase is due to increased power supply costs. Debt service expense is budgeted to increase approximately \$600,000 for system improvements financed in 2019.

### Capital Improvement projects in the 2020a Adopted Budget include:

- Power plant and small hydroelectric Improvements -\$429,000
- Greenup Hydroelectric Plant Improvements \$1,545,532
- Distribution Improvements \$19,597,428 including;
  - Substation construction \$12,000,000
  - Sports complex improvements \$3,500,000
  - Pole replacements \$1,000,000
  - Transmission and substation improvements -\$780,000



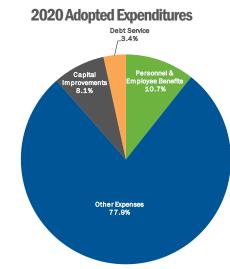
#### **2020 Adopted Expenditures**

Funds Summary	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	2,313,888	2,450,332	2,413,000	2,375,387	2,413,000	-	0.0%
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	310,875	311,385	310,000	312,719	310,000	-	0.0%
Charges for Services	70,603,131	81,468,292	80,654,579	81,189,188	82,737,003	2,082,424	2.6%
Miscellaneous Revenue	1,288,201	1,044,638	1,118,400	1,041,497	856,600	(261,800)	-23.4%
Other Financing Sources	13,858,871	27,307,909	15,500,000	29,439,328	-	(15,500,000)	-100.0%
Transfers In	31,823,632	31,085,906	30,229,166	49,886,754	38,082,440	7,853,274	26.0%
Total Revenue/Resources Expenditures/Uses	120,198,598	143,668,462	130,225,145	164,244,873	124,399,043	(5,826,102)	-4.5%
Personnel & Employee Benefits	10,808,890	10,604,011	12,158,318	11,667,587	12,373,699	215,381	1.8%
Other Expenses	99,770,876	99,383,706	102,185,810	111,491,806	101,685,565	(500,245)	-0.5%
Capital Improvements	8,631,430	9,806,759	23,229,233	7,318,234	23,033,300	(195,933)	-0.8%
Debt Service	16,341,630	16,731,707	2,460,000	17,802,949	2,693,000	233,000	9.5%
Transfers Out	-		-	-	-	-	
Total Expenditures/Uses	135,552,826	136,526,183	140,033,361	148,280,576	139,785,564	(247,797)	- <b>0.2</b> %
Net Revenue/(Expenditures)	(15,354,228)	7,142,279	(9,808,216)	15,964,297	(15,386,521)	(5,578,305)	56.9%
Change in Non-Cash Items	(448,886)	25,373	-	1,785,321	-	-	
Net Increase/(Decrease) in Balance	(15,803,114)	7,167,652	(9,808,216)	17,749,618	(15,386,521)	(5,578,305)	<b>56.9</b> %
Beginning Cash Balance January 1	45,745,649	29,942,535	37,110,187	37,110,187	54,859,805	17,749,618	47.8%
Ending Cash Balance December 31	29,942,535	37,110,187	27,301,971	54,859,805	39,473,284	12,171,313	44.6%
Outstanding Encumbrances	4,212,204	2,651,198	4,000,000	5,565,655	4,000,000	-	0.0%
Unencumbered Cash Balance December 31	25,730,331	34,458,989	23,301,971	49,294,150	35,473,284	12,171,313	<b>52.2</b> %
Unencumbered Cash Balance as % of Total Expenditures/Uses	<b>19.0</b> %	25.2%	<b>16.6</b> %	33.2%	25.4%		

Funds Breakdown	2017 Actual	<b>2018</b> Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 20 Adopted	)19
Utility Fund	95,677,296	98,257,028	87,254,437	118,832,215	91,862,700	4,608,263	5.3%
Construction Fund	20,000	246,896	15,500,000	1,687,235	15,500,000	-	0.0%
Meldahl Hydro Fund	2,131,176	2,302,247	2,044,691	2,307,410	2,196,564	151,873	7.4%
Capital Improvement Fund	8,761,200	9,642,354	7,774,233	5,688,836	7,533,300	(240,933)	-3.1%
Rate Stabilization Fund	10,899,250	10,622,000	7,500,000	7,500,000	10,000,000	2,500,000	33.3%
System Reserve Fund	15,581,145	12,722,000	17,500,000	7,500,000	10,000,000	(7,500,000)	-42.9%
Bond Service Fund	2,482,759	2,733,658	2,460,000	4,764,880	2,693,000	233,000	9.5%
Total Expenditures	135,552,826	136,526,183	140,033,361	148,280,576	139,785,564	(247,797)	<b>-0.2</b> %

# **Natural Gas Utility Funds**

The assorted Natural Gas Utility Funds are used to account for the various revenues and expenses related to operating the City's Natural Gas Utility. The City of Hamilton has individual Gas Utility Funds to account for the revenues and costs associated with certain activities such as primary utility operations, debt repayment, and capital improvements. However, the table provided here consolidates all of the Gas Utility Funds for presentation purposes. Please note that any inter-fund transfers between the City's various Natural Gas Utility Funds have been removed within this presentation due to the net zero impact of those items to the consolidated presentation format.



Funds Summary	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	-	-	-	-	-	-	
Charges for Services	18,038,970	22,236,473	20,729,500	20,924,830	20,729,500	-	0.0%
Miscellaneous Revenue	95,872	137,403	62,700	231,515	108,700	46,000	73.4%
Other Financing Sources	5,840,000	1,720,000	-	-	-	-	
Transfers In	2,543,882	1,599,198	2,850,291	2,620,167	2,451,439	(398,852)	-14.0%
Total Revenue/Resources Expenditures/Uses	26,518,724	25,693,074	23,642,491	23,776,512	23,289,639	(352,852)	-1.5%
Personnel & Employee Benefits	2,097,024	2,248,574	2,473,069	2,376,272	2,503,808	30,739	1.2%
Other Expenses	17,829,697	19,251,379	18,328,631	19,018,685	18,278,892	(49,739)	-0.3%
Capital Improvements	1,728,881	1,918,398	2,125,000	1,480,096	1,890,000	(235,000)	-11.1%
Debt Service	4,805,346	674,194	775,000	773,133	805,000	30,000	3.9%
Transfers Out	-		-	-	-	-	
Total Expenditures/Uses	26,460,948	24,092,545	23,701,700	23,648,186	23,477,700	(224,000)	-0.9%
Net Revenue/(Expenditures)	57,776	1,600,529	(59,209)	128,326	(188,061)	(128,852)	217.6%
Change in Non-Cash Items	537,718	(194,141)	-	127,754	-	-	
Net Increase/(Decrease) in Balance	595,494	1,406,388	(59,209)	256,080	(188,061)	(128,852)	<b>217.6</b> %
Beginning Cash Balance January 1	5,480,417	6,075,911	7,482,299	7,482,299	7,738,379	256,080	3.4%
Ending Cash Balance December 31	6,075,911	7,482,299	7,423,090	7,738,379	7,550,318	127,228	1.7%
Outstanding Encumbrances	973,484	646,449	600,000	1,006,891	600,000	-	0.0%
Unencumbered Cash Balance December 31	5,102,427	6,835,850	6,823,090	6,731,488	6,950,318	127,228	1.9%
Unencumbered Cash Balance as % of Total Expenditures/Uses	<b>19.3</b> %	28.4%	28.8%	28.5%	29.6%		

#### **Budgetary Highlights**

Revenues are projected to remain flat for 2020 compared to the 2019 budget. The primary drivers are a fixed price contract for the natural gas the City passes through to customers and no increase in customer base rates in 2020. The City entered into a new gas supply contract in 2018 which fixed the price of the gas for five years eliminating the impact of higher natural gas prices during the colder months. This led to a decrease in the gas cost recovery rate in 2018 due to the lower supply expense. Customer consumption is budgeted to remain flat in 2020 and is projected based on a weather normalized year. A 5% base rate increase was implemented for 2018 and 2019 and a cost of service study will occur in 2020 so the Natural Gas Utility can properly fund its operations, capital, and debt service needs.

Operation and maintenance expenditures are expected to increase 2.4% or \$425,00 in the 2020 Adopted Budget compared to the 2019 Adopted Budget. This change is due to increased shared services and personnel costs. The utility is expected to transfer \$1.65 million to support capital improvements.

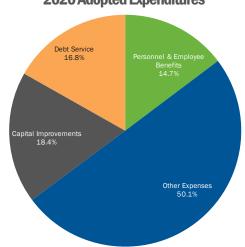
### Capital improvement projects in the 2020 Adopted Budget total \$1.89MM and include:

- St. Clair Avenue main replacement \$800,000
- SCADA improvements \$200,000
- Sports Complex \$150,000
- Rose Ave and Bishop Ave main replacement \$145,000
- Regulator pits and station improvements \$170,000

Funds Breakdown	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 2 Adopted	2019
Utility Fund	23,679,278	20,920,320	20,756,700	21,337,121	20,782,700	26,000	0.1%
Construction Fund	843,150	1,186,246	150,000	406,730	150,000	-	0.0%
Capital Improvement Fund	1,035,500	832,308	2,020,000	1,131,202	1,740,000	(280,000)	-13.9%
Rate Stabilization Fund	-	500,000				-	
System Reserve Fund	-	-	-	-	-	-	
Bond Service Fund	903,020	653,671	775,000	773,133	805,000	30,000	3.9%
Total Expenditures	26,460,948	24,092,545	23,701,700	23,648,186	23,477,700	(224,000)	<b>-0.9</b> %

# **Wastewater Utility Funds**

The assorted Wastewater Utility Funds are used to account for the various revenues and expenses related to operating the City's Wastewater/Water Reclamation Utility. The City of Hamilton has individual Wastewater Utility Funds to account for the revenues and costs associated with certain activities such as primary utility operations, debt repayment, and capital improvements. However, the table provided here consolidates all of the Wastewater Utility Funds for presentation purposes. Please note that any interfund transfers between the City's various Wastewater Utility Funds have been removed within this presentation due to the net zero impact of those items to the consolidated presentation format.



Funds Summary	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	240,141	240,529	240,000	235,641	240,000	-	0.0%
Charges for Services	12,365,836	12,718,144	13,112,000	13,089,671	13,446,000	334,000	2.5%
Miscellaneous Revenue	212,832	261,251	194,300	428,082	250,900	56,600	29.1%
Other Financing Sources	25,940,020	27,396,188	-	10,413,247	-	-	N/A
Transfers In	5,935,612	7,935,037	5,582,303	5,626,617	5,205,819	(376,484)	-6.7%
Total Revenue/Resources Expenditures/Uses	44,694,441	48,551,149	19,128,603	29,793,258	19,142,719	14,116	0.1%
Personnel & Employee Benefits	2,325,285	2,293,831	2,448,537	2,396,551	3,024,019	575,482	23.5%
Other Expenses	11,096,277	13,097,997	10,536,643	10,656,380	10,285,761	(250,882)	-2.4%
Capital Improvements	2,450,655	29,440,625	4,044,120	15,208,745	3,772,120	(272,000)	-6.7%
Debt Service	31,711,115	1,580,953	5,414,011	1,605,611	3,463,500	(1,950,511)	-36.0%
Transfers Out	-	-	-	-	-	-	N/A
Total Expenditures/Uses	47,583,332	46,413,406	22,443,311	29,867,287	20,545,400	(1,897,911)	-8.5%
Net Revenue/(Expenditures)	(2,888,891)	2,137,743	(3,314,708)	(74,029)	(1,402,681)	1,912,027	-57.7%
Change in Non-Cash Items	2,085,380	(106,884)	-	1,244,640	-	-	N/A
Net Increase/(Decrease) in Balance	(803,511)	2,030,859	(3,314,708)	1,170,611	(1,402,681)	1,912,027	-57.7%
Beginning Cash Balance January 1	15,936,333	15,132,822	17,163,681	17,163,681	18,334,292	1,170,611	6.8%
Ending Cash Balance December 31	15,132,822	17,163,681	13,848,973	18,334,292	16,931,611	3,082,638	22.3%
Outstanding Encumbrances	700,825	554,565	1,000,000	1,345,127	1,000,000	-	0.0%
Unencumbered Cash Balance December 31	14,431,997	16,609,115	12,848,973	16,989,165	15,931,611	3,082,638	24.0%
Unencumbered Cash Balance as % of Total Expenditures/Uses	30.3%	35.8%	57.3%	56.9%	77.5%		

**2020 Adopted Expenditures** 

#### **Budgetary Highlights**

Customer revenues are projected to increase 2.5% or \$334,000 due to the implementation of the final step of a 5-year rate plan in July of 2020. The rate plan was approved by Council in 2016 and designed to support \$3.00 million of capital improvements.

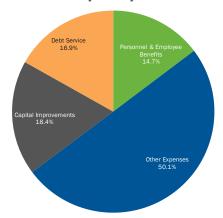
Operation and maintenance expenditures are expected to increase 10% or \$746,000 in the 2020 Adopted Budget compared to the 2019 Adopted Budget. This change is due to increased treatment facility, collection maintenance, compliance, shared services and personnel costs. The utility is expected to transfer \$1.62 MM to support capital improvements. Capital improvement projects in the 2020 Adopted Budget total \$3.46MM and include:

- Manhole replacements \$550,000
- Sanitary sewer lining \$372,000
- Sports Complex \$667,000
- Eden Park relief sewer \$500,000
- Gilmore Ponds sanitary sewer relocation \$560,000
- Treatment plant improvements \$452,500

Funds Breakdown	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 2 Adopted	2019
Utility Fund	38,848,968	41,397,796	13,129,300	23,322,665	13,498,900	369,600	2.8%
Construction Fund	377,210	675,000	541,000	274,462	550,330	9,330	1.7%
Capital Improvement Fund	2,223,215	1,006,108	4,918,011	1,388,985	2,913,170	(2,004,841)	-40.8%
Rate Stabilization Fund	-	-	-	-	-	-	
System Reserve Fund	-	-	-	-	-	-	
Bond Service Fund	6,133,939	3,334,502	3,855,000	4,881,175	3,583,000	(272,000)	-7.1%
Total Expenditures	47,583,332	46,413,406	22,443,311	29,867,287	20,545,400	(1,897,911)	<b>-8.5</b> %

# **Water Utility Funds**

The assorted Water Utility Funds are used to account for the various revenues and expenses related to operating the City's Water Utility. The City of Hamilton has individual Water Utility Funds to account for the revenues and costs associated with certain activities such as primary utility operations, debt repayment, and capital improvements. However, the table provided here consolidates all of the Water Utility Funds for presentation purposes. Please note that any inter-fund transfers between the City's various Water Utility Funds have been removed within this presentation due to the net zero impact of those items to the consolidated presentation format. **2020 Adopted Expenditures** 



Funds Summary	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change fron Adopte	
Revenues/Resources				-			
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	192,561	192,928	192,000	193,754	-	(192,000)	-100.0%
Charges for Services	13,105,938	13,840,357	14,270,200	14,649,666	14,281,200	11,000	0.1%
Miscellaneous Revenue	253,985	249,809	202,900	412,183	296,407	93,507	46.1%
Other Financing Sources	7,294,734	11,459,585	6,542,500	12,373,005	-	(6,542,500)	-100.0%
Transfers In	3,510,541	2,698,550	3,765,298	5,737,400	2,784,503	(980,795)	-26.0%
Total Revenue/Resources Expenditures/Uses	24,357,759	28,441,229	24,972,898	33,366,008	17,362,110	(7,610,788)	-30.5%
Personnel & Employee Benefits	3,134,834	3,234,238	3,516,362	3,406,972	3,872,077	355,715	10.1%
Other Expenses	10,975,198	9,536,938	10,817,238	12,834,713	10,102,530	(714,708)	-6.6%
Capital Improvements	4,173,519	4,809,306	8,820,608	3,381,210	2,260,000	(6,560,608)	-74.4%
Debt Service	8,072,060	8,316,433	2,367,000	11,494,224	2,382,000	15,000	0.6%
Transfers Out	-	-	-	-	-	-	
Total Expenditures/Uses	26,355,611	25,896,915	25,521,208	31,117,119	18,616,607	(6,904,601)	-27.1%
Net Revenue/(Expenditures)	(1,997,852)	2,544,314	(548,310)	2,248,889	(1,254,497)	(706,187)	128.8%
Change in Non-Cash Items	(41,360)	46,022	-	46,215	-	-	
Net Increase/(Decrease) in Balance	(2,039,212)	2,590,336	(548,310)	2,295,104	(1,254,497)	(706,187)	128.8%
Beginning Cash Balance January 1	10,024,536	7,985,324	10,575,660	10,575,660	12,870,764	2,295,104	21.7%
Ending Cash Balance December 31	7,985,324	10,575,660	10,027,350	12,870,764	11,616,267	1,588,917	15.8%
Outstanding Encumbrances	1,183,377	1,649,018	1,500,000	1,209,060	1,500,000	-	0.0%
Unencumbered Cash Balance December 31	6,801,947	8,926,642	8,527,350	11,661,704	10,116,267	1,588,917	<b>18.6</b> %
Unencumbered Cash Balance as % of Total Expenditures/Uses	25.8%	34.5%	33.4%	37.5%	54.3%		

#### **Budgetary Highlights**

Customer revenues in the Water Utility Fund is projected to remain flat in 2020 due to no planned rate increases and no projected increase in customer consumption. Sales to customer revenue for wholesale users will remain level in 2020 per a current agreement with the City's largest customer.

Operation and maintenance expenditures are expected to increase 6.3% or \$667,00 in the 2020 Adopted Budget compared to the 2019 Adopted Budget. This change is due to increased distribution maintenance, compliance, shared services and personnel costs. Debt service, including Ohio Water Development Authority (OWDA) and Environmental Protection Agency (EPA) loans, will increase in 2020 due to OWDA loans secured for projects in 2019. The utility is expected to transfer \$955,000 to support capital improvements.

### Capital improvement projects in the 2020 Adopted Budget total \$2.26MM and include:

- Fire hydrants, valves and meter replacements \$467,000
- Main/Haldimand/Cereal Intersection Improvements \$40,000
- Sports Complex \$948,000
- Production plant improvements \$805,000

Funds Breakdown	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Utility Fund	19,967,949	19,022,550	14,442,600	25,475,874	14,526,607	84,007	0.6%
Construction Fund	1,287,046	3,843,935	7,452,500	2,054,793	948,000	(6,504,500)	-87.3%
Capital Improvement Fund	3,036,243	1,065,528	1,413,108	1,384,253	1,312,000	(101,108)	-7.2%
Rate Stabilization Fund	-	-	-	-	-	-	
System Reserve Fund	-	-	-	-	-	-	
Bond Service Fund	2,064,373	1,964,902	2,213,000	2,202,199	1,830,000	(383,000)	-17.3%
Total Expenditures	26,355,611	25,896,915	25,521,208	31,117,119	18,616,607	(6,904,601)	-27.1%

# Hamilton | Str Highlight |

## **StreetSpark**



The fourth round of StreetSpark murals were completed in summer 2019, adding three new murals in and around downtown Hamilton. StreetSpark is a public art program run through the Fitton Center created to help enhance the arts identity of Hamilton while also building opportunities for local artists. A total of 11 StreetSpark murals have been completed through this program, in addition to ten native bird and insect murals that have been painted throughout Hamilton's parks. Murals were painted this summer on the side of Minnick's Drive Through in Lindenwald at 2537 Pleasant Avenue, on the Booker T. Washington Community Center at 1140 S. Front Street, and on Max Stacy Flowers at 350 High Street.





This StreetSpark mural, "Hey Caddy-O", is one of eight added downtown over the past three years.

# 2020 Budget Financial Summaries Internal Service Funds

Internal Service funds are used to account for financing goods or services provided by one activity to other activities of the City on a cost reimbursement basis.



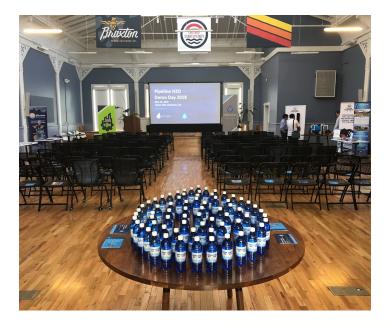
# Hamilton | Water Highlight | Innovation

The City of Hamilton's Water Utility has won multiple awards over the years, including the prestigious Berkeley Springs Gold Medal for "Best Tasting Water In The World" in 2010 and 2015, but in the past few years, our water has been at the center of Hamilton's most exciting innovations.

The Hamilton Mill launched Pipeline H2O, a new watertech commercialization program, in September 2016. This program is managed by The Mill in partnership with regional cities, utilities, universities, and other organizations and will provide new and established water technology companies with mentorship, help in securing venture capital, and a willing beta testing market.



2009 - Best in the Nation 2010 - Best in the World 2014 - Silver Medal 2015 - Best in the World 2017 - Bronze Medal 2019 - Bronze Medal



In 2018, the Mill had six startups participate in the second Pipeline cohort, a group chosen from more than 75 applicants. During the course of the program, the Mill helped these startups connect with business, industry, and government organizations in the Southwest Ohio region to solve real challenges in the water space. The program culminated in a Demo Day in May 2018, during which two companies were selected by their fellow cohort members to each receive a \$25,000 investment. This year, Drop Water and GeoInteractive were selected.

Given that the Greater Cincinnati region has long been home to water technology innovation, Hamilton is the perfect location for Pipeline. Southwestern Ohio's greatest natural resource is its abundance of fresh water in streams, rivers, and a 1.5-trillion-gallon aquifer, and in 1913 Cincinnati became the site of the very first federallyfunded water technology. Finally, The Mill has a history of working with clean energy companies, including kW River Hydroelectric, the developer of a power generation unit called the Williams CrossFlow Turbine, which is designed to operate on low-head dams.

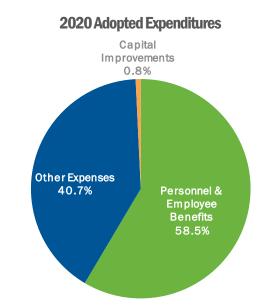


# **Central Services**

The Central Services Fund is used to account for revenues and expenditures associated with interdepartmental costs of certain goods and services. The operations of the Economic Development, Strategy and Information, Resident Services, the City's Storeroom, and various shared functions between the City's Public Utilities are budgeted within this fund. Shared functions between the Public Utilities that are budgeted within the Central Services Fund include central utility administration, utility customer service, utility meter reading, and utility telecommunications.

### **Budgetary Highlights**

The Central Services adopted budget was down \$256,379 in 2020 compared to 2019. The Economic Development departmental budget decreased 5.94% (\$84,821), Strategy and Information decreased by 5.87% (\$151,991), and Telecommunications Technology decreased 28.59% (\$227,105).



Fund 620	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	-	-	-	-	-	-	
Charges for Services	8,193,119	8,432,545	8,469,461	8,882,664	8,518,948	49,487	0.6%
Miscellaneous Revenue	-	-	-	-	-	-	N/A
Other Financing Sources	-	-	-	-	-	-	
Transfers In	-	-		68,744	-	-	
Total Revenue/Resources	\$8,193,119	\$8,432,545	\$8,469,461	\$8,951,408	\$8,518,948	\$49,487	0.6%
Expenditures/Uses							
Personnel & Employee Benefits	5,041,075	5,404,791	5,401,073	5,418,835	4,877,813	(523,260)	-9.7%
Other Expenses	2,526,782	2,685,675	2,977,856	2,891,392	3,400,536	422,680	14.2%
Capital Improvements	628,274	573,167	218,600	401,276	62,801	(155,799)	-71.3%
Debt Service	-	-	-	-	-	-	N/A
Transfers Out	-	-	-	-	-	-	N/A
Total Expenditures/Uses	\$8,196,131	\$8,663,633	\$8,597,529	\$8,711,503	\$8,341,150	(\$256,379)	-3.0%
Net Revenue/(Expenditures)	(3,012)	(231,088)	(128,068)	239,905	177,798	305,866	-238.8%
Change in Non-Cash Items	-	-	-	-	-	-	
Net Increase/(Decrease) in Balance	(\$3,012)	(\$231,088)	(\$128,068)	\$239,905	\$177,798	\$305,866	238.8%
Beginning Cash Balance January 1	5,203	2,191	(228,897)	(228,897)	11,008	239,905	-104.8%
Ending Cash Balance December 31	2,191	(228,897)	(356,965)	11,008	188,806	545,771	-152.9%
Outstanding Encumbrances	860,897	657,362	390,000	454,550	390,000	-	0.0%
Unencumbered Cash Balance December 31	(\$858,706)	(\$886,259)	(\$746,965)	(\$443,542)	(\$201,194)	\$545,771	73.1%
Unencumbered Cash Balance as % of Total Expenditures/Uses	- <b>10.5</b> %	- <b>10.2</b> %	-8.7%	-5.1%	- <b>2.4</b> %		

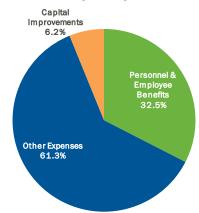
# **Fleet Maintenance**

The Fleet Maintenance Fund is used to account for revenues and expenditures associated with the maintenance of the City's motor transport equipment by the Fleet Maintenance Division of the Department of Public Works.

### **Budgetary Highlights**

The 2020 Adopted Fleet Maintenance budget is aligned with the 2019 projected costs. Fleet Maintenance has increased expenses for fuel and parts to maintain the City's vehicles and equipment. Additionally, \$192,000 has been included for capital improvements at the City garage including fire alert system improvements, security camera improvements, concrete repair, fencing repair and garage equipment purchases.





Fund 610	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	-	-	-	-	-	-	
Charges for Services	2,357,949	2,715,948	2,371,377	2,735,962	3,121,366	749,989	31.6%
Miscellaneous Revenue	-	3,304	-	22,769	-	-	N/A
Other Financing Sources	-	-	-	-	-	-	
Transfers In	-	-	-	10,014	-	-	
Total Revenue/Resources	\$2,357,949	\$2,719,252	\$2,371,377	\$2,768,745	\$3,121,366	\$749,989	31.6%
Expenditures/Uses							
Personnel & Employee Benefits	798,962	1,014,018	902,658	996,357	1,015,648	112,990	12.5%
Other Expenses	1,250,350	1,563,537	1,468,718	1,552,106	1,913,718	445,000	30.3%
Capital Improvements	16,465	71,868	-	64,721	192,000	192,000	N/A
Debt Service	-	-	-	-	-	-	
Transfers Out	450,000	-	-	237,962	-	-	
Total Expenditures/Uses	\$2,515,777	\$2,649,423	\$2,371,376	\$2,851,146	\$3,121,366	\$749,990	<b>31.6</b> %
Net Revenue/(Expenditures)	(157,828)	69,829	1	(82,401)	-	(1)	-100.0%
Change in Non-Cash Items	-	(18,583)	-	18,583	-	-	
Net Increase/(Decrease) in Balance	(\$157,828)	\$51,246	\$01	(\$63,818)	\$00	(\$01)	- <b>100.0</b> %
Beginning Cash Balance January 1	344,723	186,895	238,141	238,141	174,323	(63,818)	-26.8%
Ending Cash Balance December 31	186,895	238,141	\$238,142	174,323	174,323	(63,819)	-26.8%
Outstanding Encumbrances	72,460	89,567	50,000	72,460	50,000	-	0.0%
Unencumbered Cash Balance December 31	\$114,435	\$148,574	\$188,142	\$101,863	\$124,323	(\$63,819)	-33.9%
Unencumbered Cash Balance as % of Total Expenditures/Uses	4.5%	5.6%	7.9%	3.6%	4.0%		

# 2020 Budget Financial Summaries Trust & Agency Funds



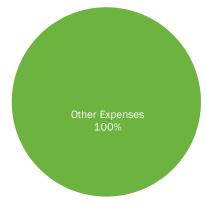
# **Benninghofen Trust**

The Benninghofen Trust Fund accounts for investment revenues received and expenditures made from a charitable bequest made to the City by the Benninghofen family for the purpose of supporting those in need. The bequest may only be used to generate investment income.

#### **Budgetary Highlights**

The 2020 Adopted Budget remains the same as the 2019 Adopted Budget.





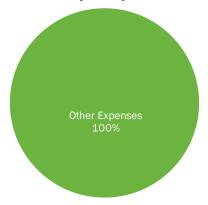
Fund 730	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from 20 Adopted	19
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits	-	-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees	-	-	-	-	-	-	
Intergovernmental Revenue	-	-	-	-	-	-	
Charges for Services	-	-	-	-	-	-	
Miscellaneous Revenue	819	1,009	1,000	1,501	1,000	-	0.0%
Other Financing Sources	-	-	-	-	-	-	
Transfers In	-	-	-	-	-	-	
Total Revenue/Resources	\$819	\$1,009	\$1,000	\$1,501	\$1,000	-	0.0%
Expenditures/Uses							
Personnel & Employee Benefits	-	-	-	-	-	-	
Other Expenses	449	1,098	1,000	1,410	1,000	-	0.0%
Capital Improvements	-	-	-	-	-	-	
Debt Service	-	-	-	-	-	-	
Transfers Out	-	-	-	-	-	-	
Total Expenditures/Uses	\$449	\$1,098	\$1,000	\$1,410	\$1,000	-	0.0%
Net Revenue/(Expenditures)	370	(89)	-	91	-	-	
Change in Non-Cash Items	-	-	-	-	-	-	
Net Increase/(Decrease) in Balance	\$370	(\$89)		\$91			
Beginning Cash Balance January 1	75,049	75,419	75,330	75,330	75,421	91	0.1%
Ending Cash Balance December 31	75,419	75,330	75,330	75,421	75,421	91	0.1%
Outstanding Encumbrances	-	-	-	-	-	-	
Unencumbered Cash Balance December 31	\$75,419	\$75,330	\$75,330	\$75,421	\$75,421	\$91	0.1%
Unencumbered Cash Balance as % of Total Expenditures/Uses	16797.1%	<b>6860.7</b> %	7533.0%	<b>5349.0</b> %	7542.1%		

# **Unclaimed Monies**

The Unclaimed Monies Fund accounts for checks disbursed by the City that were never cashed. The current fund holds such monies from checks dating prior to 2010.

Budgetary Highlights In 2020, the City will transfer \$5,000 of unclaimed monies into the Unclaimed Monies fund. Approximately \$20,000 will be transferred into the General Fund.

**2020 Adopted Expenditures** 



Fund 715	2017 Actual	2018 Actual	2019 Adopted	2019 Projected	2020 Adopted	Change from Adopted	
Revenues/Resources							
Taxes	-	-	-	-	-	-	
Licenses & Permits		-	-	-	-	-	
Fines and Forfeits	-	-	-	-	-	-	
Recreation Fees		-	-	-	-	-	
Intergovernmental Revenue	-	-	-	-	-	-	
Charges for Services		-	-	-	-	-	
Miscellaneous Revenue	9,009	94,255	5,000	8,711	5,000	-	0.0%
Other Financing Sources	-	-	-	-	-	-	
Transfers In	-	-	-	-	-	-	
Total Revenue/Resources	\$9,009	\$94,255	\$5,000	\$8,711	\$5,000	-	0.0%
Expenditures/Uses							
Personnel & Employee Benefits	-	-	-	-	-	-	
Other Expenses	109,125	65,983	90,000	4,732	20,000	(70,000)	-77.8%
Capital Improvements	-	-	-	-	-	-	
Debt Service	-	-	-	-	-	-	
Transfers Out	-	-	-	-	-	-	
Total Expenditures/Uses	\$109,125	\$65,983	\$90,000	\$4,732	\$20,000	(\$70,000.0)	-77.8%
Net Revenue/(Expenditures)	(100,116)	28,272	(85,000)	3,979	(15,000)	70,000	-82.4%
Change in Non-Cash Items	-	-	-	-	-	-	
Net Increase/(Decrease) in Balance	(\$100,116)	\$28,272	(\$85,000)	\$3,979	(\$15,000)	\$70,000	-82.4%
Beginning Cash Balance January 1	100,116	-	28,272	28,272	32,251	3,979	14.1%
Ending Cash Balance December 31	-	28,272	(56,728)	32,251	17,251	73,979	-130.4%
Outstanding Encumbrances	-	-	-	-	-	-	
Unencumbered Cash Balance December 31	\$00	\$28,272	(\$56,728)	\$32,251	\$17,251	\$73,979.0	- <b>130.4</b> %
Unencumbered Cash Balance as % of Total Expenditures/Uses	0.0%	<b>42.8</b> %	-63.0%	<b>681.6</b> %	86.3%		

# HamiltonDowntown OutdoorHighlightRefreshment Area (DORA)



In 2018, the City of Hamilton launched the Downtown Outdoor Refreshment Area (DORA). The DORA is a zone spanning 190+ acres of downtown Hamilton which allows visitors to take their alcoholic drinks outside and into retail establishments that allow them.

The DORA adds a fun element to our resurgent downtown and helps support our local businesses. Due to their economic benefits, many other cities in Ohio have established outdoor refreshment districts, including Middletown and Cleveland.

Hamilton currently has 12 establishments selling alcohol into the DORA.



# 2020 Budget Classification Summary

The following Classification Summary outlines the revenues and expenditures of the 2020 Budget approved by the Hamilton City Council on December 11, 2019 through appropriations ordinance OR2019-12-137.

The Classification Summary provides extremely detailed information regarding 2020 appropriations while the consolidated Fund Matrix found earlier in the budget book (page 49) illustrates major revenue and expenditure categories in an aggregated and easy to read format. Additionally, the All Funds Budget Summary found on page 39 provides a different illustration of revenues and expenditures as well as a chart showing estimated expenditure by categories such as Debt Service and Personnel and Employee Benefits.



	Sum	mary			
	2016 Actual Amount	2017 Actual Amount	2018 Actual Amount	2019 Actual Amount	2020 Council Final
Fund: 100 General					
Revenue RE01-Taxes - Taxes	\$25,622,847.49	\$25,636,295.86	\$26,555,375.48	\$28,214,001.42	\$27,350,000.00
RE02-Lic/Permit - Licenses & Permits	\$1,400,420.91	\$1,467,269.58	\$1,687,849.40	\$1,931,130.81	\$1,517,070.00
RE03-Intergovt - Intergovernmental Revenue	\$1,579,391.10	\$1,490,527.01	\$1,573,616.94	\$1,648,207.01	\$1,891,400.00
RE04-Chg Serv - Charges For Services	\$14,908,779.52	\$15,043,630.93	\$15,744,998.39	\$13,702,777.14	\$15,824,367.00
RE05-Recreation - Recreation Fees	\$49,216.12	\$36,840.14	\$31,052.00	\$10,304.05	\$15,000.00
RE06-Enterprise - Enterprise Revenues	\$0.00	\$1,100.00	\$0.00	\$0.00	\$0.00
RE07-Fine/Forft - Fines And Forfeits	\$847,520.87	\$813,393.89	\$782,371.50	\$737,132.85	\$782,113.00
RE09-Misc - Miscellaneous Revenue	\$1,036,135.44	\$850,677.76	\$462,230.01	\$925,289.67	\$304,450.00
RE10-Financing - Other Financing Sources	\$3,452,456.67	\$192,608.72	\$2,604,916.88	\$177,078.00	\$175,000.00
RE11-Transfers - Transfers In	\$622.00	\$0.00	\$0.00	\$459,558.52	\$0.00
Revenue Totals	\$48,897,390.12	\$45,532,343.89	\$49,442,410.60	\$47,805,479.47	\$47,859,400.00
Expenditures					
EX1-Pers Serv - Personal Services & Benefits	\$31,176,073.38	\$32,842,850.74	\$33,275,163.11	\$34,076,780.18	\$35,640,404.00
EX2-Other Exp - Other Expenditures	\$15,266,690.19	\$17,055,892.43	\$13,845,055.62	\$12,939,199.45	\$12,218,996.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$122,881.00	\$0.00
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$48,897,390.12	\$45,532,343.89	\$49,442,410.60	\$47,805,479.47	\$47,859,400.00
Expenditure Totals	\$46,442,763.57	\$49,898,743.17	\$47,120,218.73	\$47,138,860.63	\$47,859,400.00
Fund Total: General	\$2,454,626.55	(\$4,366,399.28)	\$2,322,191.87	\$666,618.84	\$0.00
Fund: 1999 Home Fund 1999					
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures					
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Home Fund 1999	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 200 One Renaissance Center Fd					
Revenue RE04-Chg Serv - Charges For Services	\$2,135,777.86	\$2,160,471.83	\$1,952,817.70	\$2,205,670.02	\$2,192,200.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$25.00	\$111,749.31	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$2,135,777.86	\$2,160,471.83	\$1,952,842.70	\$2,317,419.33	\$2,192,200.00
Expenditures					
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$2,157,528.33	\$2,322,878.22	\$2,154,728.75	\$2,152,340.35	\$2,123,220.00
EX3-Cap Imp - Capital Improvements	\$20,908.67	\$0.00	\$56,412.00	\$52,996.14	\$500,000.00
EX4-Debt Serv - Debt Service	\$0.00	\$195.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$2,135,777.86	\$2,160,471.83	\$1,952,842.70	\$2,317,419.33	\$2,192,200.00
Expenditure Totals	\$2,178,437.00	\$2,323,073.22	\$2,211,140.75	\$2,205,336.49	\$2,623,220.00

Summary								
Fund Total: One Renaissance Center Fd	(\$42,659.14)	(\$162,601.39)	(\$258,298.05)	\$112,082.84	(\$431,020.00)			
Fund: 2000 Home Fund 2000 Revenue	<b>A a a a</b>	<b>4</b> • • •	<b>Aa aa</b>	<b>Aa aa</b>	<b>Aa aa</b>			
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: Home Fund 2000	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 2001 HOME FUND 2001 Revenue								
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: HOME FUND 2001	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 2002 HOME FUND 2002								
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: HOME FUND 2002	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 2003 HOME FUND 2003								
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures								
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: HOME FUND 2003	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 2004 HOME FUND 2004 Revenue								
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			

Summary							
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fund Total: HOME FUND 2004	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fund: 2005 HOME FUND 2005							
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fund Total: HOME FUND 2005	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fund: 2006 HOME FUND 2006							
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Expenditures							
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fund Total: HOME FUND 2006	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fund: 2007 HOME FUND 2007 Revenue							
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fund Total: HOME FUND 2007	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		

### **Annual Budget by Account Classification Report**

Summary

Fund: 2008 HOME FUND 2008

Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: HOME FUND 2008	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 2009 HOME FUND 2009 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: HOME FUND 2009	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 2010 HOME FUND 2010 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: HOME FUND 2010	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 2011 HOME FUND 2011 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Summary								
Fund Total: HOME FUND 2011	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 2012 HOME FUND 2012 Revenue								
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: HOME FUND 2012	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 2013 HOME FUND 2013								
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$3,951.21	\$560.02	\$0.00			
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$3,951.21	\$560.02	\$0.00			
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$3,951.21	\$560.02	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$3,951.21	\$560.02	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$3,951.21	\$560.02	\$0.00			
Fund Total: HOME FUND 2013	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 2014 HOME FUND 2014								
Revenue RE03-Intergovt - Intergovernmental Revenue	\$45,702.65	\$70,003.62	\$4,733.82	\$11,830.48	\$0.00			
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$45,702.65	\$70,003.62	\$4,733.82	\$11,830.48	\$0.00			
Expenditures					·			
EX1-Pers Serv - Personal Services & Benefits	\$13.28	\$3.62	\$0.00	\$0.00	\$0.00			
EX2-Other Exp - Other Expenditures	\$45,689.37 \$45,702.65	\$89,424.00	\$4,733.82 \$4,733.82	\$11,830.48	\$0.00			
Revenue Totals:	\$45,702.65 \$45,702.65	\$70,003.62	\$4,733.82 \$4,733.82	\$11,830.48	\$0.00			
Expenditure Totals	\$45,702.65 \$0.00	\$89,427.62 (\$10,424.00)	\$4,733.82 \$0.00	\$11,830.48 \$0.00	\$0.00 \$0.00			
Fund Total: HOME FUND 2014 Fund: 2015 Home Fund 2015	\$0.00	(\$19,424.00)	\$0.00	φ0.00	\$0.00			
Revenue		<b>•</b> /= === ==	<b>•</b> • • <b>•</b> • • •		<b>Aa aa</b>			
RE03-Intergovt - Intergovernmental Revenue	\$58,057.42	\$47,073.79	\$14,529.40	\$136,552.50	\$0.00			
RE09-Misc - Miscellaneous Revenue	\$4,586.12	\$0.00	\$0.00	\$0.00	\$0.00			
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals Expenditures	\$62,643.54	\$47,073.79	\$14,529.40	\$136,552.50	\$0.00			
EX1-Pers Serv - Personal Services & Benefits	\$8,395.26	\$38.15	\$0.00	\$0.00	\$0.00			
EX2-Other Exp - Other Expenditures	\$54,248.28	\$78,345.91	\$14,529.40	\$136,552.50	\$0.00			
Revenue Totals:	\$62,643.54	\$47,073.79	\$14,529.40	\$136,552.50	\$0.00			
Expenditure Totals	\$62,643.54	\$78,384.06	\$14,529.40	\$136,552.50	\$0.00			
Fund Total: Home Fund 2015	\$0.00	(\$31,310.27)	\$0.00	\$0.00	\$0.00			

### **Annual Budget by Account Classification Report**

Fund: 2016 HOME FUND 2016

Summary

Revenue	<b>•</b> • • • • • • • •	<b>•</b>			
RE03-Intergovt - Intergovernmental Revenue	\$16,338.13	\$111,957.37	\$5,870.90	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$21,225.16	\$14,626.86	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$31,742.40	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$69,305.69	\$126,584.23	\$5,870.90	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$15,868.13	\$6,551.98	\$90.08	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$470.00	\$124,095.12	\$5,780.82	\$25,852.02	\$0.00
Revenue Totals:	\$69,305.69	\$126,584.23	\$5,870.90	\$0.00	\$0.00
Expenditure Totals	\$16,338.13	\$130,647.10	\$5,870.90	\$25,852.02	\$0.00
Fund Total: HOME FUND 2016	\$52,967.56	(\$4,062.87)	\$0.00	(\$25,852.02)	\$0.00
Fund: 2017 HOME FUND 2017 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$9,202.38	\$78,413.65	\$1,947.13	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$10,093.95	\$4,910.47	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$36,566.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$55,862.33	\$83,324.12	\$1,947.13	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$9,064.88	\$5,371.85	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$137.50	\$98,036.80	\$1,947.13	\$0.00
Revenue Totals:	\$0.00	\$55,862.33	\$83,324.12	\$1,947.13	\$0.00
Expenditure Totals	\$0.00	\$9,202.38	\$103,408.65	\$1,947.13	\$0.00
Fund Total: HOME FUND 2017	\$0.00	\$46,659.95	(\$20,084.53)	\$0.00	\$0.00
Fund: 2018 Home Fund 2018 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$13,288.94	\$103,464.89	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$3,364.44	\$4,479.94	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$49,167.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$65,820.38	\$107,944.83	\$0.00
Expenditures					
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$12,844.52	\$4,535.35	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$444.42	\$101,662.37	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$65,820.38	\$107,944.83	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$13,288.94	\$106,197.72	\$0.00
Fund Total: Home Fund 2018	\$0.00	\$0.00	\$52,531.44	\$1,747.11	\$0.00
Fund: 2019 HOME FUND 2019 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$11,018.05	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$563.52	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$11,581.57	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$10,548.05	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$470.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$11,581.57	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$11,018.05	\$0.00
Fund Total: HOME FUND 2019	\$0.00	\$0.00	\$0.00	\$563.52	\$0.00

### **Annual Budget by Account Classification Report**

Summary

Fund: 205 Fed. Emg.Mgmt.Fund (FEMA)					
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures	·	·	·	·	
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Fed. Emg.Mgmt.Fund (FEMA)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 206 Youthbuild Grant Fund Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Youthbuild Grant Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 207 Hamilton Court Sec.Proj.					
Revenue		¢50.040.70	ФГ 4 ОГО 4 <del>7</del>	¢55,000,00	¢50.000.00
RE07-Fine/Forft - Fines And Forfeits	\$55,458.01 \$55,458.01	\$56,919.79	\$54,253.17	\$55,980.93	\$58,000.00
Revenue Totals	\$55,458.01	\$56,919.79	\$54,253.17	\$55,980.93	\$58,000.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$69,000.00	\$70,000.00	\$70,000.00	\$70,000.00
Revenue Totals:	\$55,458.01	\$56,919.79	\$54,253.17	\$55,980.93	\$58,000.00
Expenditure Totals	\$0.00	\$69,000.00	\$70,000.00	\$70,000.00	\$70,000.00
Fund Total: Hamilton Court Sec.Proj.	\$55,458.01	(\$12,080.21)	(\$15,746.83)	(\$14,019.07)	(\$12,000.00)
Fund: 208 Hamilton Court Sp Proj Fd					
Revenue RE07-Fine/Forft - Fines And Forfeits	\$30,866.47	\$29,469.00	\$29,756.38	\$28,558.02	\$29,200.00
Revenue Totals	\$30,866.47	\$29,469.00	\$29,756.38	\$28,558.02	\$29,200.00
Expenditures					
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$18,225.00	\$24,325.00	\$14,000.00	\$38,805.00	\$29,250.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$30,866.47	\$29,469.00	\$29,756.38	\$28,558.02	\$29,200.00
Expenditure Totals	\$18,225.00	\$24,325.00	\$14,000.00	\$38,805.00	\$29,250.00
Fund Total: Hamilton Court Sp Proj Fd	\$12,641.47	\$5,144.00	\$15,756.38	(\$10,246.98)	(\$50.00)

### **Annual Budget by Account Classification Report**

Summary

Fund: 210 Pub Safety/Health Inc Tax					
Revenue RE01-Taxes - Taxes	\$3,297,119.03	\$3,322,196.31	\$3,416,956.47	\$3,672,615.28	\$3,548,387.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals Expenditures	\$3,297,119.03	\$3,322,196.31	\$3,416,956.47	\$3,672,615.28	\$3,548,387.00
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$3,504,075.19	\$3,354,151.09	\$3,362,568.81	\$3,367,177.16	\$3,405,000.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$3,297,119.03	\$3,322,196.31	\$3,416,956.47	\$3,672,615.28	\$3,548,387.00
Expenditure Totals	\$3,504,075.19	\$3,354,151.09	\$3,362,568.81	\$3,367,177.16	\$3,405,000.00
Fund Total: Pub Safety/Health Inc Tax	(\$206,956.16)	(\$31,954.78)	\$54,387.66	\$305,438.12	\$143,387.00
Fund: 211 Rounding Up Util Acct Trs					
Revenue RE09-Misc - Miscellaneous Revenue	\$1,811.81	\$5,527.67	\$5,452.11	\$6,396.93	\$7,500.00
Revenue Totals	\$1,811.81	\$5,527.67	\$5,452.11	\$6,396.93	\$7,500.00
Expenditures					
EX2-Other Exp - Other Expenditures	\$1,606.50	\$4,303.27	\$5,500.00	\$6,151.10	\$7,500.00
Revenue Totals:	\$1,811.81	\$5,527.67	\$5,452.11	\$6,396.93	\$7,500.00
Expenditure Totals	\$1,606.50	\$4,303.27	\$5,500.00	\$6,151.10	\$7,500.00
Fund Total: Rounding Up Util Acct Trs	\$205.31	\$1,224.40	(\$47.89)	\$245.83	\$0.00
Fund: 212 Hamilton Mun Ct Cap Imp					
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE04-Chg Serv - Charges For Services	\$114,450.70	\$114,147.19	\$108,414.15	\$111,782.96	\$121,430.00
RE07-Fine/Forft - Fines And Forfeits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$847.18	\$0.00
Revenue Totals	\$114,450.70	\$114,147.19	\$108,414.15	\$112,630.14	\$121,430.00
Expenditures					. ,
EX1-Pers Serv - Personal Services & Benefits	\$24,729.20	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$45,209.00	\$42,541.23	\$47,685.37	\$49,930.78	\$76,000.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$26,064.00	\$23,936.00	\$0.00	\$125,000.00
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$114,450.70	\$114,147.19	\$108,414.15	\$112,630.14	\$121,430.00
Expenditure Totals	\$69,938.20	\$68,605.23	\$71,621.37	\$49,930.78	\$201,000.00
Fund Total: Hamilton Mun Ct Cap Imp	\$44,512.50	\$45,541.96	\$36,792.78	\$62,699.36	(\$79,570.00)
Fund: 213 MIT Aggregatn/Verifctn Fd Revenue					
RE01-Taxes - Taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: MIT Aggregatn/Verifctn Fd	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

### **Annual Budget by Account Classification Report**

Summary

Revenue					
RE01-Taxes - Taxes	\$2,637,695.00	\$2,657,756.91	\$2,733,478.74	\$2,938,092.04	\$2,838,000.00
RE02-Lic/Permit - Licenses & Permits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$56,247.00	\$498,113.42	\$589,445.50	\$560,000.00
RE04-Chg Serv - Charges For Services	\$4,495.67	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$36,674.30	\$44,522.03	\$725,173.88	\$201,403.46	\$47,000.00
RE10-Financing - Other Financing Sources	\$1,100,000.00	\$0.00	\$1,550,000.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$1,165,034.00	\$1,443,014.00	\$729,692.52	\$154,427.00	\$232,491.00
Revenue Totals	\$4,943,898.97	\$4,201,539.94	\$6,236,458.56	\$3,883,368.00	\$3,677,491.00
Expenditures EX2-Other Exp - Other Expenditures	\$4,492,097.00	\$2,632,383.32	\$2,023,985.93	\$2,046,657.68	\$2,142,367.00
EX3-Cap Imp - Capital Improvements	\$1,813,481.22	\$1,981,779.52	\$2,816,817.97	\$1,687,482.86	\$2,230,000.00
EX4-Debt Serv - Debt Service	\$15,000.00	\$58,933.57	\$36,625.11	\$1,102,376.00	\$0.00
Revenue Totals:	\$4,943,898.97	\$4,201,539.94	\$6,236,458.56	\$3,883,368.00	\$3,677,491.00
Expenditure Totals	\$6,320,578.22	\$4,673,096.41	\$4,877,429.01	\$4,836,516.54	\$4,372,367.00
Fund Total: Hamltn Cap Imp Debt Serv	(\$1,376,679.25)	(\$471,556.47)	\$1,359,029.55	(\$953,148.54)	(\$694,876.00)
Fund: 216 Traf Inv Grant Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Traf Inv Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 217 Traf Eng Intersection Grt Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Traf Eng Intersection Grt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 218 Brownfield Red Pilot Proj Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Brownfield Red Pilot Proj	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 219 Brownfields Job Trng Init Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Fund: 215 Hamltn Cap Imp Debt Serv

Summary						
Fund Total: Brownfields Job Trng Init	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Fund: 220 Weed & Seed Grant Revenue						
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Fund Total: Weed & Seed Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Fund: 221 Dispute Resolutn Proc Fd						
Revenue RE04-Chg Serv - Charges For Services	\$8,490.00	\$9,222.00	\$9,033.00	\$10,551.00	\$10,400.00	
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$1,049.80	\$0.00	
Revenue Totals	\$8,490.00	\$9,222.00	\$9,033.00	\$11,600.80	\$10,400.00	
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$4,888.78	\$4,063.83	\$4,509.82	\$4,499.96	\$4,799.00	
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Revenue Totals:	\$8,490.00	\$9,222.00	\$9,033.00	\$11,600.80	\$10,400.00	
Expenditure Totals	\$4,888.78	\$4,063.83	\$4,509.82	\$4,499.96	\$5,799.00	
Fund Total: Dispute Resolutn Proc Fd	\$3,601.22	\$5,158.17	\$4,523.18	\$7,100.84	\$4,601.00	
Fund: 222 DOJ Forfeiture Prog Fund						
Revenue	<b>\$</b> 2.00	<b>\$</b> 0.00	<b>\$</b> 2.22	<b>*</b> 2.22	<b>A2 2 2</b>	
RE07-Fine/Forft - Fines And Forfeits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00 \$0.00	
RE09-Misc - Miscellaneous Revenue Revenue Totals	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00	
	\$0.00	<b>Ф</b> 0.00	\$0.00	\$0.00	\$0.00	
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Fund Total: DOJ Forfeiture Prog Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Fund: 223 Brownfields Rev Loan Fund Revenue						
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Fund Total: Brownfields Rev Loan Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	

### **Annual Budget by Account Classification Report**

Summary

Fund: 224 GREAT Grant Fund Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures					
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: GREAT Grant Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 225 Justice Assistance Grant					
Revenue RE03-Intergovt - Intergovernmental Revenue	\$34,917.00	\$29,334.00	\$0.00	\$70,924.00	\$18,572.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$34,917.00	\$29,334.00	\$0.00	\$70,924.00	\$18,572.00
Expenditures					
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$4,495.67	\$0.00	\$0.00	\$16,521.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$34,917.00	\$29,334.00	\$0.00	\$54,403.00	\$18,572.00
Revenue Totals:	\$34,917.00	\$29,334.00	\$0.00	\$70,924.00	\$18,572.00
Expenditure Totals	\$39,412.67	\$29,334.00	\$0.00	\$70,924.00	\$18,572.00
Fund Total: Justice Assistance Grant	(\$4,495.67)	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 226 Weed & Seed Grnt Exp Site					
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures	·	·	·	·	·
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Weed & Seed Grnt Exp Site	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 227 Land Reutilization Fund					
Revenue RE03-Intergovt - Intergovernmental Revenue	\$85,000.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$418.00	\$0.00	\$0.00	\$0.00	\$5,000.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$70,000.00	\$50,000.00	\$65,000.00	\$65,000.00	\$65,000.00
Revenue Totals	\$155,418.00	\$50,000.00	\$65,000.00	\$65,000.00	\$70,000.00
Expenditures		·		-	·
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$49,726.42	\$54,577.50	\$60,453.04	\$59,007.00
EX2-Other Exp - Other Expenditures	\$192,253.98	\$3,058.15	\$2,275.00	\$15,455.08	\$20,000.00

204 | Classification Summary

Summary								
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$155,418.00	\$50,000.00	\$65,000.00	\$65,000.00	\$70,000.00			
Expenditure Totals	\$192,253.98	\$52,784.57	\$56,852.50	\$75,908.12	\$79,007.00			
Fund Total: Land Reutilization Fund	(\$36,835.98)	(\$2,784.57)	\$8,147.50	(\$10,908.12)	(\$9,007.00)			
Fund: 230 Targeted Oriented Policng	(\$66,666.66)	(\$2,101.07)	φ0,111.00	(\$10,000.12)	(\$0,001.00)			
Revenue								
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: Targeted Oriented Policng	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 231 Law Enforcement Trust Revenue								
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE07-Fine/Forft - Fines And Forfeits	\$17,019.18	\$17,782.46	\$19,178.85	\$52,513.55	\$18,000.00			
RE09-Misc - Miscellaneous Revenue	\$11,832.71	\$6,722.33	\$28,253.95	\$57,127.88	\$10,000.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$28,851.89	\$24,504.79	\$47,432.80	\$109,641.43	\$28,000.00			
Expenditures								
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX2-Other Exp - Other Expenditures	\$20,788.30	\$13,560.86	\$9,112.89	\$9,039.35	\$23,600.00			
EX3-Cap Imp - Capital Improvements	\$0.00	\$24,170.50	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$28,851.89	\$24,504.79	\$47,432.80	\$109,641.43	\$28,000.00			
Expenditure Totals	\$20,788.30	\$37,731.36	\$9,112.89	\$9,039.35	\$23,600.00			
Fund Total: Law Enforcement Trust	\$8,063.59	(\$13,226.57)	\$38,319.91	\$100,602.08	\$4,400.00			
Fund: 232 Safety Helmet Grant Revenue								
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: Safety Helmet Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 233 Safety Seat Belt Grant			·		·			
Revenue	<b>\$</b> 2.22	<b>\$</b> 2.22	<b>\$4,000,04</b>	(\$4.004.40)	<b>\$</b> 0.00			
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$1,269.21	(\$1,284.18)	\$0.00			
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$1,269.21	(\$1,284.18)	\$0.00			
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$1,269.21	(\$1,284.18)	\$0.00			

Summary							
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fund Total: Safety Seat Belt Grant	\$0.00	\$0.00	\$1,269.21	(\$1,284.18)	\$0.00		
Fund: 234 Parent Drug Education	<b>\$0.00</b>	ψ0.00	ψ1,200.21	(\$1,204.10)	φ0.00		
Revenue							
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fund Total: Parent Drug Education	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fund: 235 Public Safety Spec Proj Revenue							
RE04-Chg Serv - Charges For Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
RE09-Misc - Miscellaneous Revenue	\$29,246.00	\$52,475.00	\$70,542.00	\$20,000.00	\$30,500.00		
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals	\$29,246.00	\$52,475.00	\$70,542.00	\$20,000.00	\$30,500.00		
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$31,251.38	\$16,868.46	\$28,980.31	\$20,990.89	\$40,800.00		
EX2-Other Exp - Other Expenditures	\$7,668.51	\$20,788.03	\$14,339.03	\$32,134.11	\$26,000.00		
EX3-Cap Imp - Capital Improvements	\$1,533.70	\$0.00	\$19,939.76	\$2,373.92	\$0.00		
Revenue Totals:	\$29,246.00	\$52,475.00	\$70,542.00	\$20,000.00	\$30,500.00		
Expenditure Totals	\$40,453.59	\$37,656.49	\$63,259.10	\$55,498.92	\$66,800.00		
Fund Total: Public Safety Spec Proj	(\$11,207.59)	\$14,818.51	\$7,282.90	(\$35,498.92)	(\$36,300.00)		
Fund: 236 Peace And Justice Fund				(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(, , ,		
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fund Total: Peace And Justice Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fund: 237 Police Hiring Supp Grant							
Revenue			• • • •		• • • • •		
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fund Total: Police Hiring Supp Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fund: 238 Probation Services Fund Revenue							
RE07-Fine/Forft - Fines And Forfeits	\$201,986.91	\$167,098.19	\$166,407.72	\$198,437.28	\$200,225.00		
RE11-Transfers - Transfers In	\$50,000.00	\$0.00	\$0.00	\$2,246.39	\$80,000.00		

## Annual Budget by Account Classification Report

Summary								
Revenue Totals	\$251,986.91	\$167,098.19	\$166,407.72	\$200,683.67	\$280,225.00			
Expenditures		<b>*</b>	<b>•</b> • • • • • • • • • • • • • • • • • •		<b>*</b> • • • <b>•</b> • • • • • • • • • • • • • •			
EX1-Pers Serv - Personal Services & Benefits	\$239,823.03	\$229,638.18	\$185,353.08	\$242,951.98	\$244,571.00			
EX2-Other Exp - Other Expenditures	\$7,318.14	\$3,950.42	\$1,767.72	\$2,910.05	\$14,255.00			
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$251,986.91	\$167,098.19	\$166,407.72	\$200,683.67	\$280,225.00			
Expenditure Totals	\$247,141.17	\$233,588.60	\$187,120.80	\$245,862.03	\$258,826.00			
Fund Total: Probation Services Fund	\$4,845.74	(\$66,490.41)	(\$20,713.08)	(\$45,178.36)	\$21,399.00			
Fund: 239 Dare Program Revenue								
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE07-Fine/Forft - Fines And Forfeits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures								
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: Dare Program	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 240 Drug Law Enforcmt Trust Revenue								
RE07-Fine/Forft - Fines And Forfeits	\$87,433.10	\$7,369.50	\$49,339.75	\$60,948.78	\$10,000.00			
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$102,433.10	\$7,369.50	\$49,339.75	\$60,948.78	\$10,000.00			
Expenditures	¢0.00	00.02	¢0.00	<b>20.0</b> 2	00.00			
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX2-Other Exp - Other Expenditures	\$47,669.87	\$24,972.34	\$24,352.38	\$21,128.59	\$40,000.00			
EX3-Cap Imp - Capital Improvements	\$1,068.00 \$102,433.10	\$0.00	\$0.00 \$40.330.75	\$0.00	\$0.00			
Revenue Totals:	. ,	\$7,369.50	\$49,339.75	\$60,948.78 \$21,428.50	\$10,000.00 \$40,000.00			
Expenditure Totals Fund Total: Drug Law Enforcmt Trust	\$48,737.87 \$53,695.23	\$24,972.34 (\$17,602.84)	\$24,352.38 \$24,987.37	\$21,128.59 \$39,820.19	\$40,000.00 (\$30,000.00)			
Fund: 241 Dui Enfromt & Eductn Trust	φ <b>33,093.2</b> 3	(\$17,002.04)	φ24,907.57	φ <b>39,020.19</b>	(\$30,000.00)			
Revenue								
RE04-Chg Serv - Charges For Services	\$2,853.05	\$4,086.40	\$4,667.50	\$4,550.56	\$4,500.00			
RE07-Fine/Forft - Fines And Forfeits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$2,853.05	\$4,086.40	\$4,667.50	\$4,550.56	\$4,500.00			
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX2-Other Exp - Other Expenditures	\$3,512.68	\$3,489.60	\$466.94	\$2,866.50	\$4,500.00			
Revenue Totals:	\$2,853.05	\$4,086.40	\$4,667.50	\$4,550.56	\$4,500.00			
Expenditure Totals	\$3,512.68	\$3,489.60	\$466.94	\$2,866.50	\$4,500.00			
Fund Total: Dui Enfrcmt & Eductn Trst	(\$659.63)	\$596.80	\$4,200.56	\$1,684.06	\$0.00			
Fund: 242 Indignt Drivrs Alcohl Trt								
Revenue	¢10 740 FF	¢05 466 70	¢04 450 00	¢00.004.04	¢15 000 00			
RE04-Chg Serv - Charges For Services	\$13,718.55 \$8,307.65	\$25,166.73 \$8,075,85	\$21,453.29 \$6,214,82	\$22,091.21 \$11,116,76	\$15,800.00 \$11,200.00			
RE07-Fine/Forft - Fines And Forfeits	\$8,397.65	\$8,075.85	\$6,314.83	\$11,116.76 \$22,207,07	\$11,200.00 \$27,000.00			
Revenue Totals Expenditures	\$22,116.20	\$33,242.58	\$27,768.12	\$33,207.97	\$27,000.00			

Classification Summary | 207

	Sum	mary			
EX2-Other Exp - Other Expenditures Revenue Totals: Expenditure Totals	\$0.00 \$22,116.20 \$0.00	\$11,480.00 \$33,242.58 \$11,480.00	\$11,480.00 \$27,768.12 \$11,480.00	\$11,480.00 \$33,207.97 \$11,480.00	\$11,480.00 \$27,000.00 \$11,480.00
Fund Total: Indignt Drivrs Alcohl Trt	\$22,116.20	\$21,762.58	\$16,288.12	\$21,727.97	\$15,520.00
Fund: 244 Metro Housing Auth Pol Gr Revenue	<b>*</b> 0.00	<b>\$</b> 0.00	<b>*</b> 0.00	<b>\$</b> 0.00	<b>*</b> 0.00
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In Revenue Totals	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00
Expenditures	\$0.00	<b>\$0.00</b>	φ0.00	<b>\$0.00</b>	φ0.00
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Metro Housing Auth Pol Gr	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 245 Police K-9 Unit Fund					
Revenue RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Police K-9 Unit Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 246 Police Pension Fund Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$232,101.68	\$233,203.78	\$246,168.06	\$249,557.38	\$240,000.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$232,101.68	\$233,203.78	\$246,168.06	\$249,557.38	\$240,000.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$232,056.99	\$190,000.00	\$271,027.96	\$130,000.00	\$240,000.00
Revenue Totals:	\$232,101.68	\$233,203.78	\$246,168.06	\$249,557.38	\$240,000.00
Expenditure Totals	\$232,056.99	\$190,000.00	\$271,027.96	\$130,000.00	\$240,000.00
Fund Total: Police Pension Fund	\$44.69	\$43,203.78	(\$24,859.90)	\$119,557.38	\$0.00
Fund: 247 CDBG Police Grant Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG Police Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

### **Annual Budget by Account Classification Report**

Fund: 248 COPS MORE Grant		•			
Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: COPS MORE Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 249 Police Levy Fund Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$721,649.69	\$726,996.57	\$725,031.50	\$733,648.52	\$725,000.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$721,649.69	\$726,996.57	\$725,031.50	\$733,648.52	\$725,000.00
Expenditures EX2-Other Exp - Other Expenditures	\$729,999.49	\$590,000.00	\$819,946.97	\$390,000.00	\$725,000.00
Revenue Totals:	\$721,649.69	\$726,996.57	\$725,031.50	\$733,648.52	\$725,000.00
Expenditure Totals	\$729,999.49	\$590,000.00	\$819,946.97	\$390,000.00	\$725,000.00
Fund Total: Police Levy Fund	(\$8,349.80)	\$136,996.57	(\$94,915.47)	\$343,648.52	\$0.00
Fund: 250 Firemen's Pension Fund					
Revenue RE03-Intergovt - Intergovernmental Revenue	\$225,884.40	\$226,815.08	\$238,997.08	\$241,361.08	\$240,000.00
RE11-Transfers - Transfers In	\$0.00	\$220,813.08	\$2.38,997.08	\$241,301.08	\$240,000.00 \$0.00
Revenue Totals	\$0.00 \$225,884.40	\$0.00 \$226,815.08	\$0.00 \$238,997.08	\$0.00 \$241,361.08	\$0.00 \$240,000.00
Expenditures	ψΖΖ3,004.40	ψ220,013.00	ψ230,397.00	ψ241,301.00	φ240,000.00
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$224,999.11	\$190,000.00	\$261,989.88	\$128,000.00	\$240,000.00
Revenue Totals:	\$225,884.40	\$226,815.08	\$238,997.08	\$241,361.08	\$240,000.00
Expenditure Totals	\$224,999.11	\$190,000.00	\$261,989.88	\$128,000.00	\$240,000.00
Fund Total: Firemen's Pension Fund	\$885.29	\$36,815.08	(\$22,992.80)	\$113,361.08	\$0.00
Fund: 251 Emergency Med Serv Grant Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Emergency Med Serv Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 252 Charter Fire Force Fund					
Revenue RE03-Intergovt - Intergovernmental Revenue	\$752,948.20	\$756,050.24	\$796,656.98	\$804,536.91	\$800,000.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$800,000.00 \$0.00
	ψ0.00	ψ0.00	ψ0.00	ψ0.00	ψ0.00

Summary								
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$752,948.20	\$756,050.24	\$796,656.98	\$804,536.91	\$800,000.00			
Expenditures EX2-Other Exp - Other Expenditures	\$744,999.94	\$600,000.00	\$911,399.76	\$430,000.00	\$800,000.00			
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$752,948.20	\$756,050.24	\$796,656.98	\$804,536.91	\$800,000.00			
Expenditure Totals	\$744,999.94	\$600,000.00	\$911,399.76	\$430,000.00	\$800,000.00			
Fund Total: Charter Fire Force Fund	\$7,948.26	\$156,050.24	(\$114,742.78)	\$374,536.91	\$0.00			
Fund: 253 Fire EMS Levy Fund Revenue RE03-Intergovt - Intergovernmental Revenue	\$721,649.69	\$726,996.57	\$725,031.50	\$733,648.52	\$725,000.00			
Revenue Totals	\$721,649.69	\$726,996.57	\$725,031.50	\$733,648.52	\$725,000.00			
Expenditures EX2-Other Exp - Other Expenditures	\$719,999.63	\$490,000.00	\$926,143.97	\$390,000.00	\$725,000.00			
Revenue Totals:	\$721,649.69	\$726,996.57	\$725,031.50	\$733,648.52	\$725,000.00			
Expenditure Totals	\$719,999.63	\$490,000.00	\$926,143.97	\$390,000.00	\$725,000.00			
Fund Total: Fire EMS Levy Fund	\$1,650.06	\$236,996.57	(\$201,112.47)	\$343,648.52	\$0.00			
Fund: 254 Technology Initiative Fnd Revenue								
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: Technology Initiative Fnd	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 255 Energy Effc Block Grant Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: Energy Effc Block Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 256 Local Energy Assur Ping Revenue				·	·			
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures								

### **Annual Budget by Account Classification Report**

	Sum			
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Local Energy Assur Ping	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 260 Immunizatn Actn Plan Gran				
Revenue RE03-Intergovt - Intergovernmental Revenue	\$64,045.94	\$62,684.63	\$18,782.82	\$4,516.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$64,045.94	\$62,684.63	\$18,782.82	\$4,516.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$51,918.10	\$35,468.81	\$686.63	\$0.00
EX2-Other Exp - Other Expenditures	\$11,304.30	\$226,949.32	\$18,299.00	\$7,160.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$64,045.94	\$62,684.63	\$18,782.82	\$4,516.00
Expenditure Totals	\$63,222.40	\$262,418.13	\$18,985.63	\$7,160.00
Fund Total: Immunizatn Actn Plan Gran	\$823.54	(\$199,733.50)	(\$202.81)	(\$2,644.00)
Fund: 261 Kathryn Weiland Trust Inc Revenue				
RE03-Intergovt - Intergovernmental Revenue	\$1,431.00	\$1,422.00	\$1,410.00	\$1,422.00
RE09-Misc - Miscellaneous Revenue	\$33.31	\$69.10	\$105.40	\$188.30
Revenue Totals	\$1,464.31	\$1,491.10	\$1,515.40	\$1,610.30
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$389.55	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$1,464.31	\$1,491.10	\$1,515.40	\$1,610.30
Expenditure Totals	\$389.55	\$0.00	\$0.00	\$0.00
Fund Total: Kathryn Weiland Trust Inc	\$1,074.76	\$1,491.10	\$1,515.40	\$1,610.30
Fund: 262 Clinical Services Fund Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Clinical Services Fund	\$0.00	\$0.00	\$0.00	\$0.00
	r			

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

Revenue

**Revenue Totals** 

Expenditures

Fund: 270 Str & Pks Beautification

RE09-Misc - Miscellaneous Revenue

EX2-Other Exp - Other Expenditures

EX3-Cap Imp - Capital Improvements

RE11-Transfers - Transfers In

RE03-Intergovt - Intergovernmental Revenue

EX1-Pers Serv - Personal Services & Benefits

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00 \$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00 \$0.00

\$0.00 \$0.00

\$0.00

\$1,425.00

\$70.00

\$1.495.00

\$0.00 \$510.00

\$1,495.00

\$510.00

\$985.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00 \$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

### **Annual Budget by Account Classification Report**

Summary								
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00 \$0.00			
Fund Total: Str & Pks Beautification	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 278 Motor Vehicle License Tax Fund	<b>40.00</b>	ψ0.00	ψ0.00	ψ0.00	<b>\$</b> 0.00			
Revenue								
RE02-Lic/Permit - Licenses & Permits	\$0.00	\$0.00	\$0.00	\$0.00	\$300,000.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$300,000.00			
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$300,000.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$300,000.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$300,000.00			
Fund Total: Motor Vehicle License Tax Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 279 Stormwater Mgmt. Fund								
Revenue	•	•	•	•	•			
RE06-Enterprise - Enterprise Revenues	\$2,155,402.56	\$2,155,401.28	\$2,150,250.23	\$2,557,312.64	\$2,975,418.00			
RE09-Misc - Miscellaneous Revenue	\$13,260.25	\$19,739.22	\$20,073.94	\$26,223.00	\$20,000.00			
RE10-Financing - Other Financing Sources	\$1,577,174.05	\$1,373,689.33	\$201,154.23	\$0.00	\$7,350,000.00			
RE11-Transfers - Transfers In	\$6,905.00	\$7,984.00	\$0.00	\$15,801.37	\$0.00			
Revenue Totals	\$3,752,741.86	\$3,556,813.83	\$2,371,478.40	\$2,599,337.01	\$10,345,418.00			
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$734,718.44	\$841,356.43	\$872,870.14	\$744,554.11	\$874,842.00			
EX2-Other Exp - Other Expenditures	\$527,942.87	\$453,908.20	\$539,699.77	\$481,819.63	\$475,908.00			
EX3-Cap Imp - Capital Improvements	\$2,470,472.51	\$2,815,630.54	\$1,250,057.97	\$915,020.62	\$4,327,369.00			
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$89,081.32	\$173,600.00			
Revenue Totals:	\$3,752,741.86	\$3,556,813.83	\$2,371,478.40	\$2,599,337.01	\$10,345,418.00			
Expenditure Totals	\$3,733,133.82	\$4,110,895.17	\$2,662,627.88	\$2,230,475.68	\$5,851,719.00			
Fund Total: Stormwater Mgmt. Fund	\$19,608.04	(\$554,081.34)	(\$291,149.48)	\$368,861.33	\$4,493,699.00			
Fund: 280 Refuse Fund								
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE04-Chg Serv - Charges For Services	\$3,935,994.83	\$4,350,794.90	\$4,444,143.44	\$4,534,323.69	\$4,546,847.00			
RE06-Enterprise - Enterprise Revenues	\$72,750.86	\$79,375.44	\$74,905.58	\$71,577.29	\$74,000.00			
RE09-Misc - Miscellaneous Revenue	\$3,548.50	\$831.00	\$0.00	\$52,519.50	\$0.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$1,020.85	\$0.00			
Revenue Totals	\$4,012,294.19	\$4,431,001.34	\$4,519,049.02	\$4,659,441.33	\$4,620,847.00			
Expenditures	·····	÷,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	+ .,,	÷,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	•••••••			
EX1-Pers Serv - Personal Services & Benefits	\$586,944.90	\$454,014.75	\$601,160.41	\$896,669.26	\$869,295.00			
EX2-Other Exp - Other Expenditures	\$3,753,678.25	\$3,695,539.72	\$3,799,657.72	\$3,861,251.59	\$3,891,947.00			
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$113,745.00	\$0.00			
Revenue Totals:	\$4,012,294.19	\$4,431,001.34	\$4,519,049.02	\$4,659,441.33	\$4,620,847.00			
Expenditure Totals	\$4,340,623.15	\$4,149,554.47	\$4,400,818.13	\$4,871,665.85	\$4,761,242.00			
Fund Total: Refuse Fund	(\$328,328.96)	\$281,446.87	\$118,230.89	(\$212,224.52)	(\$140,395.00)			
Fund: 281 Street Maintenance Fund								
Revenue RE01-Taxes - Taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE02-Lic/Permit - Licenses & Permits	\$390,348.56	\$389,854.36	\$392,120.62	\$402,483.12	\$391,000.00			
RE03-Intergovt - Intergovernmental Revenue	\$3,223,459.78	\$2,579,567.44	\$2,296,579.45	\$3,123,513.32	\$3,660,000.00			
RE04-Chg Serv - Charges For Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE06-Enterprise - Enterprise Revenues	\$2,670.84	\$3,293.01	\$0.00	\$0.00	\$0.00			
RE09-Misc - Miscellaneous Revenue	\$41,115.76	\$195,336.93	\$173,039.86	\$203,684.32	\$183,000.00			

212 | Classification Summary

Summary									
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
RE11-Transfers - Transfers In	\$27,226.00	\$29,304.00	\$0.00	\$36,094.60	\$0.00				
Revenue Totals	\$3,684,820.94	\$3,197,355.74	\$2,861,739.93	\$3,765,775.36	\$4,234,000.00				
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$1,321,574.89	\$1,318,384.11	\$1,227,577.33	\$1,435,962.48	\$1,464,661.00				
EX2-Other Exp - Other Expenditures	\$2,298,949.64	\$1,607,158.61	\$1,578,599.06	\$1,995,936.20	\$2,872,646.00				
EX3-Cap Imp - Capital Improvements	\$0.00	\$10,857.38	\$9,619.00	\$21,337.92	\$12,000.00				
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
Revenue Totals:	\$3,684,820.94	\$3,197,355.74	\$2,861,739.93	\$3,765,775.36	\$4,234,000.00				
Expenditure Totals	\$3,620,524.53	\$2,936,400.10	\$2,815,795.39	\$3,453,236.60	\$4,349,307.00				
Fund Total: Street Maintenance Fund	\$64,296.41	\$260,955.64	\$45,944.54	\$312,538.76	(\$115,307.00)				
Fund: 282 Transit System Revenue									
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
RE04-Chg Serv - Charges For Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
Fund Total: Transit System	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
Fund: 283 Convntn & Vistrs Bur Fund									
Revenue RE01-Taxes - Taxes	\$100.041.94	\$96,616.16	\$99,978.52	\$98,420.49	\$100,000.00				
Revenue Totals	\$100,041.94	\$96,616.16	\$99,978.52	\$98,420.49	\$100,000.00				
Expenditures	* ,	*;	¥ ,	· · · · · ·	• ,				
EX2-Other Exp - Other Expenditures	\$99,383.33	\$94,955.97	\$101,842.20	\$99,764.69	\$100,000.00				
Revenue Totals:	\$100,041.94	\$96,616.16	\$99,978.52	\$98,420.49	\$100,000.00				
Expenditure Totals	\$99,383.33	\$94,955.97	\$101,842.20	\$99,764.69	\$100,000.00				
Fund Total: Convntn & Vistrs Bur Fund	\$658.61	\$1,660.19	(\$1,863.68)	(\$1,344.20)	\$0.00				
Fund: 284 Miami Conservancy Fund Revenue									
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
Fund Total: Miami Conservancy Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
Fund: 290 Community Devmt Blck Grnt Revenue									
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				

### **Annual Budget by Account Classification Report**

Summary

Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Community Devmt Blck Grnt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 291 Home Program Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Home Program	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 292 NDP Fund Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: NDP Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 293 Rental Rehab Fund Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Rental Rehab Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 295 Home Fund 1995 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Home Fund 1995	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 296 Home Fund 1996					
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

214 | Classification Summary

	Summary	/			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Home Fund 1996	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 297 Home Fund 1997 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Home Fund 1997	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 298 Home Fund 1998 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Home Fund 1998	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 299 Audit Problem Fund					
Revenue RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures	<b>*</b> 0.00				
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Audit Problem Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 300 Capital Projects Fund Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	00.02	00.02	00.02	\$0.00
<b>o</b>		\$0.00	\$0.00	\$0.00 \$0.00	
RE08-Spec Assmt - Special Assessments	\$0.00	\$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00
RE10-Financing - Other Financing Sources		\$0.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Capital Projects Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

### **Annual Budget by Account Classification Report**

Summary

Revenue					
RE08-Spec Assmt - Special Assessments	\$452,533.60	\$345,324.57	\$613,095.58	\$556,088.99	\$500,000.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$1,018,326.49	\$0.00	\$942,000.00	\$0.00
RE11-Transfers - Transfers In	\$551,848.00	\$0.00	\$942,000.00	\$0.00	\$890,000.00
Revenue Totals	\$1,004,381.60	\$1,363,651.06	\$1,555,095.58	\$1,498,088.99	\$1,390,000.00
Expenditures		<b>*</b> 754 000 04	<b>*</b> 400 070 47	<b>A</b> 4 000 005 00	<b>4</b> 504 000 00
EX2-Other Exp - Other Expenditures	\$274,813.50	\$754,899.31	\$409,676.47	\$1,238,925.89	\$524,000.00
EX3-Cap Imp - Capital Improvements	\$499,837.48	\$723,843.70	\$934,260.84	\$624,639.24	\$943,000.00
EX4-Debt Serv - Debt Service	\$0.00	\$10,092.22	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$1,004,381.60	\$1,363,651.06	\$1,555,095.58	\$1,498,088.99	\$1,390,000.00
Expenditure Totals	\$774,650.98	\$1,488,835.23	\$1,343,937.31	\$1,863,565.13	\$1,467,000.00
Fund Total: Special Assessments	\$229,730.62	(\$125,184.17)	\$211,158.27	(\$365,476.14)	(\$77,000.00)
Fund: 302 High Street Property Revenue					
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures	<b>\$</b> 0.00	<b>\$</b> 0.00	<b>\$</b> 0.00	<b>\$</b> 0.00	<b>A0</b> 00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00 \$0.00	\$0.00	\$0.00
Fund Total: High Street Property	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 303 Lowes MITIE Talawanda Fund Revenue					
RE01-Taxes - Taxes	\$103,384.34	\$102,323.86	\$77,921.43	\$100,945.76	\$100,000.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$103,384.34	\$102,323.86	\$77,921.43	\$100,945.76	\$100,000.00
Expenditures EX2-Other Exp - Other Expenditures	\$105,501.43	\$102,323.86	\$77,921.43	\$62,595.17	\$100,000.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$103,384.34	\$102,323.86	\$77,921.43	\$100,945.76	\$100,000.00
Expenditure Totals	\$105,501.43	\$102,323.86	\$77,921.43	\$62,595.17	\$100,000.00
Fund Total: Lowes MITIE Talawanda Fund	(\$2,117.09)	\$0.00	\$0.00	\$38,350.59	\$0.00
Fund: 304 Walmart MITIE Hamilton Fund					
Revenue RE01-Taxes - Taxes	\$185,727.80	\$187,154.78	\$199,544.91	\$175,729.42	\$180,000.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$185,727.80	\$187,154.78	\$199,544.91	\$175,729.42	\$180,000.00
Expenditures					
EX2-Other Exp - Other Expenditures	\$187,281.79	\$187,154.78	\$194,569.62	\$126,830.97	\$180,000.00
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$185,727.80	\$187,154.78	\$199,544.91	\$175,729.42	\$180,000.00

Fund: 301 Special Assessments

### **Annual Budget by Account Classification Report**

Expenditure Totals	\$187,281.79	\$187,154.78	\$194,569.62	\$126,830.97	\$180,000.00
Fund Total: Walmart MITIE Hamilton Fund	(\$1,553.99)	\$0.00	\$4,975.29	\$48,898.45	\$0.00
Fund: 305 Hamilton Enterprise Park		·			
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE04-Chg Serv - Charges For Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures					
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Hamilton Enterprise Park	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 306 Hamilton Streetscape Imp					
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures	,	•	•	•	•
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Hamilton Streetscape Imp	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 307 Issue II Project Fund					
Revenue RE03-Intergovt - Intergovernmental Revenue	\$666,748.65	\$1,259,734.01	\$1,369,867.39	\$1,672,332.95	\$1,100,000.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$666,748.65	\$1,259,734.01	\$1,369,867.39	\$1,672,332.95	\$1,100,000.00
Expenditures					
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$666,748.65	\$1,259,734.01	\$1,369,867.39	\$1,672,332.95	\$1,100,000.00
Revenue Totals:	\$666,748.65	\$1,259,734.01	\$1,369,867.39	\$1,672,332.95	\$1,100,000.00
Expenditure Totals	\$666,748.65	\$1,259,734.01	\$1,369,867.39	\$1,672,332.95	\$1,100,000.00
Fund Total: Issue II Project Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 308 Matandy Steel MPITIE Fund Revenue					
RE01-Taxes - Taxes	\$49,758.26	\$50,140.56	\$48,383.30	\$47,777.60	\$50,000.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$49,758.26	\$50,140.56	\$48,383.30	\$47,777.60	\$50,000.00
Expenditures EX2-Other Exp - Other Expenditures	\$68,237.19	\$50,140.56	\$48,383.30	\$47,777.60	\$50,000.00
Revenue Totals:	\$49,758.26	\$50,140.56	\$48,383.30	\$47,777.60	\$50,000.00
Expenditure Totals	\$68,237.19	\$50,140.56	\$48,383.30 \$48,383.30	\$47,777.60	\$50,000.00
	ψυυ,207.13	ψου, 140.00	$\psi$ TO,000.00	ψτι, ι ΓΙ.00	ψ50,000.00

Summary								
Fund Total: Matandy Steel MPITIE Fund	(\$18,478.93)	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 309 Robinson Schwenn MPITIE Fund Revenue								
RE01-Taxes - Taxes	\$4,504.38	\$4,539.00	\$4,379.90	\$4,325.08	\$4,600.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$4,504.38	\$4,539.00	\$4,379.90	\$4,325.08	\$4,600.00			
Expenditures EX2-Other Exp - Other Expenditures	\$4,128.06	\$4,535.36	\$3,132.16	\$5,630.76	\$4,600.00			
Revenue Totals:	\$4,504.38	\$4,539.00	\$4,379.90	\$4,325.08	\$4,600.00			
Expenditure Totals	\$4,128.06	\$4,535.36	\$3,132.16	\$5,630.76	\$4,600.00			
Fund Total: Robinson Schwenn MPITIE Fund	\$376.32	\$3.64	\$1,247.74	(\$1,305.68)	\$0.00			
Fund: 310 Clean Ohio Grants Program Revenue	<b>\$400,000,70</b>	<b>A</b> 0.00	<b>\$</b> 0.00	<b>0</b> 0 00	<b>\$</b> 2.22			
RE03-Intergovt - Intergovernmental Revenue	\$123,999.73	\$0.00	\$0.00	\$0.00	\$0.00			
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$123,999.73	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures EX2-Other Exp - Other Expenditures	\$116,650.13	\$0.00	\$7,349.60	\$0.00	\$0.00			
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$123,999.73	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$116,650.13	\$0.00	\$7,349.60	\$0.00	\$0.00			
Fund Total: Clean Ohio Grants Program	\$7,349.60	\$0.00	(\$7,349.60)	\$0.00	\$0.00			
Fund: 311 Infrastructure Renwl Prgm Revenue		•	• • • • • • • • • • •	• · · · · · · · · · · · · · · · · · · ·	• • • • • • • • • •			
RE03-Intergovt - Intergovernmental Revenue	\$2,162,118.03	\$1,744,779.11	\$1,363,796.59	\$1,591,660.52	\$3,225,000.00			
RE09-Misc - Miscellaneous Revenue	\$967,123.41	\$22,554.50	\$139,481.31	\$1,285,040.68	\$0.00			
RE10-Financing - Other Financing Sources	\$1,000,000.00	\$1,000,000.00	\$650,000.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$2,958,677.54	\$1,432,368.30	\$1,147,321.48	\$1,505,050.83	\$2,652,540.00			
Revenue Totals	\$7,087,918.98	\$4,199,701.91	\$3,300,599.38	\$4,381,752.03	\$5,877,540.00			
Expenditures EX2-Other Exp - Other Expenditures	\$450,185.73	\$473,424.80	\$454,136.86	\$467,206.49	\$457,000.00			
EX3-Cap Imp - Capital Improvements	\$5,891,612.99	\$4,781,674.86	\$2,657,966.24	\$2,915,491.30	\$6,739,500.00			
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$7,087,918.98	\$4,199,701.91	\$3,300,599.38	\$4,381,752.03	\$5,877,540.00			
Expenditure Totals	\$6,341,798.72	\$5,255,099.66	\$3,112,103.10	\$3,382,697.79	\$7,196,500.00			
Fund Total: Infrastructure Renwl Prgm	\$746,120.26	(\$1,055,397.75)	\$188,496.28	\$999,054.24	(\$1,318,960.00)			
Fund: 348 RIDs - MPITIE Citywide District Revenue	¢000 077 00	¢440.000.04	¢400.004.45	¢400.075.00	¢ 440,000,00			
RE01-Taxes - Taxes	\$396,977.36	\$412,023.81	\$408,061.45	\$408,275.83	\$410,000.00			
RE11-Transfers - Transfers In	\$0.00 \$306.077.36	\$0.00 \$412.023.81	\$0.00 \$408.061.45	\$0.00 \$408 275 83	\$0.00 \$410.000.00			
Revenue Totals	\$396,977.36	\$412,023.81	\$408,061.45	\$408,275.83	\$410,000.00			
Expenditures EX2-Other Exp - Other Expenditures	\$397,859.33	\$412,023.81	\$405,257.89	\$411,079.39	\$410,000.00			
Revenue Totals:	\$396,977.36	\$412,023.81	\$408,061.45	\$408,275.83	\$410,000.00			
Expenditure Totals	\$397,859.33	\$412,023.81	\$405,257.89	\$411,079.39	\$410,000.00			
Fund Total: RIDs - MPITIE Citywide District	(\$881.97)	\$0.00	\$2,803.56	(\$2,803.56)	\$0.00			
Fund: 349 RIDs - MPITIE North District								

### **Annual Budget by Account Classification Report**

Revenue RE01-Taxes - Taxes	\$17,306.30	\$21,438.26	\$42,691.50	\$69,093.12	\$70,000.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$17,306.30	\$21,438.26	\$42,691.50	\$69,093.12	\$70,000.00
Expenditures EX2-Other Exp - Other Expenditures	\$20,732.40	\$21,438.26	\$33,762.15	\$78,022.47	\$70,000.00
Revenue Totals:	\$17,306.30	\$21,438.26	\$42,691.50	\$69,093.12	\$70,000.00
Expenditure Totals	\$20,732.40	\$21,438.26	\$33,762.15	\$78,022.47	\$70,000.00
Fund Total: RIDs - MPITIE North District	(\$3,426.10)	\$0.00	\$8,929.35	(\$8,929.35)	\$0.00
Fund: 350 RIDs - MPITIE South District					
Revenue RE01-Taxes - Taxes	\$36,381.22	\$36,439.50	\$38,100.68	\$41,864.20	\$42,000.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$36,381.22	\$36,439.50	\$38,100.68	\$41,864.20	\$42,000.00
Expenditures	\$00,001.2E	<i>400,100.00</i>	<i>\\\</i>	\$11,00 H20	φ1 <u>2</u> ,000.00
EX2-Other Exp - Other Expenditures	\$37,182.96	\$36,439.50	\$35,776.49	\$44,188.39	\$42,000.00
Revenue Totals:	\$36,381.22	\$36,439.50	\$38,100.68	\$41,864.20	\$42,000.00
Expenditure Totals	\$37,182.96	\$36,439.50	\$35,776.49	\$44,188.39	\$42,000.00
Fund Total: RIDs - MPITIE South District	(\$801.74)	\$0.00	\$2,324.19	(\$2,324.19)	\$0.00
Fund: 351 Quality Publishing MPITIE Fund Revenue					
RE01-Taxes - Taxes	\$10,598.40	\$10,679.84	\$10,305.54	\$10,176.54	\$10,700.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$10,598.40	\$10,679.84	\$10,305.54	\$10,176.54	\$10,700.00
Expenditures EX2-Other Exp - Other Expenditures	\$15,904.47	\$10,679.84	\$10,305.54	\$10,176.54	\$10,700.00
Revenue Totals:	\$10,598.40	\$10,679.84	\$10,305.54	\$10,176.54	\$10,700.00
Expenditure Totals	\$15,904.47	\$10,679.84	\$10,305.54	\$10,176.54	\$10,700.00
Fund Total: Quality Publishing MPITIE Fund	(\$5,306.07)	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 352 Shoppes @ Hamilton MPITIE Fund Revenue	<b>A</b> 440,000,50	<b>*</b> 4 40 000 00	\$400 054 05		<b>*</b> 450.000.00
RE01-Taxes - Taxes	\$142,832.56	\$143,929.98	\$139,251.95	\$147,256.40	\$150,000.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$142,832.56	\$143,929.98	\$139,251.95	\$147,256.40	\$150,000.00
Expenditures EX2-Other Exp - Other Expenditures	\$142,867.23	\$143,929.98	\$139,251.95	\$147,256.40	\$150,000.00
Revenue Totals:	\$142,832.56	\$143,929.98	\$139,251.95	\$147,256.40	\$150,000.00
Expenditure Totals	\$142,867.23	\$143,929.98	\$139,251.95	\$147,256.40	\$150,000.00
Fund Total: Shoppes @ Hamilton MPITIE Fund	(\$34.67)	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 353 Historic Developers (Mercantile) Revenue					
RE01-Taxes - Taxes	\$28,150.14	\$28,366.44	\$13,686.13	\$42,084.32	\$43,000.00
Revenue Totals	\$28,150.14	\$28,366.44	\$13,686.13	\$42,084.32	\$43,000.00
Expenditures EX2-Other Exp - Other Expenditures	\$32,138.33	\$28,366.44	\$13,686.13	\$42,084.32	\$43,000.00
Revenue Totals:	\$28,150.14	\$28,366.44	\$13,686.13	\$42,084.32	\$43,000.00
Expenditure Totals	\$32,138.33	\$28,366.44	\$13,686.13	\$42,084.32	\$43,000.00
Fund Total: Historic Developers (Mercantile)	(\$3,988.19)	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 354 Tippman Properties MPITIE Fund					
Revenue RE01-Taxes - Taxes	\$2,652.42	\$3,822.08	\$3,688.08	\$3,641.94	\$3,900.00

Summary								
Revenue Totals	\$2,652.42	\$3,822.08	\$3,688.08	\$3,641.94	\$3,900.00			
Expenditures	¢2,002.12	<i><b>40,022.00</b></i>	\$6,000.00	<i>\$</i> 0,011.01	<i>\\</i> 0,000.00			
EX2-Other Exp - Other Expenditures	\$2,676.86	\$3,822.08	\$3,687.43	\$3,642.59	\$3,900.00			
Revenue Totals:	\$2,652.42	\$3,822.08	\$3,688.08	\$3,641.94	\$3,900.00			
Expenditure Totals	\$2,676.86	\$3,822.08	\$3,687.43	\$3,642.59	\$3,900.00			
Fund Total: Tippman Properties MPITIE Fund	(\$24.44)	\$0.00	\$0.65	(\$0.65)	\$0.00			
Fund: 355 Neturen Manufacturing TIF Revenue	•			•				
RE01-Taxes - Taxes	\$60,865.28	\$61,332.92	\$59,183.38	\$58,442.48	\$60,000.00			
Revenue Totals	\$60,865.28	\$61,332.92	\$59,183.38	\$58,442.48	\$60,000.00			
Expenditures EX2-Other Exp - Other Expenditures	\$60,865.28	\$61,332.92	\$59,183.38	\$58,442.48	\$60,000.00			
Revenue Totals:	\$60,865.28	\$61,332.92	\$59,183.38	\$58,442.48	\$60,000.00			
Expenditure Totals	\$60,865.28	\$61,332.92	\$59,183.38	\$58,442.48	\$60,000.00			
Fund Total: Neturen Manufacturing TIF	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 356 Champion Mill Sports Complex TIF Revenue								
RE01-Taxes - Taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE09-Misc - Miscellaneous Revenue	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00			
RE10-Financing - Other Financing Sources	\$1,000,000.00	\$1,500,000.00	\$1,250,000.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$1,000,000.00	\$1,501,000.00	\$1,250,000.00	\$0.00	\$0.00			
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$515,154.10	\$184,831.37	\$1,185,112.97	\$0.00			
EX3-Cap Imp - Capital Improvements	\$457,364.26	\$1,391,397.30	\$17,140.00	\$0.00	\$0.00			
Revenue Totals:	\$1,000,000.00	\$1,501,000.00	\$1,250,000.00	\$0.00	\$0.00			
Expenditure Totals	\$457,364.26	\$1,906,551.40	\$201,971.37	\$1,185,112.97	\$0.00			
Fund Total: Champion Mill Sports Complex TIF	\$542,635.74	(\$405,551.40)	\$1,048,028.63	(\$1,185,112.97)	\$0.00			
Fund: 357 Mixed Use Development SODA - TIF Revenue								
RE01-Taxes - Taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE10-Financing - Other Financing Sources	\$0.00	\$2,000,000.00	\$0.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$100,000.00	\$0.00	\$9,479.02	\$77,456.26	\$0.00			
Revenue Totals	\$100,000.00	\$2,000,000.00	\$9,479.02	\$77,456.26	\$0.00			
Expenditures EX2-Other Exp - Other Expenditures	\$12,146.64	\$117,762.93	\$9,479.02	\$77,456.26	\$77,500.00			
EX3-Cap Imp - Capital Improvements	\$0.00	\$769,551.73	\$1,064,857.89	\$3,549.26	\$0.00			
Revenue Totals:	\$100,000.00	\$2,000,000.00	\$9,479.02	\$77,456.26	\$0.00			
Expenditure Totals	\$12,146.64	\$887,314.66	\$1,074,336.91	\$81,005.52	\$77,500.00			
Fund Total: Mixed Use Development SODA - TIF	\$87,853.36	\$1,112,685.34	(\$1,064,857.89)	(\$3,549.26)	(\$77,500.00)			
Fund: 358 Twin Run MPITIE Fund Revenue								
RE01-Taxes - Taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: Twin Run MPITIE Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			

### **Annual Budget by Account Classification Report**

Summary

Fund: 360 Governmental Bldg Sale Proceeds Revenue					
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$15,139,988.66	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$15,139,988.66	\$0.00
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$9,754,709.17	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$736,879.78	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$15,139,988.66	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$10,491,588.95	\$0.00
Fund Total: Governmental Bldg Sale Proceeds	\$0.00	\$0.00	\$0.00	\$4,648,399.71	\$0.00
Fund: 501 Gas Utility Revenue					
RE06-Enterprise - Enterprise Revenues	\$18,639,748.09	\$18,001,169.39	\$22,174,417.46	\$20,875,629.97	\$20,704,000.00
RE09-Misc - Miscellaneous Revenue	\$67,773.34	\$65,682.05	\$109,208.66	\$189,692.46	\$78,700.00
RE10-Financing - Other Financing Sources	\$0.00	\$3,902,326.27	\$20,000.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$9,128.00	\$731,607.36	\$500,000.00	\$60,394.25	\$0.00
Revenue Totals	\$18,716,649.43	\$22,700,785.07	\$22,803,626.12	\$21,125,716.68	\$20,782,700.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$2,009,656.25	\$2,097,023.97	\$2,248,575.27	\$2,376,272.17	\$2,503,808.00
EX2-Other Exp - Other Expenditures	\$15,829,308.12	\$16,960,978.24	\$18,651,222.86	\$18,960,848.34	\$18,278,892.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX4-Debt Serv - Debt Service	\$0.00	\$4,621,274.63	\$20,522.50	\$0.00	\$0.00
Revenue Totals:	\$18,716,649.43	\$22,700,785.07	\$22,803,626.12	\$21,125,716.68	\$20,782,700.00
Expenditure Totals	\$17,838,964.37	\$23,679,276.84	\$20,920,320.63	\$21,337,120.51	\$20,782,700.00
Fund Total: Gas Utility	\$877,685.06	(\$978,491.77)	\$1,883,305.49	(\$211,403.83)	\$0.00
Fund: 502 Electric Utility					
Revenue RE01-Taxes - Taxes	\$2,403,875.06	\$2,313,887.53	\$2,450,331.64	\$2,375,386.51	\$2,413,000.00
RE06-Enterprise - Enterprise Revenues	\$63,768,165.86	\$67,316,092.34	\$77,884,409.09	\$77,960,338.29	\$79,073,100.00
RE09-Misc - Miscellaneous Revenue	\$139,250,818.42	\$867,365.10	\$547,303.71	\$909,673.30	\$376,600.00
RE10-Financing - Other Financing Sources	\$0.00	\$13,858,870.85	\$13,977,909.40	\$29,439,328.25	\$0.00
RE11-Transfers - Transfers In	\$2,528,341.00	\$10,925,525.00	\$10,805,764.35	\$10,043,093.47	\$10,000,000.00
Revenue Totals	\$207,951,200.34	\$95,281,740.82	\$105,665,718.19	\$120,727,819.82	\$91,862,700.00
Expenditures					
EX1-Pers Serv - Personal Services & Benefits	\$7,845,132.40	\$8,827,774.35	\$8,618,898.13	\$9,590,803.38	\$10,431,863.00
EX2-Other Exp - Other Expenditures	\$97,763,361.09	\$72,990,651.20	\$75,456,316.58	\$93,895,802.80	\$81,430,837.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX4-Debt Serv - Debt Service	\$104,010,837.69	\$13,858,870.85	\$14,181,813.92	\$15,345,608.75	\$0.00
Revenue Totals:	\$207,951,200.34	\$95,281,740.82	\$105,665,718.19	\$120,727,819.82	\$91,862,700.00
Expenditure Totals	\$209,619,331.18	\$95,677,296.40	\$98,257,028.63	\$118,832,214.93	\$91,862,700.00
Fund Total: Electric Utility	(\$1,668,130.84)	(\$395,555.58)	\$7,408,689.56	\$1,895,604.89	\$0.00
Fund: 503 Water Utility Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE04-Chg Serv - Charges For Services	\$13,350.33	\$14,520.00	\$12,100.00	\$15,730.00	\$13,000.00
RE06-Enterprise - Enterprise Revenues	\$13,150,986.86	\$13,082,083.89	\$13,810,061.91	\$14,614,976.35	\$14,254,200.00
RE09-Misc - Miscellaneous Revenue	\$211,434.69	\$230,055.31	\$213,957.69	\$548,397.48	\$259,407.00
RE10-Financing - Other Financing Sources	\$0.00	\$6,007,687.40	\$6,258,027.68	\$11,052,270.00	\$0.00
RE11-Transfers - Transfers In	\$17,839.00	\$20,433.00	\$0.00	\$104,825.09	\$0.00

Classification Summary | 221

Summary								
Revenue Totals	\$13,393,610.88	\$19,354,779.60	\$20,294,147.28	\$26,336,198.92	\$14,526,607.00			
Expenditures	\$10,000,010.00	¢10,001,110.00	\$20,20 I, I II.20	\$20,000,100.02	\$11,0 <u>2</u> 0,001.00			
EX1-Pers Serv - Personal Services & Benefits	\$2,704,992.80	\$3,134,834.03	\$3,234,238.10	\$3,406,971.91	\$3,872,077.00			
EX2-Other Exp - Other Expenditures	\$9,273,731.46	\$10,825,427.93	\$9,436,782.23	\$12,776,876.96	\$10,102,530.00			
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX4-Debt Serv - Debt Service	\$0.00	\$6,007,687.40	\$6,351,530.63	\$9,292,024.96	\$552,000.00			
Revenue Totals:	\$13,393,610.88	\$19,354,779.60	\$20,294,147.28	\$26,336,198.92	\$14,526,607.00			
Expenditure Totals	\$11,978,724.26	\$19,967,949.36	\$19,022,550.96	\$25,475,873.83	\$14,526,607.00			
Fund Total: Water Utility	\$1,414,886.62	(\$613,169.76)	\$1,271,596.32	\$860,325.09	\$0.00			
Fund: 504 Wastewater Utility Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE06-Enterprise - Enterprise Revenues	\$12,151,325.38	\$12,242,631.32	\$12,579,715.03	\$12,998,536.22	\$13,316,000.00			
RE09-Misc - Miscellaneous Revenue	\$122,274.77	\$151,704.45	\$193,387.43	\$612,401.42	\$182,900.00			
RE10-Financing - Other Financing Sources	\$11,104,565.08	\$25,562,810.35	\$26,039,132.32	\$10,138,785.30	\$0.00			
RE11-Transfers - Transfers In	\$10,912.00	\$2,154,453.81	\$0.00	\$75,645.60	\$0.00			
Revenue Totals	\$23,389,077.23	\$40,111,599.93	\$38,812,234.78	\$23,825,368.54	\$13,498,900.00			
Expenditures								
EX1-Pers Serv - Personal Services & Benefits	\$2,001,142.15	\$2,325,285.21	\$2,293,831.38	\$2,396,550.78	\$3,024,019.00			
EX2-Other Exp - Other Expenditures	\$4,723,969.89	\$8,804,356.48	\$12,997,842.52	\$9,571,130.54	\$10,285,761.00			
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX4-Debt Serv - Debt Service	\$11,132,825.88	\$27,719,326.86	\$26,106,122.60	\$11,354,983.35	\$189,120.00			
Revenue Totals:	\$23,389,077.23	\$40,111,599.93	\$38,812,234.78	\$23,825,368.54	\$13,498,900.00			
Expenditure Totals	\$17,857,937.92	\$38,848,968.55	\$41,397,796.50	\$23,322,664.67	\$13,498,900.00			
Fund Total: Wastewater Utility	\$5,531,139.31	\$1,262,631.38	(\$2,585,561.72)	\$502,703.87	\$0.00			
Fund: 510 Gas Sys Special Proj.Fund Revenue								
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE10 Einanging Other Einanging Sources								
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE10-Financing - Other Financing Sources RE11-Transfers - Transfers In	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00			
		•	·					
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In Revenue Totals Expenditures	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00			
RE11-Transfers - Transfers In Revenue Totals Expenditures EX2-Other Exp - Other Expenditures	\$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00			
RE11-Transfers - Transfers In Revenue Totals Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements	\$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00			
RE11-Transfers - Transfers In Revenue Totals Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements EX4-Debt Serv - Debt Service	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00			
RE11-Transfers - Transfers In Revenue Totals Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements EX4-Debt Serv - Debt Service Revenue Totals:	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00			
RE11-Transfers - Transfers In Revenue Totals Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements EX4-Debt Serv - Debt Service Revenue Totals: Expenditure Totals	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00			
RE11-Transfers - Transfers In Revenue Totals Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements EX4-Debt Serv - Debt Service Revenue Totals: Expenditure Totals Fund Total: Gas Sys Special Proj.Fund Fund: 511 Gas Line Reinf Program Expenditures	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00			
RE11-Transfers - Transfers In Revenue Totals Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements EX4-Debt Serv - Debt Service Revenue Totals: Expenditure Totals Fund Total: Gas Sys Special Proj.Fund Fund: 511 Gas Line Reinf Program Expenditures EX2-Other Exp - Other Expenditures	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00			
RE11-Transfers - Transfers In Revenue Totals Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements EX4-Debt Serv - Debt Service Revenue Totals: Expenditure Totals Fund Total: Gas Sys Special Proj.Fund Fund: 511 Gas Line Reinf Program Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00			
RE11-Transfers - Transfers In Revenue Totals Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements EX4-Debt Serv - Debt Service Revenue Totals: Expenditure Totals Fund Total: Gas Sys Special Proj.Fund Fund: 511 Gas Line Reinf Program Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements Expenditure Totals	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00			
RE11-Transfers - Transfers In Revenue Totals Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements EX4-Debt Serv - Debt Service Revenue Totals: Expenditure Totals Fund Total: Gas Sys Special Proj.Fund Fund: 511 Gas Line Reinf Program Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements Ex3-Cap Imp - Capital Improvements Expenditure Totals Fund Total: Gas Line Reinf Program	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00			
RE11-Transfers - Transfers In Revenue Totals Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements EX4-Debt Serv - Debt Service Revenue Totals: Expenditure Totals Fund Total: Gas Sys Special Proj.Fund Fund: 511 Gas Line Reinf Program Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements Expenditure Totals	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00			
RE11-Transfers - Transfers In Revenue Totals Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements EX4-Debt Serv - Debt Service Revenue Totals: Expenditure Totals Fund Total: Gas Sys Special Proj.Fund Fund: 511 Gas Line Reinf Program Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements Ex3-Cap Imp - Capital Improvements Expenditure Totals Fund Total: Gas Line Reinf Program Fund Total: Gas Line Reinf Program Fund: 512 Gas Construction Fund Revenue	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00			
RE11-Transfers - Transfers In Revenue Totals Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements EX4-Debt Serv - Debt Service Revenue Totals: Expenditure Totals Fund Total: Gas Sys Special Proj.Fund Fund: 511 Gas Line Reinf Program Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements Ex3-Cap Imp - Capital Improvements Expenditure Totals Fund Total: Gas Line Reinf Program Expenditure Totals Fund Total: Gas Line Reinf Program Expenditure Totals Fund Total: Gas Line Reinf Program Fund: 512 Gas Construction Fund Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00			
RE11-Transfers - Transfers In Revenue Totals Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements EX4-Debt Serv - Debt Service Revenue Totals: Expenditure Totals Fund Total: Gas Sys Special Proj.Fund Fund: 511 Gas Line Reinf Program Expenditures EX2-Other Exp - Other Expenditures EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements Expenditure Totals Fund Total: Gas Line Reinf Program Fund: 512 Gas Construction Fund Revenue RE03-Intergovt - Intergovernmental Revenue RE09-Misc - Miscellaneous Revenue	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00			

Summary								
Revenue Totals	\$0.00	\$1,937,673.73	\$1,700,000.00	\$0.00	\$0.00			
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX3-Cap Imp - Capital Improvements	\$0.00	\$843,150.25	\$1,186,245.91	\$406,730.39	\$150,000.00			
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$1,937,673.73	\$1,700,000.00	\$0.00	\$0.00			
Expenditure Totals	\$0.00	\$843,150.25	\$1,186,245.91	\$406,730.39	\$150,000.00			
Fund Total: Gas Construction Fund	\$0.00	\$1,094,523.48	\$513,754.09	(\$406,730.39)	(\$150,000.00)			
Fund: 515 Gas Cap Imprmt Fund								
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE06-Enterprise - Enterprise Revenues	\$24,159.00	\$37,800.00	\$62,055.01	\$49,200.00	\$25,500.00			
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$300,000.00	\$1,300,000.00	\$500,000.00	\$1,895,584.00	\$1,646,439.00			
Revenue Totals	\$324,159.00	\$1,337,800.00	\$562,055.01	\$1,944,784.00	\$1,671,939.00			
Expenditures				•••••				
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX2-Other Exp - Other Expenditures	\$92,551.46	\$149,769.98	\$100,155.78	\$57,836.35	\$0.00			
EX3-Cap Imp - Capital Improvements	\$1,282,731.90	\$885,730.48	\$732,152.00	\$1,073,365.41	\$1,740,000.00			
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$324,159.00	\$1,337,800.00 \$1,035,500,46	\$562,055.01	\$1,944,784.00	\$1,671,939.00			
Expenditure Totals	\$1,375,283.36	\$1,035,500.46	\$832,307.78	\$1,131,201.76	\$1,740,000.00			
Fund Total: Gas Cap Imprmt Fund Fund: 516 Gas Rate Stabilization Fd	(\$1,051,124.36)	\$302,299.54	(\$270,252.77)	\$813,582.24	(\$68,061.00)			
Revenue								
RE09-Misc - Miscellaneous Revenue	\$11,072.24	\$27,661.43	\$28,193.85	\$41,871.90	\$30,000.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$11,072.24	\$27,661.43	\$28,193.85	\$41,871.90	\$30,000.00			
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00			
Revenue Totals:	\$11,072.24	\$27,661.43	\$28,193.85	\$41,871.90	\$30,000.00			
Expenditure Totals	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00			
Fund Total: Gas Rate Stabilization Fd	\$11,072.24	\$27,661.43	(\$471,806.15)	\$41,871.90	\$30,000.00			
Fund: 517 Gas System Reserve Fund	÷ ,-	* )	(† ))	* ,				
Revenue RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: Gas System Reserve Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 518 Gas Bond Service Fund	•••••				• • • •			
Revenue RE09-Misc - Miscellaneous Revenue	\$3,060.86	\$2,528.98	\$0.78	(\$49.28)	\$0.00			
RE11-Transfers - Transfers In	\$393,142.41	\$512,274.56	\$599,198.49	\$664,189.24	\$805,000.00			
Revenue Totals	\$396,203.27	\$514,803.54	\$599,199.27	\$664,139.96	\$805,000.00			
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$718,948.36	\$0.00	\$0.00	\$0.00			

Summary								
EX4-Debt Serv - Debt Service	\$432,925.00	\$184,071.40	\$653,671.00	\$773,133.28	\$805,000.00			
Revenue Totals:	\$396,203.27	\$514,803.54	\$599,199.27	\$664,139.96	\$805,000.00			
Expenditure Totals	\$432,925.00	\$903,019.76	\$653,671.00	\$773,133.28	\$805,000.00			
Fund Total: Gas Bond Service Fund	(\$36,721.73)	(\$388,216.22)	(\$54,471.73)	(\$108,993.32)	\$0.00			
Fund: 520 Elec Sys Spec Proj Fund Revenue								
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: Elec Sys Spec Proj Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 521 88 Electric Bd Service Fd Revenue								
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: 88 Electric Bd Service Fd	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 522 Electric Construction Fd Revenue								
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$16,929,497.33	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$16,929,497.33	\$0.00			
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX3-Cap Imp - Capital Improvements	\$418,338.71	\$20,000.00	\$246,896.07	\$1,687,234.51	\$15,500,000.00			
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$16,929,497.33	\$0.00			
Expenditure Totals	\$418,338.71	\$20,000.00	\$246,896.07	\$1,687,234.51	\$15,500,000.00			
Fund Total: Electric Construction Fd	(\$418,338.71)	(\$20,000.00)	(\$246,896.07)	\$15,242,262.82	(\$15,500,000.00)			
Fund: 523 Boiler No. 9 Scrubber Prj Revenue								
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			

### **Annual Budget by Account Classification Report**

Summary

	oun	initian y			
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Boiler No. 9 Scrubber Prj	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 524 Hydroelectric Oprtns Fund Revenue					
RE06-Enterprise - Enterprise Revenues	\$2,518,072.63	\$2,058,950.88	\$2,385,731.37	\$2,302,497.35	\$2,196,564.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$8,133.00	\$0.00	\$2,880.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$2,518,072.63	\$2,067,083.88	\$2,385,731.37	\$2,305,377.35	\$2,196,564.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$1,582,869.96	\$1,981,115.34	\$1,985,112.83	\$2,076,783.83	\$1,941,836.00
EX2-Other Exp - Other Expenditures	\$2,640,881.22	\$150,060.22	\$299,469.64	\$230,626.58	\$254,728.00
EX3-Cap Imp - Capital Improvements	\$184,747.51	\$0.00	\$17,664.41	\$0.00	\$0.00
Revenue Totals:	\$2,518,072.63	\$2,067,083.88	\$2,385,731.37	\$2,305,377.35	\$2,196,564.00
Expenditure Totals	\$4,408,498.69	\$2,131,175.56	\$2,302,246.88	\$2,307,410.41	\$2,196,564.00
Fund Total: Hydroelectric Oprtns Fund	(\$1,890,426.06)	(\$64,091.68)	\$83,484.49	(\$2,033.06)	\$0.00
Fund: 525 Electric Cap Imprvmt Fund					
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE06-Enterprise - Enterprise Revenues	\$6,050.00	\$1,228,087.62	\$1,198,151.57	\$926,352.78	\$1,467,339.00
RE09-Misc - Miscellaneous Revenue	\$173.00	\$4,224.31	\$333.30	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$8,769,840.00	\$7,799,250.00	\$7,625,102.00	\$8,583,557.00	\$11,389,440.00
Revenue Totals	\$8,776,063.00	\$9,031,561.93	\$8,823,586.87	\$9,509,909.78	\$12,856,779.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EXT-Pers Serv - Personal Services & Benefits EX2-Other Exp - Other Expenditures	\$0.00 \$92,551.49	\$0.00 \$149,769.97		\$0.00 \$57,836.35	\$0.00 \$0.00
EX3-Cap Imp - Capital Improvements			\$100,155.78 \$0,542,108,40		\$0.00 \$7,533,300.00
Revenue Totals:	\$6,161,035.51 \$8,776,063.00	\$8,611,429.56 \$0,031,561,03	\$9,542,198.40	\$5,630,999.87 \$9,509,909.78	
Expenditure Totals		\$9,031,561.93 \$8,761,100,53	\$8,823,586.87 \$0,642,254,18	\$9,509,909.78 \$5,688,836.22	\$12,856,779.00 \$7,522,200,00
	\$6,253,587.00 \$2,522,476.00	\$8,761,199.53 \$270,362.40	\$9,642,354.18 (\$818,767.31)	\$3,821,073.56	\$7,533,300.00 \$5,323,479.00
Fund Total: Electric Cap Imprvmt Fund Fund: 526 Elec Rate Stablztn Fund	φ2,322,470.00	φ270,302.40	(\$010,707.31)	φ3,021,073.30	\$5,525,479.00
Revenue					
RE09-Misc - Miscellaneous Revenue	\$17,676.79	\$44,161.34	\$55,023.49	\$83,123.96	\$15,000.00
RE11-Transfers - Transfers In	\$2,500,000.00	\$10,899,250.00	\$10,622,000.00	\$7,500,000.00	\$10,000,000.00
Revenue Totals	\$2,517,676.79	\$10,943,411.34	\$10,677,023.49	\$7,583,123.96	\$10,015,000.00
Expenditures EX2-Other Exp - Other Expenditures	\$2,500,000.00	\$10,899,250.00	\$10,622,000.00	\$7,500,000.00	\$10,000,000.00
Revenue Totals:	\$2,517,676.79	\$10,943,411.34	\$10,677,023.49	\$7,583,123.96	\$10,015,000.00
Expenditure Totals	\$2,500,000.00	\$10,899,250.00	\$10,622,000.00	\$7,500,000.00	\$10,000,000.00
Fund Total: Elec Rate Stablztn Fund	\$17,676.79	\$44,161.34	\$55,023.49	\$83,123.96	\$15,000.00
Fund: 527 Elec System Reserve Fund Revenue					
RE09-Misc - Miscellaneous Revenue	\$114,016.13	\$339,579.40	\$387,552.22	\$326,129.70	\$400,000.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$13,330,000.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$35,004,177.60	\$0.00	\$0.00	\$4,000,000.00	\$4,000,000.00
Revenue Totals	\$35,118,193.73	\$339,579.40	\$13,717,552.22	\$4,326,129.70	\$4,400,000.00

Classification Summary | 225

### **Annual Budget by Account Classification Report**

	••••				
Expenditures EX2-Other Exp - Other Expenditures	\$6,551,036.71	\$15,581,144.92	\$12,722,000.00	\$7,500,000.00	\$10,000,000.00
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$35,118,193.73	\$339,579.40	\$13,717,552.22	\$4,326,129.70	\$4,400,000.00
Expenditure Totals	\$6,551,036.71	\$15,581,144.92	\$12,722,000.00	\$7,500,000.00	\$10,000,000.00
Fund Total: Elec System Reserve Fund	\$28,567,157.02	(\$15,241,565.52)	\$995,552.22	(\$3,173,870.30)	(\$5,600,000.00)
Fund: 528 92 Electric Bd Service Fd Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$310,718.54	\$310,874.75	\$311,385.32	\$312,718.88	\$310,000.00
RE09-Misc - Miscellaneous Revenue	\$12,604.27	\$24,738.30	\$54,425.55	(\$280,309.74)	\$65,000.00
RE11-Transfers - Transfers In	\$2,048,940.75	\$2,199,606.51	\$2,033,039.76	\$2,830,606.04	\$2,693,000.00
Revenue Totals	\$2,372,263.56	\$2,535,219.56	\$2,398,850.63	\$2,863,015.18	\$3,068,000.00
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$183,764.35	\$2,307,540.00	\$0.00
EX4-Debt Serv - Debt Service	\$2,470,583.76	\$2,482,758.76	\$2,549,893.33	\$2,457,340.00	\$2,693,000.00
Revenue Totals:	\$2,372,263.56	\$2,535,219.56	\$2,398,850.63	\$2,863,015.18	\$3,068,000.00
Expenditure Totals	\$2,470,583.76	\$2,482,758.76	\$2,733,657.68	\$4,764,880.00	\$2,693,000.00
Fund Total: 92 Electric Bd Service Fd	(\$98,320.20)	\$52,460.80	(\$334,807.05)	(\$1,901,864.82)	\$375,000.00
Fund: 529 Electric Debt Rductn Resv Revenue					
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Electric Debt Rductn Resv	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 530 Water Sys Spec. Proj Fund Revenue					
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures					
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Water Sys Spec. Proj Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 531 Water Construction Fund Revenue	¢0.00	\$0.00	¢0.00	¢0.00	¢0.00
RE09-Misc - Miscellaneous Revenue	\$0.00 \$586 681 05	\$0.00 \$1.287.046.34	\$0.00 \$5 201 557 33	\$0.00 \$1 320 734 04	\$0.00 \$0.00
RE10-Financing - Other Financing Sources	\$586,681.05	\$1,287,046.34	\$5,201,557.33	\$1,320,734.94 \$1,800,000,00	\$0.00 \$0.00
RE11-Transfers - Transfers In	\$0.00 \$586 681 05	\$0.00 \$1 287 046 34	\$0.00 \$5 201 557 33	\$1,800,000.00 \$3,120,734,04	\$0.00 \$0.00
Revenue Totals Expenditures	\$586,681.05	\$1,287,046.34	\$5,201,557.33	\$3,120,734.94	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$780,582.20	\$1,287,046.34	\$3,843,934.56	\$2,054,793.48	\$948,000.00
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Summary							
Revenue Totals:	\$586,681.05	\$1,287,046.34	\$5,201,557.33	\$3,120,734.94	\$0.00		
Expenditure Totals	\$780,582.20	\$1,287,046.34	\$3,843,934.56	\$2,054,793.48	\$948,000.00		
Fund Total: Water Construction Fund	(\$193,901.15)	\$0.00	\$1,357,622.77	\$1,065,941.46	(\$948,000.00)		
Fund: 535 Water Cap Imprmt Fund							
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
RE06-Enterprise - Enterprise Revenues	\$6,120.00	\$9,334.00	\$18,195.00	\$18,960.00	\$14,000.00		
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
RE11-Transfers - Transfers In	\$0.00	\$1,600,000.00	\$1,000,000.00	\$1,759,298.00	\$954,503.00		
Revenue Totals	\$6,120.00	\$1,609,334.00	\$1,018,195.00	\$1,778,258.00	\$968,503.00		
Expenditures							
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
EX2-Other Exp - Other Expenditures	\$92,551.46	\$149,769.98	\$100,155.79	\$57,836.35	\$0.00		
EX3-Cap Imp - Capital Improvements	\$2,587,322.09	\$2,886,472.57	\$965,371.85	\$1,326,416.57	\$1,312,000.00		
Revenue Totals:	\$6,120.00	\$1,609,334.00	\$1,018,195.00	\$1,778,258.00	\$968,503.00		
Expenditure Totals	\$2,679,873.55	\$3,036,242.55	\$1,065,527.64	\$1,384,252.92	\$1,312,000.00		
Fund Total: Water Cap Imprmt Fund	(\$2,673,753.55)	(\$1,426,908.55)	(\$47,332.64)	\$394,005.08	(\$343,497.00)		
Fund: 536 Water Rate Stablztn Fund Revenue							
RE09-Misc - Miscellaneous Revenue	\$6,971.42	\$17,416.48	\$21,700.32	\$32,782.68	\$22,000.00		
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals	\$6,971.42	\$17,416.48	\$21,700.32	\$32,782.68	\$22,000.00		
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals:	\$6,971.42	\$17,416.48	\$21,700.32	\$32,782.68	\$22,000.00		
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fund Total: Water Rate Stablztn Fund	\$6,971.42	\$17,416.48	\$21,700.32	\$32,782.68	\$22,000.00		
Fund: 537 Water System Reserve Fund Revenue							
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fund Total: Water System Reserve Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fund: 538 Water Bond Service Fund Revenue							
RE03-Intergovt - Intergovernmental Revenue	\$192,514.42	\$192,561.23	\$192,927.54	\$193,753.78	\$0.00		
RE09-Misc - Miscellaneous Revenue	\$1,805.87	\$6,512.73	\$14,150.84	(\$168,996.97)	\$15,000.00		
RE11-Transfers - Transfers In	\$2,014,612.83	\$1,890,108.45	\$1,698,549.93	\$2,073,277.12	\$1,830,000.00		
Revenue Totals	\$2,208,933.12	\$2,089,182.41	\$1,905,628.31	\$2,098,033.93	\$1,845,000.00		
Expenditures EX4-Debt Serv - Debt Service	\$2,064,721.16	\$2,064,373.00	\$1,964,902.39	\$2,202,198.84	\$1,830,000.00		
Revenue Totals:	\$2,208,933.12	\$2,089,182.41	\$1,905,628.31	\$2,098,033.93	\$1,845,000.00		
Expenditure Totals	\$2,064,721.16	\$2,064,373.00	\$1,964,902.39	\$2,202,198.84	\$1,830,000.00		
Fund Total: Water Bond Service Fund	\$144,211.96	\$24,809.41	(\$59,274.08)	(\$104,164.91)	\$15,000.00		

### **Annual Budget by Account Classification Report**

Fund: 540 Wastewater Sp Proj fund		-			
Revenue RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures					
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Wastewater Sp Proj fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 541 Wastewater Constructn Fd					
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$3,140,810.80	\$377,209.90	\$1,218,429.03	\$274,461.95	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$3,140,810.80	\$377,209.90	\$1,218,429.03	\$274,461.95	\$0.00
Expenditures					
EX1-Pers Serv - Personal Services & Benefits	\$111,042.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$4,414,088.95	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$7,790,434.95	\$377,209.90	\$675,000.00	\$274,461.95	\$550,330.00
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$3,140,810.80	\$377,209.90	\$1,218,429.03	\$274,461.95	\$0.00
Expenditure Totals	\$12,315,565.90	\$377,209.90	\$675,000.00	\$274,461.95	\$550,330.00
Fund Total: Wastewater Constructn Fd	(\$9,174,755.10)	\$0.00	\$543,429.03	\$0.00	(\$550,330.00)
Fund: 542 Wwater Debt Procds-Const. Revenue					
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Wwater Debt Procds-Const.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 543 Riverside Nature Area Con					
Revenue RE09-Misc - Miscellaneous Revenue	\$163.34	\$273.16	\$340.35	\$514.15	\$0.00
Revenue Totals	\$163.34				
Expenditures	φ103.34	\$273.16	\$340.35	\$514.15	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$163.34	\$273.16	\$340.35	\$514.15	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Riverside Nature Area Con	\$163.34	\$273.16	\$340.35	\$514.15	\$0.00
Fund: 545 Wastewater Cap Imprvmt Fd Revenue					

Summary								
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE06-Enterprise - Enterprise Revenues	\$125,380.00	\$123,205.00	\$138,430.01	\$91,135.00	\$130,000.00			
RE09-Misc - Miscellaneous Revenue	\$36,000.00	\$0.00	\$0.00	\$408.32	\$0.00			
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$138,626.70	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$4,763,397.00	\$2,007,303.00	\$1,622,819.00			
Revenue Totals	\$161,380.00	\$123,205.00	\$5,040,453.71	\$2,098,846.32	\$1,752,819.00			
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX2-Other Exp - Other Expenditures	\$92,551.46	\$149,769.94	\$100,155.77	\$57,836.29	\$0.00			
EX3-Cap Imp - Capital Improvements	\$2,376,766.55	\$2,073,445.03	\$905,952.90	\$1,331,148.62	\$2,913,170.00			
Revenue Totals:	\$161,380.00	\$123,205.00	\$5,040,453.71	\$2,098,846.32	\$1,752,819.00			
Expenditure Totals	\$2,469,318.01	\$2,223,214.97	\$1,006,108.67	\$1,388,984.91	\$2,913,170.00			
Fund Total: Wastewater Cap Imprvmt Fd	(\$2,307,938.01)	(\$2,100,009.97)	\$4,034,345.04	\$709,861.41	(\$1,160,351.00)			
Fund: 546 Wastewtr Rate Stablztn Fd Revenue	<b>*</b> 0.050.74	<b>*</b> 22,222,22	\$07.000 F.4	¢ 40, 400, 70	<b>\$20,000,00</b>			
RE09-Misc - Miscellaneous Revenue	\$8,959.74	\$22,383.90	\$27,889.54	\$42,132.72	\$28,000.00			
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$8,959.74	\$22,383.90	\$27,889.54	\$42,132.72	\$28,000.00			
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$8,959.74	\$22,383.90	\$27,889.54	\$42,132.72	\$28,000.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: Wastewtr Rate Stablztn Fd	\$8,959.74	\$22,383.90	\$27,889.54	\$42,132.72	\$28,000.00			
Fund: 547 Wastewater Sys Reserve Fd Revenue RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00 \$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00 \$0.00			
Fund Total: Wastewater Sys Reserve Fd	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00 \$0.00			
Fund: 548 Wastewater Bond Service Revenue	φ0.00	ψ0.00	ψ0.00	φ0.00	φ0.00			
RE03-Intergovt - Intergovernmental Revenue	\$240,013.54	\$240,140.96	\$240,528.60	\$235,641.26	\$240,000.00			
RE09-Misc - Miscellaneous Revenue	\$21,486.84	\$38,743.17	\$39,973.56	(\$226,860.78)	\$40,000.00			
RE11-Transfers - Transfers In	\$4,426,956.46	\$3,781,157.70	\$3,171,639.92	\$3,543,668.42	\$3,583,000.00			
Revenue Totals	\$4,688,456.84	\$4,060,041.83	\$3,452,142.08	\$3,552,448.90	\$3,863,000.00			
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$2,142,150.81	\$0.00	\$1,027,413.00	\$0.00			
EX4-Debt Serv - Debt Service	\$4,802,454.77	\$3,991,788.14	\$3,334,502.44	\$3,853,762.00	\$3,583,000.00			
Revenue Totals:	\$4,688,456.84	\$4,060,041.83	\$3,452,142.08	\$3,552,448.90	\$3,863,000.00			
Expenditure Totals	\$4,802,454.77	\$6,133,938.95	\$3,334,502.44	\$4,881,175.00	\$3,583,000.00			
Fund Total: Wastewater Bond Service	(\$113,997.93)	(\$2,073,897.12)	\$117,639.64	(\$1,328,726.10)	\$280,000.00			
Fund: 550 Parking Fund Revenue								
RE06-Enterprise - Enterprise Revenues	\$320,414.00	\$285,475.78	\$285,901.40	\$304,008.71	\$332,000.00			
RE09-Misc - Miscellaneous Revenue	\$15,382.44	\$13,961.93	\$6,484.40	\$11,519.46	\$9,000.00			
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			

### **Annual Budget by Account Classification Report**

Summary								
RE11-Transfers - Transfers In	\$52,969.76	\$90,298.07	\$55,206.24	\$156,012.92	\$173,700.00			
Revenue Totals	\$388,766.20	\$389,735.78	\$347,592.04	\$471,541.09	\$514,700.00			
Expenditures								
EX1-Pers Serv - Personal Services & Benefits	\$134,508.68	\$136,872.00	\$88,571.17	\$118,230.97	\$150,250.00			
EX2-Other Exp - Other Expenditures	\$261,242.90	\$153,688.49	\$153,428.10	\$116,398.58	\$189,426.00			
EX3-Cap Imp - Capital Improvements	\$14,409.43	\$30.10	\$29,246.94	\$120,765.00	\$10,000.00			
EX4-Debt Serv - Debt Service	\$52,243.76	\$56,343.76	\$55,206.24	\$177,558.76	\$178,000.00			
Revenue Totals:	\$388,766.20	\$389,735.78	\$347,592.04	\$471,541.09	\$514,700.00			
Expenditure Totals	\$462,404.77	\$346,934.35	\$326,452.45	\$532,953.31	\$527,676.00			
Fund Total: Parking Fund	(\$73,638.57)	\$42,801.43	\$21,139.59	(\$61,412.22)	(\$12,976.00)			
Fund: 551 Pkg Capital Imprvmt Fund Revenue								
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE11-Transfers - Transfers In	\$1,620,000.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$1,620,000.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$32,983.31	\$0.00	\$0.00	\$0.00			
EX3-Cap Imp - Capital Improvements	\$1,076,703.60	\$510,313.09	\$0.00	\$0.00	\$0.00			
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$1,620,000.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$1,076,703.60	\$543,296.40	\$0.00	\$0.00	\$0.00			
Fund Total: Pkg Capital Imprvmt Fund	\$543,296.40	(\$543,296.40)	\$0.00	\$0.00	\$0.00			
Fund: 560 Golf Fund								
Revenue	<b>\$</b> 0.00	<b>\$</b> 2.22	<b>\$</b> 2.22	<b>A2 2 2</b>	<b>A</b> 2 22			
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
RE04-Chg Serv - Charges For Services	\$16,508.25	\$16,002.25	\$43,911.75	\$17,457.00	\$17,000.00			
RE05-Recreation - Recreation Fees	\$0.00	\$0.00	\$0.00	\$1,204.25	\$0.00			
RE06-Enterprise - Enterprise Revenues	\$1,034,505.91	\$1,068,827.03	\$1,009,692.26	\$1,035,091.25	\$1,089,600.00			
RE09-Misc - Miscellaneous Revenue	\$9,875.03	\$12,911.29 \$177,888,05	\$8,676.56	\$93,080.77	\$6,700.00 \$0.00			
RE10-Financing - Other Financing Sources	\$0.00	\$177,888.05	\$0.00	\$0.00				
RE11-Transfers - Transfers In	\$98,435.85	\$97,269.93	\$12,402.72	\$19,209.88	\$12,667.00			
Revenue Totals Expenditures	\$1,159,325.04	\$1,372,898.55	\$1,074,683.29	\$1,166,043.15	\$1,125,967.00			
EX1-Pers Serv - Personal Services & Benefits	\$468,716.22	\$503,155.30	\$518,595.61	\$514,252.87	\$513,123.00			
EX2-Other Exp - Other Expenditures	\$609,215.07	\$581,735.33	\$583,812.42	\$610,144.39	\$636,830.00			
EX3-Cap Imp - Capital Improvements	\$17,250.00	\$113,921.28	\$90,742.91	\$0.00	\$0.00			
EX4-Debt Serv - Debt Service	\$96,957.85	\$104,021.48	\$12,402.72	\$12,659.43	\$12,667.00			
Revenue Totals:	\$1,159,325.04	\$1,372,898.55	\$1,074,683.29	\$1,166,043.15	\$1,125,967.00			
Expenditure Totals	\$1,192,139.14	\$1,302,833.39	\$1,205,553.66	\$1,137,056.69	\$1,162,620.00			
Fund Total: Golf Fund	(\$32,814.10)	\$70,065.16	(\$130,870.37)	\$28,986.46	(\$36,653.00)			
Fund: 561 Golf Rate Stblztn Fund								
Revenue RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditures		• • • •						
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: Golf Rate Stblztn Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 570 Central Park Sports Arena								

230 | Classification Summary

### **Annual Budget by Account Classification Report**

		-			
Revenue RE04-Chg Serv - Charges For Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE05-Recreation - Recreation Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX4-Debt Serv - Debt Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Central Park Sports Arena	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 610 Fleet Maintenance Fund					
Revenue RE04-Chg Serv - Charges For Services	\$2,420,978.54	\$2,357,949.05	\$2,715,947.77	\$2,735,961.99	\$3,121,366.00
RE09-Misc - Miscellaneous Revenue	\$1,028.37	\$0.00	\$3,304.72	\$22,768.53	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$10,014.22	\$0.00
Revenue Totals	\$2,422,006.91	\$2,357,949.05	\$2,719,252.49	\$2,768,744.74	\$3,121,366.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$755,247.14	\$798,961.73	\$1,014,017.93	\$996,356.93	\$1,015,648.00
EX2-Other Exp - Other Expenditures	\$1,689,780.92	\$1,700,349.99	\$1,563,537.28	\$1,790,068.39	\$1,913,718.00
EX3-Cap Imp - Capital Improvements	\$6,809.16	\$16,464.67	\$71,867.93	\$64,720.63	\$192,000.00
Revenue Totals:	\$2,422,006.91	\$2,357,949.05	\$2,719,252.49	\$2,768,744.74	\$3,121,366.00
Expenditure Totals	\$2,451,837.22	\$2,515,776.39	\$2,649,423.14	\$2,851,145.95	\$3,121,366.00
Fund Total: Fleet Maintenance Fund	(\$29,830.31)	(\$157,827.34)	\$69,829.35	(\$82,401.21)	\$0.00
Fund: 620 Central Services Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$11,600.00	\$0.00	\$0.00	\$0.00	\$0.00
RE04-Chg Serv - Charges For Services	\$7,236,197.30	\$8,193,118.83	\$8,432,545.38	\$8,882,664.25	\$8,518,948.00
RE06-Enterprise - Enterprise Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$68,744.41	\$0.00
Revenue Totals	\$7,247,797.30	\$8,193,118.83	\$8,432,545.38	\$8,951,408.66	\$8,518,948.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$4,616,511.22	\$5,041,074.70	\$5,404,790.77	\$5,418,834.66	\$4,877,813.00
EX2-Other Exp - Other Expenditures	\$2,199,047.82	\$2,526,781.67	\$2,685,674.69	\$2,891,391.61	\$3,400,536.00
EX3-Cap Imp - Capital Improvements	\$434,910.68	\$628,274.08	\$573,167.68	\$401,276.22	\$62,801.00
Revenue Totals:	\$7,247,797.30	\$8,193,118.83	\$8,432,545.38	\$8,951,408.66	\$8,518,948.00
Expenditure Totals	\$7,250,469.72	\$8,196,130.45	\$8,663,633.14	\$8,711,502.49	\$8,341,150.00
Fund Total: Central Services	(\$2,672.42)	(\$3,011.62)	(\$231,087.76)	\$239,906.17	\$177,798.00
Fund: 640 Central Benefits Fund Revenue	¢0.00	¢407 244 00	¢650,692,09	¢705 000 07	¢0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$497,341.99	\$659,683.98	\$725,030.27	\$0.00 \$335,330,00
RE10-Financing - Other Financing Sources RE11-Transfers - Transfers In	\$12,882.99	\$0.00 \$551 848 00	\$0.00 \$0.00	\$0.00 \$942,000.00	\$225,220.00 \$0.00
Revenue Totals	\$0.00 \$12,882.99	\$551,848.00 \$1,049,189.99	\$0.00 \$659,683.98	\$942,000.00 \$1,667,030.27	\$0.00 \$225,220.00
Expenditures	\$12,002.99	\$1,0 <del>4</del> 3,103.33	ψυJ3,003.30	ψτ,007,030.27	ψ <b>ΖΖΟ,ΖΖΟ.</b> ΟΟ
EXPENditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Summary								
EX2-Other Exp - Other Expenditures	\$551,848.00	\$0.00	\$942,000.00	\$1,980,322.68	\$990,000.00			
Revenue Totals:	\$12,882.99	\$1,049,189.99	\$659,683.98	\$1,667,030.27	\$225,220.00			
Expenditure Totals	\$551,848.00	\$0.00	\$942,000.00	\$1,980,322.68	\$990,000.00			
Fund Total: Central Benefits Fund	(\$538,965.01)	\$1,049,189.99	(\$282,316.02)	(\$313,292.41)	(\$764,780.00)			
Fund: 650 Economic Budget Stabilization			(, , ,	(, , ,	(, , , , , , , , , , , , , , , , , , ,			
Revenue		<b>A2 32</b>	<b>*</b>	<b>*</b>	<b>Aa aa</b>			
RE11-Transfers - Transfers In	\$316,023.00	\$0.00	\$1,210,607.00	\$600,000.00	\$0.00			
Revenue Totals	\$316,023.00	\$0.00	\$1,210,607.00	\$600,000.00	\$0.00			
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$600,000.00	\$0.00			
Revenue Totals:	\$316,023.00	\$0.00	\$1,210,607.00	\$600,000.00	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$600,000.00	\$0.00			
Fund Total: Economic Budget Stabilization	\$316,023.00	\$0.00	\$1,210,607.00	\$0.00	\$0.00			
Fund: 710 Employee Txs & Bnfts Fund Revenue								
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: Employee Txs & Bnfts Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 712 Misc Collectn For Others								
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: Misc Collectn For Others	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 715 Unclaimed Monies Fund Revenue								
RE09-Misc - Miscellaneous Revenue	\$0.00	\$9,008.50	\$94,255.31	\$8,711.48	\$5,000.00			
Revenue Totals	\$0.00	\$9,008.50	\$94,255.31	\$8,711.48	\$5,000.00			
Expenditures EX2-Other Exp - Other Expenditures	\$494.23	\$109,124.69	\$65,983.00	\$4,732.03	\$20,000.00			
Revenue Totals:	\$0.00	\$9.008.50	\$94,255.31	\$8,711.48	\$5,000.00			
Expenditure Totals	\$494.23	\$109,124.69	\$65,983.00	\$4,732.03	\$20,000.00			
Fund Total: Unclaimed Monies Fund	(\$494.23)	(\$100,116.19)	\$28,272.31	\$3,979.45	(\$15,000.00)			
Fund: 730 Benninghoffen Trust Fund								
Revenue RE09-Misc - Miscellaneous Revenue	\$614.85	\$819.39	\$1,009.19	\$1,501.28	\$1,000.00			
Revenue Totals	\$614.85	\$819.39	\$1,009.19	\$1,501.28	\$1,000.00			
Expenditures EX2-Other Exp - Other Expenditures	\$565.51	\$449.29	\$1,098.15	\$1,409.79	\$1,000.00			
Revenue Totals:	\$614.85	\$819.39	\$1,009.19	\$1,501.28	\$1,000.00			
Expenditure Totals	\$565.51	\$449.29	\$1,098.15	\$1,409.79	\$1,000.00			
Fund Total: Benninghoffen Trust Fund	\$49.34	\$370.10	(\$88.96)	\$91.49	\$0.00			
Fund: 751 Reach Out & Prevent Fund	• • •		(+)					
Revenue RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund Total: Reach Out & Prevent Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Fund: 775 Sinking Fund	·				-			
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
	-		-	-				

### **Annual Budget by Account Classification Report**

	Sun	imary			
RE08-Spec Assmt - Special Assessments	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$9,516,507.29	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$32,691,416.61	\$13,600,000.00	\$3,893,340.07	\$900,000.00
RE11-Transfers - Transfers In	\$4,507,215.51	\$4,216,572.56	\$3,533,060.04	\$3,798,043.54	\$2,609,500.00
Revenue Totals	\$4,507,215.51	\$36,907,989.17	\$17,133,060.04	\$17,207,890.90	\$3,509,500.00
Expenditures EX4-Debt Serv - Debt Service	\$4,507,215.51	\$36,902,733.67	\$17,132,870.24	\$17,209,465.90	\$3,509,500.00
Revenue Totals:	\$4,507,215.51	\$36,907,989.17	\$17,133,060.04	\$17,207,890.90	\$3,509,500.00
Expenditure Totals	\$4,507,215.51	\$36,902,733.67	\$17,132,870.24	\$17,209,465.90	\$3,509,500.00
Fund Total: Sinking Fund	\$0.00	\$5,255.50	\$189.80	(\$1,575.00)	\$0.00
Fund: 799 Audit Problem Fund Revenue					
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Audit Problem Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 800 CDBG - Revolving Loan Fd Revenue					
RE09-Misc - Miscellaneous Revenue	\$298.38	\$339.89	\$369.30	\$332.71	\$0.00
RE10-Financing - Other Financing Sources	\$41,434.46	\$47,102.99	\$50,514.14	\$66,236.41	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$41,732.84	\$47,442.88	\$50,883.44	\$66,569.12	\$0.00
Expenditures EX2-Other Exp - Other Expenditures	\$4,239.64	\$10,049.77	\$66,852.88	\$0.00	\$0.00
Revenue Totals:	\$41,732.84	\$47,442.88	\$50,883.44	\$66,569.12	\$0.00
Expenditure Totals	\$4,239.64	\$10,049.77	\$66,852.88	\$0.00	\$0.00
Fund Total: CDBG - Revolving Loan Fd	\$37,493.20	\$37,393.11	(\$15,969.44)	\$66,569.12	\$0.00
Fund: 801 HOME - Revolving Loan Fnd Revenue					
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: HOME - Revolving Loan Fnd	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 802 Neighborhood Stabl.Prgm Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Neighborhood Stabl.Prgm	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

### **Annual Budget by Account Classification Report**

Fund: 803 HPRP Grant Fund		·			
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: HPRP Grant Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 804 Neighborhood Stabl. Program 3 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00 \$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: Neighborhood Stabl. Program 3	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 888 CDBG - 87-88	<b>\$0.00</b>	<i>Q</i> 0100	<i><b>Q</b></i> <b>000</b>	<i><b>Q</b></i> <b>0</b> .000	<i>Q</i> 0100
Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG - 87-88	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 889 CDBG - 88-89 Expenditures	<b>Aa aa</b>	<b>Aa aa</b>	<b>Aa aa</b>	<b>Aa aa</b>	<b>Aa aa</b>
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG - 88-89	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 890 CDBG - 89-90 Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditules	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00
Expenditure Totals	\$0.00 \$0.00	\$0.00	\$0.00	\$0.00	\$0.00 \$0.00
Fund Total: CDBG - 89-90	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 891 CDBG - 90-91	<b>\$0.00</b>	ψ0.00	φ0.00	φ0.00	φ0.00
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
			· • •		,

	Summai	у			
Fund Total: CDBG - 90-91	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 892 CDBG - 91-92 Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00 \$0.00
Expenditure Totals	\$0.00 \$0.00	\$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00
	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00
Fund Total: CDBG - 91-92 Fund: 893 CDBG - 92-93	\$0.00	<b>\$0.00</b>	φ0.00	φ0.00	\$0.00
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG - 92-93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 894 CDBG - 93-94 Revenue	•••••	•••••			
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG - 93-94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 895 CDBG - 94-95					
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures	• • • •		•	•	
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG - 94-95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 896 CDBG - 95-96 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

### **Annual Budget by Account Classification Report** Summary

\$0.00

\$0.00 \$0.00

\$0.00 \$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00 \$0.00

\$0.00

\$0.00

\$0.00 \$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00 \$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

	,			
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG - 95-96	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 897 CDBG - 96-97 Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	φ0.00
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG - 96-97	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 898 CDBG - 97-98				
Revenue RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures				
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG - 97-98	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 899 CDBG - 98-99 Revenue				
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

RE10-Finance Revenue To Expenditures EX1-Pers Serv - Personal Services & Benefits \$0.00 EX2-Other Exp - Other Expenditures \$0.00 EX3-Cap Imp - Capital Improvements \$0.00 **Revenue Totals:** \$0.00 **Expenditure Totals** \$0.00 Fund Total: CDBG - 98-99 \$0.00 Fund: 900 CDBG - 99-00

236 | Classification Summary

### **Annual Budget by Account Classification Report**

		-			
Revenue RE02-Lic/Permit - Licenses & Permits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures					
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG - 99-00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 901 CDBG - 00-01 Revenue					
RE02-Lic/Permit - Licenses & Permits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	\$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00
EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00 \$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00 \$0.00
Fund Total: CDBG - 00-01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 902 CDBG - 01-02	ψ0.00	ψ0.00	φ0.00	φ0.00	ψ0.00
Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG - 01-02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 903 CDBG - 02-03 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Annual Budget by				cepore	
	Summary	/			
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG - 02-03	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 904 CDBG 2003 - 2004 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE10-Financing - Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG 2003 - 2004	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 905 CDBG 2004 - 2005 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG 2004 - 2005	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 906 CDBG 2005 - 2006 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG 2005 - 2006	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 907 CDBG 2006 - 2007 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

### **Annual Budget by Account Classification Report**

Annual Duuget by	Summary				
	-				
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG 2006 - 2007	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 908 CDBG 2007 - 2008 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG 2007 - 2008	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 909 CDBG 2008 - 2009					
Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE03-Intergovt - Intergovernmental Revenue RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00 \$0.00	\$0.00 \$0.00
					\$0.00 \$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG 2008 - 2009	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 910 CDBG 2009 - 2010 Revenue	<b>\$</b> 0.00	<b>*</b> 0.00	<b>*</b> 0.00	<b>*</b> 0.00	¢0.00
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG 2009 - 2010	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 911 CDBG 2010-2011					

Fund: 911 CDBG 2010-2011

### **Annual Budget by Account Classification Report**

Summary

Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE03-Intergovt - Intergovernmental Revenue RE09-Misc - Miscellaneous Revenue	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00	\$0.00 \$0.00	\$0.00 \$0.00
RE11-Transfers - Transfers In	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00	\$0.00 \$0.00	\$0.00 \$0.00
Revenue Totals	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00	\$0.00 \$0.00	\$0.00 \$0.00
Expenditures	<b>\$0.00</b>	φ0.00	ψ0.00	φ0.00	ψ0.00
EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG 2010-2011	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 912 CDBG 2011-2012 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: CDBG 2011-2012	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 913 CDBG 2012 - 2013	·	·	·	·	
Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$76,482.64	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$76,482.64	\$0.00	\$0.00
Fund Total: CDBG 2012 - 2013	\$0.00	\$0.00	(\$76,482.64)	\$0.00	\$0.00
Fund: 914 CDBG FUND 2014 Revenue	<b>*</b> 0.00	<b>\$</b> 0.00	<b>\$</b> 0.00	<b>*</b> 0.00	<b>*</b> 0.00
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$28,207.09	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$0.00	\$0.00	\$28,207.09	\$0.00	\$0.00
Fund Total: CDBG FUND 2014	\$0.00	\$0.00	(\$28,207.09)	\$0.00	\$0.00

240 | Classification Summary

### **Annual Budget by Account Classification Report**

Fund: 915 CDBG FUND 915					
Revenue RE03-Intergovt - Intergovernmental Revenue	\$56,196.41	\$36,949.20	\$0.00	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$56,196.41	\$36,949.20	\$0.00	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$56,196.41	\$36,949.20	\$17,344.14	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$56,196.41	\$36,949.20	\$0.00	\$0.00	\$0.00
Expenditure Totals	\$56,196.41	\$36,949.20	\$17,344.14	\$0.00	\$0.00
Fund Total: CDBG FUND 915	\$0.00	\$0.00	(\$17,344.14)	\$0.00	\$0.00
Fund: 916 CDBG Fund 2015-2016 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$499,239.56	\$377,371.56	\$10,654.48	\$0.00	\$0.00
RE09-Misc - Miscellaneous Revenue	\$5,064.00	\$0.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$504,303.56	\$377,371.56	\$10,654.48	\$0.00	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$77,763.39	\$321.13	\$0.00	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$452,485.50	\$382,050.43	\$10,654.48	\$0.00	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$504,303.56	\$377,371.56	\$10,654.48	\$0.00	\$0.00
Expenditure Totals	\$530,248.89	\$382,371.56	\$10,654.48	\$0.00	\$0.00
Fund Total: CDBG Fund 2015-2016	(\$25,945.33)	(\$5,000.00)	\$0.00	\$0.00	\$0.00
Fund: 917 CDBG Fund 2016-2017					
Revenue	¢ 447 000 50	¢649.200.22	¢100 550 69	¢6 027 00	¢0.00
RE03-Intergovt - Intergovernmental Revenue RE09-Misc - Miscellaneous Revenue	\$417,338.53	\$618,300.33 \$70.17	\$169,552.68	\$6,037.99	\$0.00
RE11-Transfers - Transfers In	\$0.00 \$0.00	\$79.17 \$0.00	\$0.00 \$122,033.87	\$0.00 \$0.00	\$0.00 \$0.00
Revenue Totals	\$0.00 \$417,338.53	\$618,379.50	\$291,586.55	\$6,037.99	\$0.00 \$0.00
Expenditures	φ <del>4</del> 17,350.55	φ010,379.30	φ291,380.33	φ0,037.99	φ0.00
EX1-Pers Serv - Personal Services & Benefits	\$148,967.44	\$90,451.00	\$1,249.01	\$0.00	\$0.00
EX2-Other Exp - Other Expenditures	\$268,371.09	\$527,928.50	\$290,337.54	\$6,037.99	\$0.00
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals:	\$417,338.53	\$618,379.50	\$291,586.55	\$6,037.99	\$0.00
Expenditure Totals	\$417,338.53	\$618,379.50	\$291,586.55	\$6,037.99	\$0.00
Fund Total: CDBG Fund 2016-2017	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fund: 918 CDBG Fund 2017-2018 Revenue					
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$200,089.37	\$767,249.31	\$21,352.79	\$0.00
RE09-Misc - Miscellaneous Revenue	\$0.00	\$5,960.00	\$0.00	\$0.00	\$0.00
RE11-Transfers - Transfers In	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Revenue Totals	\$0.00	\$206,049.37	\$767,249.31	\$21,352.79	\$0.00
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$143,766.45	\$78,726.70	\$3,762.15	\$0.00
	φ0.00	+ -,			
EX2-Other Exp - Other Expenditures	\$0.00	\$62,282.92	\$688,731.21	\$22,315.64	\$0.00
EX2-Other Exp - Other Expenditures EX3-Cap Imp - Capital Improvements			\$688,731.21 \$0.00	\$22,315.64 \$0.00	\$0.00 \$0.00

Summary									
Expenditure Totals	\$0.00	\$206,049.37	\$767,457.91	\$26,077.79	\$0.00				
Fund Total: CDBG Fund 2017-2018	\$0.00	\$0.00	(\$208.60)	(\$4,725.00)	\$0.00				
Fund: 919 CDBG Fund 2018-2019 Revenue									
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$223,782.95	\$844,849.93	\$0.00				
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$20.00	\$28,477.47	\$0.00				
Revenue Totals	\$0.00	\$0.00	\$223,802.95	\$873,327.40	\$0.00				
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$171,523.79	\$54,421.72	\$0.00				
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$52,070.16	\$792,473.80	\$0.00				
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
Revenue Totals:	\$0.00	\$0.00	\$223,802.95	\$873,327.40	\$0.00				
Expenditure Totals	\$0.00	\$0.00	\$223,593.95	\$846,895.52	\$0.00				
Fund Total: CDBG Fund 2018-2019	\$0.00	\$0.00	\$209.00	\$26,431.88	\$0.00				
Fund: 920 CDBG Fund 2019-2020 Revenue									
RE03-Intergovt - Intergovernmental Revenue	\$0.00	\$0.00	\$0.00	\$164,490.16	\$0.00				
RE09-Misc - Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
Revenue Totals	\$0.00	\$0.00	\$0.00	\$164,490.16	\$0.00				
Expenditures EX1-Pers Serv - Personal Services & Benefits	\$0.00	\$0.00	\$0.00	\$89,158.06	\$0.00				
EX2-Other Exp - Other Expenditures	\$0.00	\$0.00	\$0.00	\$62,368.13	\$0.00				
EX3-Cap Imp - Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
Revenue Totals:	\$0.00	\$0.00	\$0.00	\$164,490.16	\$0.00				
Expenditure Totals	\$0.00	\$0.00	\$0.00	\$151,526.19	\$0.00				
Fund Total: CDBG Fund 2019-2020	\$0.00	\$0.00	\$0.00	\$12,963.97	\$0.00				
Revenue Grand Totals:	\$430,569,488.81	\$348,838,470.12	\$362,372,023.10	\$381,655,037.88	\$291,011,517.00				
Expenditure Grand Totals:	\$408,530,991.41	\$373,755,799.66	\$344,958,722.28	\$357,320,570.24	\$308,232,882.00				
Net Grand Totals:	\$22,038,497.40	(\$24,917,329.54)	\$17,413,300.82	\$24,334,467.64	(\$17,221,365.00)				





# **Glossary: Ac - Ca**

Accounts Payable. A liability account reflecting amounts owed to persons/ organizations for goods and services received

Accounts Receivable. An asset account reflecting amounts owing from persons/organizations for goods and services provided

Accrual Basis. A method of accounting that recognizes the financial effect of transactions when they occur as opposed to when cash is actually received or spent

Adopted Budget. A budget that has been prepared and reviewed in accordance with State law and has been duly adopted by City Council

**Allocate.** To set aside portions of budgeted expenditures that are specifically designated for a certain purpose

**AMP.** American Municipal Power; a joint action agency for a consortium of electric generating and/or distributing cities located in Ohio and nearby states

**Annual Budget.** A budget covering a single fiscal year (January 1 to December 31)

**Appropriation.** A legal authorization by the City Council to make expenditures and incur obligations for a specific purpose

**Assess.** To establish an official property value for taxation

**Assessed Valuation.** A value that is established for real or personal property for taxation purposes. Ohio Revised Code 5713.01 assigns the duty of appraising real estate and determining properties' assessed value to the County Auditor

**Assets.** Property owned by the City which has monetary value

**Attrition.** A method of achieving a reduction in personnel by not refilling the position vacated through resignation, reassignment, transfer, retirement, or means other than layoffs

Authorized Positions. Employee positions that are authorized in the adopted budget for the fiscal year

**Balanced Budget (per the State of Ohio).** A budget in which each fund's beginning of the year cash balances plus the fund's projected annual revenues are equal to the annual expenditure appropriation of each fund

**Base Rate.** A fixed monthly utility charge that includes customer charges and usage charges that are independent of other charges and/or adjustments such as riders

**Basis of Accounting.** A term used to describe when revenues, expenditures, expenses, and transfers are recognized in the accounts and reported on the financial statements, specifically relating to the timing of measurements

**Boiler.** A device for generating steam for power, processing, or heating purposes; or hot water for heating purposes or hot water supply. Heat from an external combustion source is transmitted to a fluid contained within the tubes found in the boiler shell. This fluid is delivered to an enduse at a desired pressure, temperature, and quality

**Bond.** A written promise to pay a specified sum of money (called the face value or principal amount) at a specified date(s) in the future called the maturity date(s), together with periodic interest at a specified rate

**Bond Market.** The term used to describe the method of obtaining financing by issuing bonds through either competitive or negotiated methods. The market rate for bonds is determined by prevailing rate of similar issues from other municipalities

**Bond Rating.** A rating (made by an established bond rating company) from a schedule of grades, indicating the probability of timely repayment of principal and interest on bonds issued

Bond Indenture. A legal and binding contract between a bond issuer and the bondholders. The indenture specifies all the important features of a bond, such as its maturity date, timing of interest payments, method of interest calculation, callable/convertible features if applicable, and so on. The indenture also contains all the terms and conditions applicable to the bond issue. Other critical information included in the indenture are the financial covenants that govern the issuer and the formulas for calculating whether the issuer is within the covenants

**Bond Refinancing (Refunding).** The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions

**Budget.** A plan of financial operation comprised of an estimate of proposed expenditures for a given period and the proposed means of financing them. Each City of Hamilton budget is an annual budget. The expenditures in the budget agree with the appropriations approved by the City Council

**Budget Calendar.** The schedule of key dates which the City follows in preparation and adoption of its budget

**Budgeting for Outcomes.** Type of priority-based budgeting that connects government spending to results within the community

**CAFR.** Comprehensive Annual Financial Report; the official annual financial report of the City of Hamilton. The CAFR is prepared in conformity with Generally Accepted Accounting Principles (GAAP) by the City and includes an accounting opinion issued by an outside auditor

# **Glossary: Ca - De**

**CALEA.** Communications Assistance for the Law Enforcement Act; a voluntary accreditation for law enforcement agencies based on a body of standards internationally accepted by the law enforcement community

**Capital Assets.** Items that are tangible, have an economic life greater than one year, and maintain their identities throughout their useful lives. Also known as fixed assets

**Capital Improvements.** Additions and/or replacements to the City's buildings, and infrastructure assets (e.g., highways, sewer and water lines, pumping stations, etc.)

**Capital Outlay.** Represents an expenditure designated for the purchase of fixed assets such as depreciation, machinery, equipment, or vehicles

**Capital Project Fund.** A fund created to account for financial resources to be used for acquisition or construction of major capital facilities

**Capital Reserve.** An account used to segregate a portion of the government's equity to be used for future capital program expenditures

**Carry Over Balance.** An amount of cash remaining at the end of a fiscal year after all of the year's financial obligations have been satisfied. The cash balance is "carried over" as the beginning cash balance of the next year

**Cash Basis.** A basis of accounting under which transactions are recognized only when cash is received or disbursed

**CCA.** City of Cleveland's Central Collection Agency, an administrator with authority to enter into agreements on behalf of the City of Cleveland with the City of Hamilton for the purpose of administering the City of Hamilton's income tax laws as our agent and for providing a central collection facility on behalf of the City of Hamilton

**CD.** Community Development

**CDBG.** Community Development Block Grant; a federal entitlement program designed to benefit low and moderate income persons, specifically in the areas of housing and community development

**Charges for Services.** A charge or fixed rate for the purchase of an article or service including a variety of fees and charges. Examples include purchase of birth certificates, planning review fees, utility bills, etc.

**Chart of Accounts.** The classification system used by a city to organize the accounting for various funds

**City Council.** The governing body of the City of Hamilton. There are currently seven City Council members including one Mayor

**City Manager.** The chief executive officer of the City of Hamilton appointed by City Council

**City Manager's Letter.** The opening section of the budget, which provides the City Council and the public with a general summary of the most important aspects of the budgets, the major changes, and the views and recommendations of the City Manager

**CIP.** Capital Improvements Program; a plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs

**Collective Bargaining Agreement.** A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits, etc.)

**Commodities.** An expenditure category that includes supplies and materials that are consumed as they are used. Some examples of commodities are chemicals, office supplies, cleaning supplies, and supplies to maintain equipment

**Compressed Natural Gas (CNG).** CNG is a readily available alternative to gasoline that is made by compressing natural gas to less than 1% of its volume at standard atmospheric pressure. Consisting mostly of methane, CNG is odorless, colorless, and tasteless. It is drawn from domestically drilled natural gas wells or in conjunction with crude oil production

**Constant or Real Dollars.** The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money as compared to a certain point in time in the past

**Contingency.** A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted

**Contractual Services.** An expenditure category that includes all services provided by outside and internal consultants and vendors. Examples include computer maintenance contracts, legal services, memberships in professional organizations, and telephone bills

**CPI.** Consumer Price Index; a statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation)

**Cost of Service.** A rate-making concept used for the design and development of rate schedules to ensure that the filed rate schedules recover only the cost of providing the electric service at issue. This concept attempts to correlate the utility's costs and revenue with the service provided to each of the various customer classes

**Debt Service.** Debt service expenditures which include principal, interest, and collection fees

# **Glossary: De - Gi**

**Debt Service Fund.** A fund created to account for financial resources to be used for the payment of debt obligations of the City. Payments made by a Debt Service Fund include principal, interest, and trustee fees (if applicable) on City bonds

**Deficit.** The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period

**Department.** A major unit of organization in the City comprised of subunits called divisions

**Depreciation.** Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. Depreciation is determined by allocating the cost of capital assets over the estimated useful lives of the assets on a straight-line basis

**Disbursement.** Payment for goods and/ or services in cash

**Distinguished Budget Presentation Awards Program.** A voluntary program administered by Government Finance

Officers Association to encourage governments to prepare effective budget documents. This award is the highest form of recognition in governmental budgeting and represents a significant achievement

**Distribution System.** The portion of the transmission and facilities of an electric system that is dedicated to delivering electric energy to an end-user

**ELT.** The Executive Leadership Team, which comprises the four executive directors and the City Manager

**Employee (or Fringe) Benefits.** Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Medicare and the various pension, medical, and life insurance plans

**Encumbrances.** Commitments related to unperformed contracts for goods or services

**Enterprise Fund.** A fund created to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, electric, golf course). The expenses of an Enterprise Fund are usually financed or recovered through user charges (e.g., golf fees)

**Entitlements.** Payments to which local governmental units are entitled, pursuant to an allocation formula determined by the agency providing the money, usually the State or the Federal government

**Estimated Revenue.** Amount of projected revenue to be collected during the fiscal year

**Expenditures.** Cash payments for goods received, services rendered, or debt obligations

**Final Budget.** Term used to describe revenues and expenditures for the year beginning January 1 and ending December 31 adopted by Council

**Financial Plan.** A multi-year financial forecast of all revenues and expenditures of the City for all major funds. This forecast is the basis of the City's annual budget

**Fiscal Policy.** A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding

**Fiscal Year.** A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City's fiscal year runs from January 1 through December 31 **Fixed Assets.** Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment. Also known as Capital Expenditures

**Forecasting.** A process of analyzing data to determine future trends

**FTE.** Full Time Equivalent; ratio of total number of paid hours (part time or grant employees) to the number of working hours (2,080 hours for a full time employee) per year

**Function.** Related activities intended for the same purpose. Example: the Police and Fire Divisions perform activities associated with the function of public safety

**Fund.** A fiscal and accounting entity with a self-balancing set of accounts that records all financial transactions for specific activities

**Fund Balance.** The difference between assets and liabilities reported in a fund. Also known as a Carry Over Balance or Retained Earnings

**GAAP.** Generally Accepted Accounting Principles; Rules and procedures that serve as the norm for the fair presentation of financial statements

**General Fund.** Fund used to account for all financial resources except those required to be accounted for in another fund. The General Fund balance is available to the City for any purpose provided it is expended or transferred according to the general laws of Ohio and the Charter of the City

**GFOA.** Government Finance Officers Association; An organization that supports the advancement of governmental accounting, auditing, and financial reporting

**GIS.** Geographic Information System; Computer system that illustrates geographic details of land and/or property

# **Glossary: Go - Pe**

**Goal.** A statement of broad direction, purpose or intent based on the needs of the community

**Governmental Fund.** Fund generally used to account for tax-supported activities

**Grants.** A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee

Hamilton Parks Conservancy. Formerly the Department of Parks and Recreation, the Hamilton Parks Conservancy was organized in 2015 as a 501 (c) 3 organization tasked with maintaining the City of Hamilton's parks at a lower cost to the City's residents

**HUD.** United States Department of Housing and Urban Development

**Independent Auditor's Report.** The official written communication of the results of an audit. In a financial audit, the independent auditor's report typically will offer an opinion on whether a set of financial statements is fairly presented in conformity with GAAP

**Indirect Cost.** A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service

**Infrastructure.** An asset such as streets, water and sewer lines, treatment facilities, traffic signals, etc.

**Interfund Transfer.** Flow of cash between funds of the same governmental entity

**Intergovernmental Revenue.** Revenue received from other governmental entities such as the county, state or federal government, most generally in the form of grants, taxes, or subsidies

**Internal Service Charges.** The charges to user departments for internal services provided by another City department or function **Internal Service Fund.** A fund created to account for the financing of goods or services provided by one department to other departments of the City

**KPI.** Key Performance Indicator; measures by which City departments are evaluated for effectiveness within the goals of the Strategic Plan

**Levy.** Taxes imposed for the support of governmental activities

**Line-Item Budget.** A budget prepared along departmental lines that focuses on individual accounts within each department, such as supplies

**LMT.** The Large Management Team, which comprises of ELT members (see ELT) and department directors

**Load Factor.** The ratio of the average load to peak load during a specified time interval

**Long-Term Debt.** Debt with a maturity of more than one year after the date of issuance

**Maturities.** The dates on which the principal or stated values of investments or debt obligation mature and may be reclaimed

Mill. The value of 1/1000 of one dollar used in computing taxes (usually property taxes) by multiplying the rate times the taxable value divided by 1,000. Example: 5.9 Mills with taxable property value of \$100,000 is calculated:

\$100,000/1,000 x 5.9 = \$590

**Millage.** A tax rate on property, expressed in mills per dollar of value of the property

**Mission.** A description of the scope and purpose of a specific entity

**Modified Accrual Accounting.** A basis of accounting in which expenditures are accrued but revenues are accounted for when they become measurable and available

**Net Budget.** The legally adopted budget less all interfund transfers and interdepartmental charges

**Nominal Dollars.** The presentation of dollar amounts not adjusted for inflation. Adjusting for inflation would be done to reflect the real purchasing power of money today

**Note.** A written promise to pay a certain amount of money on a specific date with interest; a short-term debt. Most notes are one year or less

**Obligations.** Amounts which are owed including liabilities and encumbrances

**ODOT.** Ohio Department of Transportation

**OKI.** Ohio, Kentucky, and Indiana tri-State area

**Operating Expenses.** Day-to-day expenses necessary for the maintenance of the enterprise. Operating expenses include payroll, employee benefits, depreciation, repairs, etc.

**Operating Revenue.** Revenue or funds received as income to pay for ongoing day-to-day operations

**OPWC.** Ohio Public Works Commission; was created to assist in financing local public infrastructure improvements under the State Capital Improvements Program and the Local Transportation Improvements Program

**Output Indicator.** A unit of work accomplished, without reference to the resources required to do the work. Output indicators do not reflect the effectiveness or efficiency of the work performed. (e.g., number of permits issued, number of refuse collections made, or number of burglary arrests made)

**Peak Demand.** The maximum (electric) load during a specified period of time

# **Glossary: Pe - Su**

**Performance Indicators.** Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs

**Performance Measure.** Data collected to determine how effective or efficient a program is in achieving its objectives

**PERS.** Public Employees Retirement System

**Personal Services.** An expenditure category which includes all City employee salary and fringe benefit costs

**PJM.** Pennsylvania, Jersey, Maryland (PJM) regional electric transmission network

**Prior-Year Encumbrances.** Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated

**Program.** A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible

**Program Budget.** A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments

**Program Performance Budget.** A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance indicators

**Program Revenue (Income).** Revenues earned by a program, including fees for services, license and permit fees, and fines **Real Property.** Property which is land, buildings, or other capital improvement which become an integral and connected part to the real property (an example is playground equipment)

**Reserve.** An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose

**Resolution.** A special or temporary order of a legislative body; An order of a legislative body requiring less legal formality than an ordinance or statute

**Resources.** Total amounts available for appropriation including estimated revenues, fund transfers and beginning balances

**Retained Earnings.** The historically accumulated earnings of an enterprise fund less any amounts transferred to other funds not deemed for operational purposes

**Revaluation.** The process used by the assessor to place a new value on real property and improvements for determining the parcel's assessed value for property tax purposes. A revaluation is performed on all taxable properties in the same year

**Revenue.** Sources of income financing the operations of government

RFP. Request for proposal

ROI. Return on investment

RP3. Reliable Public Power Provider

**Service Level.** Services or products which comprise actual or expected output of a given program. Focus is on results, not measures of workload

**SHX.** Refers to South Hamilton Crossing grade separation project

**Special Assessment.** A levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties

**Special Assessment Fund.** A fund created to account for the use of special assessment receipts

**Special Revenue Fund.** A fund created to account for financial resources which are designated for a specific operational purpose by local or state regulations

**State Bond Issue No. II.** A bond issue of the State of Ohio, the proceeds of which are distributed to local governments in Ohio for approved capital improvement (e.g., roads, bridges, utilities) projects

**Strategic Plan.** The document prepared by the City which defines the major issues and establishes a process to continually review and improve the City organization's vision of the community. The Strategic Plan provides the framework within which the overall direction of the City will be guided and against which policy decisions and issues will be measured

**Structurally Balanced Budget .** A budget in which all funds' expenditures are equal to or less than the amount of revenue projected for each budget year

**Subsidy.** Monetary assistance granted by a government to a person or group in support of a project or enterprise being in the public interest

**Substation.** Facility equipment that switches, changes, or regulates electric voltage

# **Glossary: Su - Xl**

**Supplemental Appropriation.** A legal authorization by the City Council to make expenditures and to incur obligations which are additional to the authorization contained in the City's original annual appropriation

**Taxes.** Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for benefit, such as special assessments

**Tax Levy.** The resultant product when the millage is multiplied by assessed real property value

**TIF.** Tax Incremental Financing District; A geographic area within the City designated as a district to allow for certain infrastructure and building improvement costs to be recovered through tax incremental levies. Future property taxes are used to repay the cost of the infrastructure and other improvements

**TIF Payments.** Tax Increment Financing payments; payment is made to a designated district for property taxes

**Transfers In/Out.** Amounts transferred from one fund to another to assist in financing the services or purchases for the recipient fund

**Transmission System (electric).** An interconnected group of electric transmission lines and associated equipment for moving or transferring electric energy in bulk between points of supply and points at which it is transformed for delivery over the distribution system lines to consumers or is delivered to other electric systems

**Trust Funds.** Funds established to account for assets held for other City funds

**Unencumbered Balance.** The amount of money in a fund that is neither expended nor encumbered and is still available for future purposes

**Unreserved Fund Balance.** Portion of a fund's balance that is not restricted for a specified purpose and is available for general appropriation

**User Charge or User Fees.** Charges for service, the payments of a fee for direct receipt of a public service by the party benefiting from the service (e.g., greens fees, water bill payments)

**Utility.** A service or commodity used for generation and transmission or distribution to the general public such as electricity, gas, or water. The City of Hamilton has utility charges for water, gas, electric, and wastewater Variable Cost. A cost that increases/ decreases with increases/decreases in the amount of service provided

**Vital Statistics.** Statistics concerning the important events in human life, such as births, deaths, health and diseases

**Working Cash.** Excess of readily available assets over current liabilities, or cash on hand equivalents which may be used to satisfy cash flow needs

**Workload Indicator.** A unit of work to be done (e.g., number of permit applications received or the number of burglaries to be investigated)

**Work Years.** The amount of personnel resources required for a program expressed in terms of the "full-time equivalent" number of employees. One "work year" is equal to one fulltime, year-round employee. For most categories, this equals 2,080 hours year (40 hours per week times 52 weeks). The number of hours a parttime employee is budgeted to work during the year is divided by 2,080 to arrive at the equivalent number of "work years" for the position

**XLMT.** The Extra-Large Management Team, which comprises of LMT members (see LMT) and division managers